

Budget Summary

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast
Property Taxation	(\$3,879,098)	(\$3,879,098)	(\$4,339,677)	(\$460,579)	11.87%	(\$4,339,677)	(\$4,990,666)
Other Revenue/General Grant	(\$1,887,975)	(\$1,694,200)	(\$1,716,700)	(\$22,500)	1.33%	(\$1,716,700)	(\$1,627,100)
Council	\$102,834	\$112,700	\$115,000	\$2,300	2.04%	\$115,000	\$117,300
Administration	\$817,139	\$657,700	\$682,530	\$24,830	3.78%	\$682,530	\$712,140
Police	\$639,150	\$611,948	\$630,000	\$18,052	2.95%	\$630,000	\$615,842
Conservation Authority	\$60,462	\$60,462	\$65,309	\$4,847	8.02%	\$65,309	\$67,921
By-law, Canine, Livestock	\$9,782	\$25,870	\$21,295	(\$4,575)	-17.68%	\$21,295	\$21,950
Waste Management	\$356,695	\$322,625	\$320,000	(\$2,625)	-0.81%	\$320,000	\$365,000
Cemeteries	\$19,840	\$12,300	\$14,120	\$1,820	14.80%	\$14,120	\$15,072
Fire Department	\$861,698	\$793,670	\$840,758	\$47,088	5.93%	\$840,758	\$847,185
Building	(\$230,093)	\$0	\$0	\$0	0.00%	\$0	\$13,400
Municipal Property	\$48,915	\$32,634	\$24,216	(\$8,418)	-25.80%	\$24,216	\$35,072
Keystone	\$86,959	\$67,000	\$83,500	\$16,500	24.63%	\$83,500	\$84,770
Parks	\$82,996	\$190,000	\$231,500	\$41,500	21.84%	\$231,500	\$193,800
Roads	\$3,307,894	\$2,537,640	\$2,809,250	\$271,610	10.70%	\$2,809,250	\$3,301,535
Planning	\$48,746	\$37,750	\$102,750	\$65,000	172.19%	\$102,750	\$104,805
Drainage	\$160,024	\$110,999	\$116,150	\$5,151	4.64%	\$116,150	\$121,973
Net Surplus/Deficit	\$605,969	(\$0)	\$0	\$0		\$0	\$0

Cash and Capital Requirements - Summary

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Gas Tax Funding	(\$140,213)	(\$140,212)	(\$146,309)	(\$6,097)	4.35%	(\$146,309)	(\$146,309)	Apply to Roads Construction
Machine Usage	\$0	(\$220,000)	(\$300,000)	(\$80,000)	36.36%	(\$300,000)	(\$300,000)	Apply to Equipment Reserve
OCIF		(\$451,222)	(\$407,490)	\$43,732	-9.69%	(\$407,490)	(\$407,490)	Apply OCIF to Roads Construction
Tax Stabilization Reserve	\$75,000	\$75,000	\$100,000	\$25,000	33.33%	\$200,000	\$200,000	
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
GG - Working Capital	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
GG - Administration	\$10,000	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000	
GG - Computers	\$18,000	\$18,000	\$18,000	\$0	0.00%	\$18,000	\$18,000	
GG - Building Renewal	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$25,000	\$25,000	
GG - Election Reserve		\$0	\$0	\$0	0.00%	\$0	\$0	
Fire - Apparatus	\$75,000	\$75,000	\$75,000	\$0	0.00%	\$75,000	\$76,500	better reflects anticipated need
Fire - Building Renewal	\$95,000	\$95,000	\$95,000	\$0	0.00%	\$95,000	\$96,900	
Fire - Major Equipment	\$90,000	\$90,000	\$100,000	\$10,000	11.11%	\$100,000	\$102,000	
Fire - Communications	\$10,000	\$10,000	\$30,000	\$20,000	200.00%	\$30,000	\$30,600	
Fire - Funeral	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Current Balance \$10,500
Building - Equipment	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Building - Fleet	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Building Renewal	\$100,000	\$100,000	\$100,000	\$0	0.00%	\$490,000	\$490,000	
Roads - Gas Tax	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Fleet	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Equipment	\$230,000	\$220,000	\$300,000	\$80,000	36.36%	\$300,000	\$300,000	offset above
Roads - Road Construction	\$1,441,434	\$1,416,434	\$1,453,799	\$37,365	2.64%	\$1,503,799	\$1,553,799	\$900,000 plus Gas Tax, OCIF
Roads - Bridges & Culvert	\$100,000	\$100,000	\$100,000	\$0	0.00%	\$150,000	\$153,000	
Roads - Sidewalks	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$14,000	\$14,280	
Roads - Street Lights	\$20,000	\$20,000	\$20,000	\$0	0.00%	\$20,000	\$20,400	
Health - Building Renewal	\$5,000	\$5,000	\$5,000	\$0	0.00%	\$5,000	\$5,100	
Parks - Equipment	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$25,000	\$25,500	
Parks-Renewal	\$0	\$0	\$25,000	\$25,000	0.00%	\$25,000	\$25,500	
Parks - Building Renewal	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Keystone - Building Renew	\$22,500	\$22,500	\$20,000	(\$2,500)	-11.11%	\$20,000	\$20,000	
Keystone - Equipment	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Library - Building Renewal	\$12,500	\$12,500	\$10,000	(\$2,500)	-20.00%	\$10,000	\$10,000	
Planning - Cycling Master Plan	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Planning - Official Plan and Zoning Review	\$10,000	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000	
Drains	\$75,000	\$75,000	\$75,000	\$0	0.00%	\$75,000	\$75,000	
Total to Reserves from Tax Levy	\$2,324,221	\$1,618,000	\$1,768,000	\$150,000	9.27%	\$2,347,000	\$2,407,780	
						\$579,000	\$60,780	
						32.75%	2.59%	

Other Revenue

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Penalty and Interest	(\$86,072)	(\$75,000)	(\$75,000)	\$0	0.00%	(\$75,000)	(\$75,000)	Taxes penalty & interest
Federal Payment In Lieu	(\$193)	(\$200)	(\$200)	\$0	0.00%	(\$200)	(\$200)	
Provincial Paym't In Lieu	(\$14,890)	(\$16,000)	(\$15,000)	\$1,000	-6.25%	(\$15,000)	(\$15,000)	PIL Accounts Reorganized
Toronto Payment In Lieu	(\$1,043,963)	(\$1,036,000)	(\$1,044,000)	(\$8,000)	0.77%	(\$1,044,000)	(\$1,044,000)	assumes assessment/tax ratio remains in line with 2019
Other Mun PIL (CE)	(\$37,936)	(\$38,000)	(\$38,000)	\$0	0.00%	(\$38,000)	(\$38,000)	
Southwold PIL (WWTP)	(\$3,272)	(\$3,300)	(\$3,300)	\$0	0.00%	(\$3,300)	(\$3,300)	
Elgin WWTP		(\$5,000)	(\$5,000)	\$0	0.00%			
Ontario Hydro Corridor	(\$31,667)	(\$32,000)	(\$32,000)	\$0	0.00%	(\$32,000)	(\$32,000)	Based on 2020. Rates set by MOF.
Railway Corridors	(\$4,640)	(\$4,600)	(\$4,600)	\$0	0.00%	(\$4,600)	(\$4,600)	Based on 2020. Rates set by MOF.
PIL Supps and Writeoffs	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Interest Income	(\$85,748)	(\$50,000)	(\$90,000)	(\$40,000)	80.00%	(\$85,000)	(\$85,000)	Bank Account interest
Donations	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Provincial Grant OMPF	(\$307,575)	(\$410,100)	(\$414,600)	(\$4,500)	1.10%	(\$410,000)	(\$410,000)	
Provincial Grant One-Time Efficiencies	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
OCIF Grant	(\$376,018)	\$0	\$0	\$0	0.00%	\$0	\$0	See Cash and Capital
Land Sale	\$0	(\$4,500,000)	(\$4,500,000)	\$0	0.00%	\$0	\$0	Stoss Land Sale-deferred from 2022
Insurance Mitigation from Reserve	\$0	(\$15,000)	(\$15,000)	\$0	0.00%			Could consider use of Insc. Reserve
Total General Revenue	(\$1,991,975)	(\$6,185,200)	(\$6,236,700)	(\$51,500)	0.83%	(\$1,707,100)		
Net Supp/WO Tax Township	(\$57,000)	(\$100,000)	(\$100,000)	\$0	0.00%	(\$150,000)	(\$150,000)	Est. net assessment growth - based on prior year bldg permit activity, historical est. - new homes at 50% due to variable occupancy time
Total Supps/WO	(\$57,000)	(\$100,000)	(\$100,000)	\$0	0.00%	(\$150,000)	(\$150,000)	
Total Other Revenue	(\$2,048,975)	(\$6,285,200)	(\$6,336,700)	(\$51,500)	0.82%	(\$1,857,100)	(\$150,000)	

Other Expenses

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Fee Waivers/Grants	\$11,000	\$16,000	\$20,000	\$4,000	25.00%	\$30,000	\$35,000	\$10,000 Fee Waivers, \$3,000 Grants, \$5,000 Volunteer Apprec., decrease offset by Keystone Revenue decrease
Transfer to Reserve	\$75,000	\$4,500,000	\$4,500,000	\$0	0.00%	\$0	\$0	Land Sale Rev to Reserve and Land Held for Resale Account-revenue of \$4,500,000 deferred to 2023
Total Expenses	\$86,000	\$4,516,000	\$4,520,000	\$4,000	0.09%	\$30,000	\$35,000	
Net Operating (Revenue)/Expense	\$86,000	\$4,516,000	\$4,520,000	\$4,000	0.09%	\$30,000	\$35,000	
Requirements								
Tax Stabilization Reserve	\$75,000	\$75,000	\$100,000	\$25,000	33.33%	\$200,000	\$200,000	
Working Capital Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirement	\$75,000	\$75,000	\$100,000	\$25,000	33.33%	\$200,000	\$200,000	
Total Requirement from TGGR	\$161,000	\$4,591,000	\$4,620,000	\$29,000	0.63%	\$230,000	\$235,000	

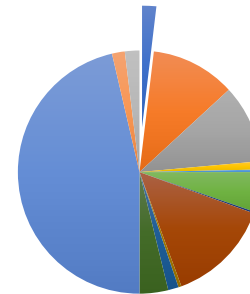
Council

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Council Misc Receipts	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Council Transfer from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Council Salaries & Wages	\$67,956	\$82,000	\$80,000	(\$2,000)	-2.44%	\$81,600	\$83,232	includes COLA increase as per CPI
Canada Pension	\$2,881	\$3,000	\$3,600	\$600	20.00%	\$3,672	\$3,745	
Council (EHT)	\$1,295	\$1,600	\$1,500	(\$100)	-6.25%	\$1,530	\$1,561	
Council -Group Insurance	\$12,628	\$15,000	\$13,000	(\$2,000)	-13.33%	\$13,260	\$13,525	
Travel/ Mileage/ Expenses	\$114	\$500	\$500	\$0	0.00%	\$510	\$520	
Conferences and Training	\$3,529	\$2,500	\$6,000	\$3,500	140.00%	\$6,120	\$6,242	Increase with resumption of in-person conferences/new members of Council
Telephone	\$498	\$700	\$1,200	\$500	71.43%	\$1,224	\$1,248	
Council- Insurance	\$1,895	\$2,400	\$2,200	(\$200)	-8.33%	\$2,244	\$2,289	
Council-Integrity Commissioner costs	\$0	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Council-Grant & Donations	\$1,500	\$0	\$0	\$0	0.00%	\$0	\$0	included in Other Expenses tab
Council - Miscellaneous	\$10,538	\$4,000	\$6,000	\$2,000	50.00%	\$6,120	\$6,242	
Total Expenses	\$102,834	\$112,700	\$115,000	\$2,300	2.04%	\$117,300	\$119,646	
Net Operating (Revenue)/Expense	\$102,834	\$112,700	\$115,000	\$2,300	2.04%	\$117,300	\$119,646	

Capital and Cash Requirements

No Capital or Cash Requirements

Council Summary		
2023 Levy Requirement		\$115,000
Requirement as % of Total Levy		1.90%
Ability to Adjust		Med
\$ Change from 2022 Levy Requirement	↑	\$2,300
Contribution to 2023 Levy Increase	↑	0.06%
\$ per Capita		\$26.01
\$ per Household		\$63.85



Administration

Administration

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Tax Certificates/Work Orders	(\$11,965)	(\$10,000)	(\$10,000)	\$0	0.00%	(\$10,200)	(\$10,404)	
License Fees	(\$2,040)	(\$2,000)	(\$2,000)	\$0	0.00%	(\$2,040)	(\$2,081)	
Marriage Ceremony Fees	(\$750)	(\$250)	(\$500)	(\$250)	100.00%	(\$510)	(\$520)	
Miscellaneous Receipts	(\$2,693)	(\$5,000)	(\$5,000)	\$0	0.00%	(\$5,100)	(\$5,202)	
Provincial Grants	\$0		\$0	\$0	0.00%	\$0	\$0	FCM Asset Management Grant
Federal Grants	(\$6,300)	(\$2,500)	(\$2,550)	(\$50)	2.00%	(\$2,601)	(\$2,653)	Summer Student Grant, anticipating summer student in 2023
Other Grants	(\$38,800)	(\$38,800)	\$0	\$38,800	-100.00%	\$0	\$0	FCM Asset Management Grant
Donations	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Gain/Loss on Disposal	(\$100)	\$0	\$0	\$0	0.00%	\$0	\$0	
Transfer from Reserve - Records/AM		(\$98,200)	(\$110,000)	(\$11,800)	12.02%	(\$112,200)	(\$114,444)	Efficiency Reserve - applied to Plans/Projects - contract staff
Other Municipal	\$0	\$0	(\$25,000)	(\$25,000)	0.00%			West Elgin
Transfer From Election Reserve	\$0	(\$20,000)	\$0	\$20,000	-100.00%	\$0	\$0	Election Reserve - Annual Amount
Total Revenue	(\$62,648)	(\$176,750)	(\$155,050)	\$21,700	-12.28%	(\$132,651)	(\$135,304)	
Salaries and Wages	\$583,662	\$401,000	\$380,000	(\$21,000)	-5.24%	\$387,600	\$395,352	Adjusted Salary Dist, incl. contract positions for Records and AM
Overhead	\$43	\$108,000	\$116,100	\$8,100	7.50%	\$118,422	\$120,790	
Health Safety	\$143	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Travel Mileage	\$661	\$500	\$500	\$0	0.00%	\$510	\$520	reduced - limited travel
Employee Training	\$864	\$6,500	\$6,500	\$0	0.00%	\$6,630	\$6,763	Incl. \$2,000 for H&S Cert Training (Min 2)
Building Repairs	\$6,123	\$5,000	\$5,200	\$200	4.00%	\$5,304	\$5,410	
Janitorial Supplies	\$20	\$750	\$200	(\$550)	-73.33%	\$204	\$208	
Emergency management	\$434	\$2,500	\$2,500	\$0	0.00%	\$2,550	\$2,601	
Utilities	\$3,424	\$5,000	\$5,200	\$200	4.00%	\$5,304	\$5,410	
Office Supplies	\$10,197	\$15,000	\$15,000	\$0	0.00%	\$15,300	\$15,606	
Postage	\$14,516	\$12,000	\$13,000	\$1,000	8.33%	\$13,260	\$13,525	
Advertising	\$4,587	\$2,500	\$2,600	\$100	4.00%	\$2,652	\$2,705	
Telephone	\$2,676	\$3,250	\$3,380	\$130	4.00%	\$3,448	\$3,517	
Insurance	\$22,304	\$20,000	\$25,650	\$5,650	28.25%	\$26,163	\$26,686	reflects renewal cost
Legal Fees	\$33,408	\$20,000	\$25,000	\$5,000	25.00%	\$25,500	\$26,010	
Equipment Maintenance	\$2,168	\$2,500	\$2,500	\$0	0.00%	\$2,550	\$2,601	incl. add'l \$500 generator load bank testing(CSA)
Memberships Subscription	\$39,060	\$47,000	\$48,000	\$1,000	2.13%	\$48,960	\$49,939	Various memberships and subscriptions, incl. IT, more software moving to subscription, 2FA, add'l security software
Property Maintenance	\$1,176	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	Grass Cutting, Security Alarm

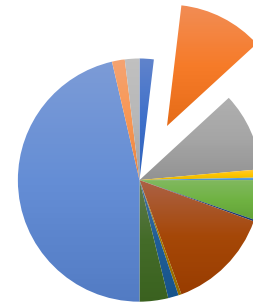
Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Miscellaneous	\$1,433	\$500	\$500	\$0	0.00%	\$510	\$520	
Remembrance Day Service	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Election Expenses	\$34,268	\$20,000	\$0	(\$20,000)	-100.00%	\$0		2022 Election Costs - funded from Reserve
Contracted Services	\$3,464	\$1,500	\$3,750	\$2,250	150.00%	\$3,825	\$3,902	Doc mgmt, shredding service, janitorial services
Computer Support	\$21,708	\$19,000	\$22,500	\$3,500	18.42%	\$22,950	\$23,409	IT and GIS Support Service - based on prior years
Bank Charges	\$6,192	\$7,500	\$7,500	\$0	0.00%	\$7,650	\$7,803	
Tax reductions and appeals	\$0	\$2,500	\$2,500	\$0	0.00%	\$2,550	\$2,601	
Plans and Projects	\$34,191	\$50,000	\$55,000	\$5,000	10.00%	\$50,000	\$51,000	see capital forecast
Studies	\$0	\$0	\$15,000	\$15,000	0.00%	\$15,300	\$15,606	see capital forecast
Ontario One Call Locates	\$572	\$450	\$500	\$50	11.11%	\$500	\$500	
Small Equipment Purchases	\$354	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,000	
Transfer to Reserve	\$0	\$5,000	\$7,500	\$2,500	50.00%	\$5,300	\$5,400	Election Reserve - Annual Amount
Amortization	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$827,650	\$761,450	\$769,580	\$8,130	1.07%	\$776,491	\$791,985	
Net Operating (Revenue)/Expense	\$1,071,594	\$584,700	\$614,530	\$29,830	5.10%	\$643,840	\$656,681	

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Economic Development								
Economic Development Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Ec Dev and/or Efficiency Reserve could be used to fund if necessary
Total Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Economic Development-Public Relations Campaign	\$311	\$0	\$0	\$0	0.00%	\$0	\$0	
Economic Development	\$50	\$20,000	\$15,000	(\$5,000)	-25.00%	\$15,300	\$15,300	Various signage to implement new Brand - Roadside Community Signs, Facilities, Bldgs - supp info for locations to target will be developed
Total Expenses	\$361	\$20,000	\$15,000	(\$5,000)	-25.00%	\$15,300	\$15,300	
Net Operating (Revenue)/Expense	\$361	\$20,000	\$15,000	(\$5,000)	-25.00%	\$15,300	\$15,300	
Seniors' Committee								
Seniors' Committee Donations	(\$7,586)	(\$5,000)	(\$5,000)	\$0	0.00%	(\$5,000)	(\$5,000)	Green Lane Trust Request \$5,000
Grants		(\$20,000)	\$0	\$20,000	-100.00%	\$0	\$0	Provincial Seniors Grant
Total Revenue	(\$7,586)	(\$25,000)	(\$5,000)	(\$20,000)	80.00%	(\$5,000)	(\$5,000)	
Senior's Committee- Southwold Young at Heart	\$12,681	\$25,000	\$5,000	(\$20,000)	-80.00%	\$5,000	\$5,000	
Total Expenses	\$12,681	\$25,000	\$5,000	(\$20,000)	-400.00%	\$5,000	\$5,000	
Net Operating (Revenue)/Expense	\$5,095	\$0	\$0	(\$40,000)	0.00%	\$0	\$0	
Family Day								
Family Day donations	\$0	(\$5,660)	(\$8,000)	(\$2,340)	41.34%	(\$8,000)	(\$8,000)	Green Lane Trust Request \$5,000
Total Revenue	\$0	(\$5,660)	(\$8,000)	(\$2,340)	41.34%	(\$8,000)	(\$8,000)	
Family Day Winterfest	\$0	\$5,660	\$8,000	\$2,340	41.34%	\$8,000	\$8,000	Similar program and event as in 2020
Total Expenses	\$0	\$5,660	\$8,000	\$2,340	41.34%	\$8,000	\$8,000	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Communities in Bloom								

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
C.I.B. Donations - Flag Fund	\$0	(\$3,000)	(\$3,000)	\$0	0.00%	(\$3,000)	(\$3,000)	Green Lane Trust Request
Communities in Bloom revenue	(\$4,878)	\$0	\$0	\$0	0.00%	\$0	\$0	Accumulated surplus from Prior Years ~\$5,000
Total Revenue	(\$4,878)	(\$3,000)	(\$3,000)	\$0	0.00%	(\$3,000)	(\$3,000)	
Communities in Bloom	\$4,967	\$3,000	\$3,000	\$0	0.00%	\$3,000	\$3,000	
Total Expenses	\$4,967	\$3,000	\$3,000	\$0	0.00%	\$3,000	\$3,000	
Net Operating (Revenue)/Expense	\$90	\$0	\$0	\$0	0.00%	\$0	\$0	
History Committee								
History Committee Revenue	(\$7,000)	(\$2,000)	(\$2,000)	\$0	0.00%	(\$2,000)	(\$2,000)	Green Lane Trust Request-\$2,000 yearly request, \$5,000 for play in 2023
Total Revenue	(\$7,000)	(\$2,000)	(\$2,000)	\$0	0.00%	(\$2,000)	(\$2,000)	
Economic Development-History Committee	\$591	\$2,000	\$2,000	\$0	0.00%	\$2,000	\$2,000	
Total Expenses	\$591	\$2,000	\$2,000	\$0	0.00%	\$2,000	\$2,000	
Net Operating (Revenue)/Expense	(\$6,409)	\$0	\$0	\$0	0.00%	\$0	\$0	
Greening Communities								
Greening Communities	(\$750)	(\$750)	(\$1,000)	(\$250)	33.33%	(\$1,000)	(\$1,000)	Green Lane Trust Request
Total Revenue	(\$750)	(\$750)	(\$1,000)	(\$250)	33.33%	(\$1,000)	(\$1,000)	
Greening Communities	\$750	\$750	\$1,000	\$250	33.33%	\$1,000	\$1,000	
Total Expenses	\$750	\$750	\$1,000	\$250	33.33%	\$1,000	\$1,000	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$82,861)	(\$213,160)	(\$174,050)	(\$890)	0.42%	(\$151,651)	(\$154,304)	
Total Expenses	\$847,000	\$817,860	\$803,580	(\$14,280)	-1.75%	\$810,791	\$826,285	
Net Operating (Revenue)/Expense	\$1,070,731	\$604,700	\$629,530	(\$15,170)	-2.51%	\$659,140	\$671,981	

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Net Cash and Capital Requirements								
Administration Reserve	\$10,000	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000	for studies and projects
Computer Reserve	\$18,000	\$18,000	\$18,000	\$0	0.00%	\$18,000	\$18,000	computer equipment replacements, decr. due to incr. in subscriptions, longer HW life
Building Renewal	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$25,000	\$25,000	Municipal Office - Major Maintenance
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$53,000	\$53,000	\$53,000	\$0	0.00%	\$53,000	\$53,000	
Total Requirement from Levy	\$1,123,731	\$657,700	\$682,530	(\$15,170)	-2.31%	\$712,140	\$724,981	

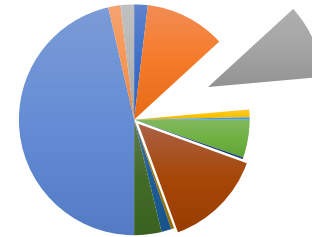
Administration Summary		
2023 Levy Requirement		\$682,530
Requirement as % of Total Levy		11.27%
Ability to Adjust		Med
\$ Change from 2022 Levy Requirement	↓	(\$15,170)
Contribution to 2023 Levy Increase	↑	0.64%
\$ per Capita		\$154.38
\$ per Household		\$378.97



Police

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Miscellaneous Receipts	\$0	(\$20,000)	(\$20,000)	\$0	0.00%	(\$25,000)	(\$30,000)	POA revenues down dramatically
Prov Grant Cannabis	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Transfer from Reserve	\$0	(\$30,000)	(\$30,000)	\$0	0.00%	(\$25,000)	\$0	could consider Reserve usage due to decreased revenue
Total Revenue	\$0	(\$50,000)	(\$50,000)	\$0	0.00%	(\$50,000)	(\$30,000)	
Contracted Services	\$639,150	\$661,948	\$680,000	\$18,052	2.73%	\$665,842	\$692,476	As per 2023 Cost Estimate
Transfer to reserves	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$639,150	\$661,948	\$680,000	\$18,052	2.73%	\$665,842	\$692,476	
Net Operating (Revenue)/Expense	\$639,150	\$611,948	\$630,000	\$18,052	2.95%	\$615,842	\$662,476	Any increase/decrease will be netted with Reserve

Police Summary		
2023 Levy Requirement		\$615,842
Requirement as % of Total Levy		10.40%
Ability to Adjust		Low
\$ Change from 2022 Levy Requirement	↑	\$18,052
Contribution to 2023 Levy Increase	↑	0.47%
\$ per Capita		\$139.30
\$ per Household		\$341.94



Conservation Authority

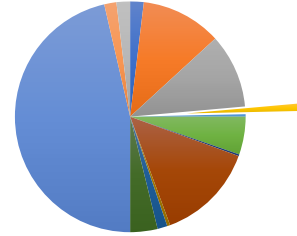
Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Other Transfer	\$60,462	\$60,462	\$65,309	\$4,847	8.02%	\$67,921	\$69,959	LTVCA \$18,092, KCCA \$47,217
Total Expenses	\$60,462	\$60,462	\$65,309	\$4,847	8.02%	\$67,921	\$69,959	
Net Operating (Revenue)/Expense	\$60,462	\$60,462	\$65,309	\$4,847	8.02%	\$67,921	\$69,959	

By-law, Canine, Livestock

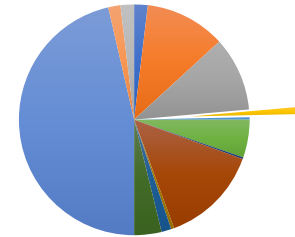
Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
By-law Enforcement								
	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
By-law Enforcement Contracted Services	\$2,213	\$4,500	\$4,500	\$0	0.00%	\$4,590	\$4,682	
Total Expenses	\$2,213	\$4,500	\$4,500	\$0	0.00%	\$4,590	\$4,682	
By-law Net Operating (Revenue)/Expense	\$2,213	\$4,500	\$4,500	\$0	0.00%	\$4,590	\$4,682	
Canine Control								
Dog Licence Fees	(\$340)	\$0	(\$350)	(\$350)	0.00%	(\$340)	(\$340)	kennel licences still issued
Total Revenue	(\$340)	\$0	(\$350)	(\$350)	0.00%	(\$340)	(\$340)	
Salaries & Wages	\$0	\$1,000	\$500	(\$500)	-50.00%	\$1,000	\$1,000	Reduced Staff time allocated to Canine Control
Overhead	\$0	\$370	\$125	(\$245)	-66.22%	\$0	\$0	
Materials and Supplies	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Removed supplies for tag program
Office Supplies	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Postage	\$0	\$0	\$20	\$20	0.00%	\$0	\$0	
Misc	\$0	\$0	\$5,000	\$5,000	0.00%	\$5,000	\$5,000	City of St Thomas new facility - \$50,000 - \$5,000/yr for 10 years?
Animal Control Contracted Services	\$7,840	\$18,500	\$10,000	(\$8,500)	-45.95%	\$10,200	\$10,404	Collection and Pound Services
Animal Control Contracted By-law Enforcement	\$0	\$1,000	\$1,000	\$0	0.00%	\$1,000	\$1,000	
Total Expenses	\$7,840	\$20,870	\$16,645	(\$4,225)	-20.24%	\$17,200	\$17,404	
Canine Net Operating (Revenue)/Expense	\$7,500	\$20,870	\$16,295	(\$4,575)	-21.92%	\$16,860	\$17,064	
Livestock Program								
Prov-Livestock Claims	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Livestock Grants	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Livestock Claims	\$70	\$500	\$500	\$0	0.00%	\$500	\$500	
Total Expenses	\$70	\$500	\$500	\$0	0.00%	\$500	\$500	

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Livestock Net Operating (Revenue)/Expense	\$70	\$500	\$500	\$0	0.00%	\$500	\$500	
Total By-law, Canine, Livestock								
Total Revenue	(\$340)	\$0	(\$350)	(\$350)	0.00%	(\$340)	(\$340)	
Total Expense	\$10,122	\$25,870	\$21,645	(\$4,225)	-16.33%	\$22,290	\$22,586	
Net Operating (Revenue)/Expense	\$9,782	\$25,870	\$21,295	(\$4,575)	-17.68%	\$21,950	\$22,246	

Conservation Authority Summary		
2023 Levy Requirement		\$65,309
Requirement as % of Total Levy		1.08%
Ability to Adjust		Low
\$ Change from 2022 Levy Requirement	↑	\$4,847
Contribution to 2023 Levy Increase	↑	0.12%
\$ per Capita		\$14.77
\$ per Household		\$36.26



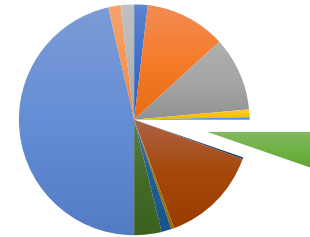
By-law, Canine, Livestock Summary		
2023 Levy Requirement		\$21,295
Requirement as % of Total Levy		0.35%
Ability to Adjust		Med
\$ Change from 2022 Levy Requirement	↓	(\$4,575)
Contribution to 2023 Levy Increase	↓	-0.12%
\$ per Capita		\$4.82
\$ per Household		\$11.82



Waste Management

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
User Fees/Organics	\$0	\$0	(\$30,000)	(\$30,000)	0.00%	\$0	\$0	Area Rating - offsets organics in contracted services
Blue Box Grant	(\$39,979)	(\$60,000)	(\$20,000)	\$40,000	-66.67%	(\$30,000)	\$0	Stewardship Ontario reduced 1/2 year
Donation and miscellaneous revenue	(\$460)	(\$19,500)	(\$19,500)	\$0	0.00%	(\$20,500)	(\$21,000)	Green Lane Trust for Recycling Centre Costs \$17,500 + \$3,000 Zero Waste
Recycling Strategy	(\$37,406)	(\$23,000)	(\$15,000)	\$8,000	-34.78%	(\$15,500)	\$0	Recyclable Sales reduced 1/2 year
Transfer from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$77,845)	(\$102,500)	(\$84,500)	\$18,000	-17.56%	(\$66,000)	(\$21,000)	
Contracted Services	\$330,823	\$304,000	\$300,000	(\$4,000)	-1.32%	\$300,000	\$152,500	garbage, recycling, organics
Disposal fees	\$57,802	\$62,500	\$65,000	\$2,500	4.00%	\$62,000	\$65,000	est. based on prior plus inflation and housing increase
Blue boxes and program costs	\$32	\$1,000	\$500	(\$500)	-50.00%	\$1,000	\$0	reduced 1/2 year
Bin contract	\$0	\$0	\$0	\$0	0.00%	\$1,000	\$1,000	no costs for last 3 years
Landfill royalty costs	\$2,546	\$3,125	\$3,500	\$375	12.00%	\$3,000	\$3,000	5% of Disposal Fees
Recycling Strategy	\$27,102	\$35,000	\$15,000	(\$20,000)	-57.14%	\$45,000	\$0	reduced 1/2 year
Recycling Centre St Thomas	\$14,714	\$17,000	\$17,500	\$500	2.94%	\$16,500	\$17,000	Green Lane Trust for Recycling Centre Costs \$17,000
Zero Waste	\$1,521	\$2,500	\$3,000	\$500	20.00%	\$2,500	\$3,000	Zero Waste Committee
Total Expenses	\$434,540	\$425,125	\$404,500	(\$20,625)	-4.85%	\$431,000	\$241,500	
Net Operating (Revenue)/Expense	\$356,695	\$322,625	\$320,000	(\$2,625)	-0.81%	\$365,000	\$220,500	

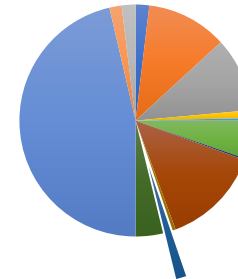
Waste Management Summary		
2023 Levy Requirement		\$365,000
Requirement as % of Total Levy		5.28%
Ability to Adjust		Med
\$ Change from 2022 Levy Requirement	↓	(\$2,625)
Contribution to 2023 Levy Increase	↓	-0.07%
\$ per Capita		\$82.56
\$ per Household		\$202.67



Cemeteries

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Cemetery Road Wages	\$118	\$500	\$300	(\$200)	-40.00%	\$350	\$350	
Cemetery Maintenance	\$12,266	\$5,000	\$6,000	\$1,000	20.00%	\$6,120	\$6,200	2022-tree removal at Talbotville Cemetery \$3,816
Cemetery-Insurance	\$7,455	\$6,800	\$7,820	\$1,020	15.00%	\$8,602	\$8,774	reflects renewal cost
Total Expenses	\$19,840	\$12,300	\$14,120	\$1,820	14.80%	\$15,072	\$15,324	
Net Operating (Revenue)/Expense	\$19,840	\$12,300	\$14,120	\$1,820	14.80%	\$15,072	\$15,324	

Cemeteries Summary		
2023 Levy Requirement		\$14,120
Requirement as % of Total Levy		0.23%
Ability to Adjust		Low
\$ Change from 2022 Levy Requirement	↑	\$1,820
Contribution to 2023 Levy Increase	↑	0.05%
\$ per Capita		\$3.19
\$ per Household		\$7.84



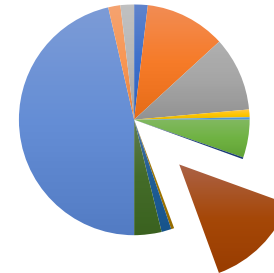
Fire Department

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Revenue								
Emergency Mgmt Miscellaneous Revenues	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Fire Inspections	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Miscellaneous	(\$3,668)	(\$2,500)	(\$2,500)	\$0	0.00%	(\$2,500)	(\$2,500)	
Fire Chief Services - West Elgin	(\$51,429)	(\$81,180)	(\$97,392)	(\$16,212)	19.97%	(\$66,000)	(\$67,000)	New Revenue - offsets increases below in Wages and Benefits
Fire Prevention Donations	\$0	(\$1,000)	(\$1,000)	\$0	0.00%	(\$1,000)	(\$1,000)	
Donations	(\$485)	\$0	\$0	\$0	0.00%	\$0	\$0	
Fire Calls/Prov Grant	(\$9,178)	(\$10,000)	(\$10,000)	\$0	0.00%	(\$10,000)	(\$10,000)	
Transfer from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$64,760)	(\$94,680)	(\$110,892)	(\$16,212)	17.12%	(\$79,500)	(\$80,500)	
Expenses								
								Reflects revised remuneration structure and recent call activity
Salaries and Wages	\$357,071	\$345,000	\$350,000	\$5,000	1.45%	\$350,000	\$357,000	Fire Chief, Officers, Training, Incident Response, + 0.2 FTE Admin Assistance
Overhead	\$56,987	\$48,000	\$50,000	\$2,000	4.17%	\$50,000	\$51,000	
Road - Wages	\$52	\$500	\$500	\$0	0.00%	\$1,020	\$1,040	
Wages-Custodial Shedden Fire Hall	\$4,655	\$1,000	\$2,000	\$1,000	100.00%	\$1,020	\$1,040	
Wages - Custodial Talbotville Fire Hall	\$0	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Emergency Management	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Health & Safety	\$366	\$5,000	\$5,000	\$0	0.00%	\$5,100	\$5,202	
Health & Safety Materials	\$0	\$250	\$250	\$0	0.00%	\$255	\$260	
Travel Mileage	\$8,569	\$4,000	\$6,500	\$2,500	62.50%	\$4,080	\$4,162	
Employee Training	\$24,349	\$32,000	\$32,000	\$0	0.00%	\$32,000	\$32,640	
Specialty Team Training	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Building Repairs	\$14,710	\$8,500	\$8,500	\$0	0.00%	\$10,000	\$10,200	3 yr avg, Add'l \$500 generator load bank testing (CSA)
Custodial Supplies	\$33	\$1,000	\$1,000	\$0	0.00%	\$765	\$780	
Utilities	\$8,675	\$11,000	\$11,000	\$0	0.00%	\$11,220	\$11,444	
Materials Supplies	\$6,340	\$6,000	\$6,000	\$0	0.00%	\$6,120	\$6,242	
Medical Supplies	\$1,457	\$3,000	\$3,000	\$0	0.00%	\$3,060	\$3,121	
Operational Supplies	\$7,026	\$5,000	\$6,000	\$1,000	20.00%	\$5,100	\$5,202	
Dept Clothing	\$4,709	\$3,000	\$4,000	\$1,000	33.33%	\$3,060	\$3,121	
Property Maintenance	\$2,402	\$7,000	\$7,000	\$0	0.00%	\$7,140	\$7,283	
Rds Machine Time to Fire	\$0	\$500	\$500	\$0	0.00%	\$510	\$520	
Telephone	\$2,772	\$3,500	\$3,500	\$0	0.00%	\$4,080	\$4,162	
Insurance	\$9,449	\$16,000	\$14,000	(\$2,000)	-12.50%	\$13,260	\$13,525	reflects renewal cost, vehicles in vehicle accts

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Legal Fees	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Equipment Maintenance	\$4,534	\$6,500	\$6,500	\$0	0.00%	\$5,100	\$5,202	Bunker Gear cleaning, SCBA repair, pager repairs
Bunker Gear Maintenance	\$8,442	\$5,000	\$6,000	\$1,000	20.00%	\$5,100	\$5,202	new account
SCBA Maintenance	\$10,088	\$5,000	\$7,500	\$2,500	50.00%	\$5,100	\$5,202	new account
Memberships/Subscriptions	\$4,198	\$5,000	\$5,000	\$0	0.00%	\$5,100	\$5,202	
Contracted Services	\$20,733	\$20,000	\$20,000	\$0	0.00%	\$20,400	\$20,808	Dispatch
Contracted Services - Inspections	\$2,930	\$0	\$0	\$0	0.00%	\$0	\$0	
Communications Tower Rental	\$18,934	\$13,000	\$15,000	\$2,000	15.38%	\$12,750	\$13,005	
IT Services	\$367	\$750	\$750	\$0	0.00%	\$765	\$780	
Master Fire Plan	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Pre Plan for High Risk	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Fire Prevention	\$2,696	\$4,000	\$4,000	\$0	0.00%	\$5,000	\$5,100	
Equipment Purchases	\$13,996	\$17,000	\$17,000	\$0	0.00%	\$18,000	\$18,360	power tools, AED's, PFDs & water rescue throw bags, deck monitor, hand tools
PPE Purchases	\$16,054	\$10,000	\$12,500	\$2,500	25.00%	\$12,000	\$12,240	helmets, gloves, boots, balaclavas
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Funeral Expenses	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Amortization	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Department Expenses	\$616,043	\$587,500	\$606,000	\$18,500	3.15%	\$598,125	\$610,088	
FC Insurance and Licences	\$3,784	\$1,500	\$2,000	\$500	33.33%	\$1,530	\$1,561	
FC Maintenance	\$1,717	\$1,500	\$1,500	\$0	0.00%	\$1,275	\$1,301	
FC Fuel	\$3,462	\$2,750	\$3,500	\$750	27.27%	\$765	\$780	
Total Fire Chief Vehicle (Truck)	\$8,962	\$5,750	\$7,000	\$1,250	21.74%	\$3,570	\$3,641	Incl. some car exp(inc) until disposal
R51 Insurance and Licences	\$2,574	\$2,100	\$2,700	\$600	28.57%	\$2,040	\$2,081	
R51 Maintenance	\$5,858	\$1,250	\$6,220	\$4,970	397.60%	\$1,275	\$1,301	
R51 Fuel	\$1,440	\$750	\$1,250	\$500	66.67%	\$765	\$780	
Total R51 Shedden Rescue	\$9,872	\$4,100	\$10,170	\$6,070	148.05%	\$4,080	\$4,162	
T52 Insurance and Licences	\$2,574	\$2,100	\$2,700	\$600	28.57%	\$2,040	\$2,081	
T52 Maintenance	\$1,459	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
T52 Fuel	\$729	\$750	\$750	\$0	0.00%	\$765	\$780	
Total T52 Shedden Tanker	\$4,762	\$4,350	\$4,950	\$600	13.79%	\$4,335	\$4,422	
P53 Insurance and Licences	\$2,574	\$2,100	\$2,700	\$600	28.57%	\$2,040	\$2,081	
P53 Maintenance	\$2,690	\$750	\$4,980	\$4,230	564.00%	\$765	\$780	
P53 Fuel	\$1,140	\$750	\$750	\$0	0.00%	\$765	\$780	
Total P53 Shedden Pumper	\$6,404	\$3,600	\$8,430	\$4,830	134.17%	\$3,570	\$3,641	

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
R61 Insurance and Licences	\$1,918	\$1,600	\$2,200	\$600	37.50%	\$1,530	\$1,561	
R61 Maintenance	\$4,034	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
R61 Fuel	\$333	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Total R61 Talbotville Rescue	\$6,284	\$4,100	\$4,700	\$600	14.63%	\$4,080	\$4,162	
T62 Insurance and Licences	\$2,574	\$2,100	\$2,700	\$600	28.57%	\$2,040	\$2,081	
T62 Maintenance	\$534	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
T62 Fuel	\$2,415	\$750	\$1,000	\$250	33.33%	\$765	\$780	
Total T62 Talbotville Tanker	\$5,523	\$4,350	\$5,200	\$850	19.54%	\$4,335	\$4,422	
P63 Insurance and Licences	\$2,574	\$2,100	\$2,700	\$600	28.57%	\$2,040	\$2,081	
P63 Maintenance	\$2,957	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
P63 Fuel	\$1,576	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Total P63 Talbotville Pumper	\$7,108	\$4,600	\$5,200	\$600	13.04%	\$4,590	\$4,682	
Total Expenses	\$664,958	\$618,350	\$651,650	\$33,300	5.39%	\$626,685	\$639,219	
Net Operating (Revenue)/Expense	\$600,198	\$523,670	\$540,758	\$17,088	3.26%	\$547,185	\$558,719	
Net Cash and Capital Requirements								
Fire - Apparatus	\$75,000	\$75,000	\$75,000	\$0	0.00%	\$75,000	\$75,000	Fire Truck Replacement
Fire - Building Renewal	\$95,000	\$95,000	\$95,000	\$0	0.00%	\$95,000	\$95,000	Fire Building Replacement/Major Maint
Fire - Major Equipment	\$90,000	\$90,000	\$100,000	\$10,000	11.11%	\$100,000	\$100,000	Fire Equipment Replacement
Fire - Communications	\$0	\$10,000	\$30,000	\$20,000	200.00%	\$30,000	\$30,000	
Fire - Funeral	\$1,500	\$0	\$0	\$0	0.00%	\$0	\$0	
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$261,500	\$270,000	\$300,000	\$30,000	11.11%	\$300,000	\$300,000	
Total Requirement from Levy	\$861,698	\$793,670	\$840,758	\$47,088	5.93%	\$847,185	\$858,719	

Fire Department Summary		
2023 Levy Requirement		\$840,758
Requirement as % of Total Levy		13.88%
Ability to Adjust		Med
\$ Change from 2022 Levy Requirement	↑	\$47,088
Contribution to 2023 Levy Increase	↑	1.21%
\$ per Capita		\$190.17
\$ per Household		\$466.83



Talbotville Fire Station - Supplemental Details

	Expenses	Running Total Expense	Revenue	Running Total Revenue
2019	\$0		\$100,000	Green Lane Commitment Approved
Total 2019	\$0	\$0	\$100,000	\$100,000
2020				
	\$0		\$500,000	Green Lane Commitment Approved
Total 2020	\$0	\$0	\$500,000	\$600,000
2021				
			\$300,000	Green Lane Commitment Approved
			\$0	
Total 2021	\$0	\$0	\$300,000	\$900,000
2022				
Land, Planning, Design - from 2021	\$500,000			
Total 2022	\$500,000	\$500,000	\$0	\$900,000

2023				
Construction	\$1,250,000		\$200,000	Green Lane Request
			\$300,000	Fire Building Reserve
			\$150,000	Development Charges due to Oversizing
Total 2023	\$1,250,000	\$1,750,000	\$650,000	\$1,550,000

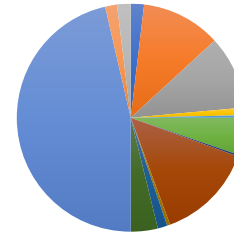
2024				
			\$200,000	Green Lane Request
Total 2023	\$0	\$1,750,000	\$200,000	\$1,750,000

\$1,300,000	Green Lane Total
\$150,000	DC Total
\$300,000	Reserve
\$1,750,000	Total

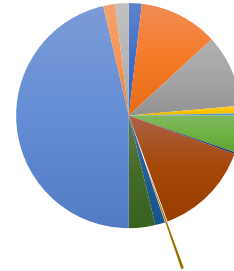
Building

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Building Permit Fees Paid	(\$488,447)	(\$300,000)	(\$250,000)	\$50,000	-16.67%	(\$275,000)	(\$275,000)	
Septic Permit Fees Paid	(\$14,300)	(\$8,000)	(\$8,000)	\$0	0.00%	(\$8,000)	(\$8,000)	
Building Contract Services Revenue	\$0	(\$5,000)	(\$55,000)	(\$50,000)	1000.00%	(\$55,000)	(\$55,000)	Includes WE, \$50,000
Miscellaneous Receipts	\$0	(\$500)	(\$500)	\$0	0.00%	(\$500)	(\$500)	
Transfer From Reserve			(\$31,500)	(\$31,500)	0.00%	\$0	\$0	
Total Revenue	(\$502,747)	(\$313,500)	(\$345,000)	(\$31,500)	10.05%	(\$338,500)	(\$338,500)	
Salaries & Wages	\$189,584	\$194,000	\$237,000	\$43,000	22.16%	\$241,740	\$246,575	Added WE Service
Overhead	\$54,913	\$58,200	\$67,000	\$8,800	15.12%	\$68,340	\$69,707	
Wages - Other Dept Chargeout	(\$4,032)	\$0	\$0	\$0	0.00%	\$0	\$0	Accounted for in Salaries/Wages
Building Travel/Mileage	\$2,260	\$500	\$500	\$0	0.00%	\$510	\$520	Assumes add'l vehicle
Employee Training	\$1,002	\$4,000	\$4,000	\$0	0.00%	\$4,080	\$4,162	add'l training, new staff
Materials Supplies	\$1,446	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
Office Supplies	\$151	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Postage	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Advertising	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Telephone	\$1,388	\$2,000	\$2,000	\$0	0.00%	\$2,040	\$2,081	incl. data, two employees
Miscellaneous	\$2,048	\$500	\$500	\$0	0.00%	\$510	\$520	
Membership/Subscriptions	\$13,134	\$15,000	\$15,000	\$0	0.00%	\$15,300	\$15,606	incl. eVolta Permit software & Memberships
Insurance	\$7,994	\$6,500	\$9,500	\$3,000	46.15%	\$9,690	\$9,884	Incl. for better dist of cost
Vehicle fuel/repairs	\$2,766	\$5,000	\$5,000	\$0	0.00%	\$5,100	\$5,202	Reflects Add'l vehicle
Contracted Services Building Department	\$0	\$2,000	\$2,000	\$0	0.00%	\$2,040	\$2,081	
Transfer to Reserve	\$0	\$23,300	\$0	(\$23,300)	-100.00%	\$0.00	\$0.00	Net Operating Surplus to Reserve for Vehicle, Eqp, future deficits
Total Expenses	\$272,655	\$313,500	\$345,000	\$31,500	10.05%	\$351,900	\$358,938	
Net Operating (Revenue)/Expense	(\$230,093)	\$0	\$0	\$0	0.00%	\$13,400	\$20,438	
Net Cash and Capital Requirements								
Building Equipment	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	No Cash Requirements for Reserves
Building Fleet	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	Reserves Funded from Net Operating Revenue
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Requirement from Levy	(\$230,093)	\$0	\$0	\$0	0.00%	\$13,400	\$20,438	

Building Summary		
2023 Levy Requirement		\$0
Requirement as % of Total Levy		0.00%
Ability to Adjust		Low
\$ Change from 2022 Levy Requirement	↔	\$0
Contribution to 2023 Levy Increase	↔	0.000%
\$ per Capita		\$0.00
\$ per Household		\$0.00



Municipal Property Summary		
2023 Levy Requirement		\$32,634
Requirement as % of Total Levy		0.75%
Ability to Adjust		Med
\$ Change from 2022 Levy Requirement	↓	(\$8,418)
Contribution to 2023 Levy Increase	↓	-0.22%
\$ per Capita		\$7.38
\$ per Household		\$18.12



Municipal Property

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Medical Centre								
Donation	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Lease Income	(\$13,703)	(\$14,746)	(\$14,746)	\$0	0.00%	(\$14,893)	(\$15,042)	Reflects 1% increase
Federal Grant	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Transfer from reserves	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$13,703)	(\$14,746)	(\$14,746)	\$0	0.00%	(\$14,893)	(\$15,042)	
Salaries and Wages	\$1,658	\$5,500	\$5,500	\$0	0.00%	\$5,610	\$5,722	Revised staffing distribution
Benefits	\$0	\$1,800	\$1,800	\$0	0.00%	\$1,836	\$1,873	
Building Repairs	\$4,935	\$5,000	\$5,500	\$500	10.00%	\$5,610	\$5,722	
Janitorial Supplies	\$38	\$0	\$0	\$0	0.00%	\$0	\$0	
Utilities	\$3,113	\$6,500	\$5,500	(\$1,000)	-15.38%	\$5,610	\$5,722	
Property Maintenance	\$11,271	\$7,500	\$9,000	\$1,500	20.00%	\$9,180	\$9,364	
Insurance	\$6,575	\$6,000	\$6,900	\$900	15.00%	\$7,038	\$7,179	reflects renewal cost
Equipment Maintenance	\$0	\$500	\$500	\$0	0.00%	\$510	\$520	
Miscellaneous	\$16,685	\$7,500	\$10,000	\$2,500	33.33%	\$10,200	\$10,404	
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$44,274	\$40,300	\$44,700	\$4,400	10.92%	\$45,594	\$46,506	
Net Operating (Revenue)/Expense	\$30,571	\$25,554	\$29,954	\$4,400	17.22%	\$30,701	\$31,463	
Library								
Libraries -Lease PAID	(\$38,243)	(\$47,390)	(\$62,169)	(\$14,779)	31.19%	(\$48,337)	(\$49,304)	New Lease Agreement in 2023
Library-Miscellaneous revenue	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Trsf from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Land Lease expenses	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$38,243)	(\$47,390)	(\$62,169)	(\$14,779)	31.19%	(\$48,337)	(\$49,304)	
New Library - wages	\$7,369	\$10,000	\$10,000	\$0	0.00%	\$10,200	\$10,404	Revised staffing distribution
Overhead	\$0	\$2,500	\$2,500	\$0	0.00%	\$2,550	\$2,601	
New Library-Building Repairs	\$310	\$300	\$300	\$0	0.00%	\$306	\$312	
New Library-Janitorial Serv	\$7,303	\$1,500	\$5,500	\$4,000	266.67%	\$1,530	\$1,561	
New Library-Utilities	\$345	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
New Library-Insurance	\$0	\$1,250	\$1,250	\$0	0.00%	\$1,275	\$1,301	reflects renewal cost
New Library-Property Maintenance	\$0	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	

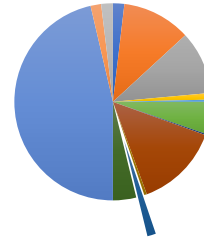
Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
New Library-Miscellaneous	\$152	\$500	\$500	\$0	0.00%	\$510	\$520	
New Library-Loan Payment	\$10,000	\$10,000	\$10,000	\$0	0.00%	\$10,200	\$10,404	Loan Payment to County
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$25,479	\$28,550	\$32,550	\$4,000	14.01%	\$29,121	\$29,703	
Net Operating (Revenue)/Expense	(\$12,764)	(\$18,840)	(\$29,619)	(\$10,779)	57.22%	(\$19,216)	(\$19,601)	
Old Library / Plaza								
Comm Unit 2 - Rent Paid Evelyn	(\$9,909)	(\$9,917)	(\$10,008)	(\$91)	0.92%	(\$10,116)	(\$10,318)	Reflects 1% increase
Comm Unit 3 - Rent Paid Jacque	(\$7,635)	(\$7,774)	(\$7,711)	\$63	-0.81%	(\$7,929)	(\$8,088)	Reflects 1% increase
Total Revenue	(\$17,544)	(\$17,691)	(\$17,719)	(\$28)	0.16%	(\$18,045)	(\$18,406)	
Plaza and Old Library -wages	\$1,512	\$6,000	\$6,000	\$0	0.00%	\$6,120	\$6,242	Revised staffing distribution
Overhead	\$0	\$2,000	\$2,000	\$0	0.00%	\$2,040	\$2,081	
Employment Insurance	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Employer Health Tax	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Workplace Safety Insuran	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Old Library-Building Repair	\$1,832	\$1,500	\$2,500	\$1,000	66.67%	\$1,530	\$1,561	
Old Library-Janitorial Serv	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Old Library-Utilities	\$684	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Old Library-Property Maintenance	\$93	\$500	\$500	\$0	0.00%	\$510	\$520	
Old Library - Insurance	\$810	\$0	\$1,100	\$1,100	0.00%	\$0	\$0	reflects renewal cost
Old Library - Taxes	\$0	\$2,000	\$2,000	\$0	0.00%	\$2,040	\$2,081	
Old Library -Miscellaneous Expenses	\$0	\$500	\$500	\$0	0.00%	\$510	\$520	
Commercial Unit Expenses	\$26,870	\$17,000	\$17,000	\$0	0.00%	\$17,340	\$17,687	Hydro, Gas, Maintenance, Snow removal, Waste,
Total Expenses	\$31,801	\$30,500	\$32,600	\$2,100	6.89%	\$31,110	\$31,732	
Net Operating (Revenue)/Expense	\$14,257	\$12,809	\$14,881	\$2,072	16.17%	\$13,065	\$13,326	
Farmland								
Municipal Land Lease	(\$3,149)	(\$4,389)	(\$1,000)	\$3,389	-77.22%	(\$4,477)	(\$4,567)	Reflects reduced acreage due to potential sale
Total Revenue	(\$3,149)	(\$4,389)	(\$1,000)	\$3,389	-77.22%	(\$4,477)	(\$4,567)	
Expenses	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Net Operating (Revenue)/Expense	(\$3,149)	(\$4,389)	(\$1,000)	\$3,389	-77.22%	(\$4,477)	(\$4,567)	

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Total Property								
Total Revenue	(\$72,639)	(\$84,216)	(\$95,634)	(\$11,418)	13.56%	(\$85,753)	(\$87,319)	
Total Expenses	\$101,554	\$99,350	\$109,850	\$10,500	10.57%	\$105,825	\$107,942	
Net Operating (Revenue)/Expense	\$28,915	\$15,134	\$14,216	(\$918)	-6.07%	\$20,072	\$20,622	
Net Cash and Capital Requirements								
Medical Building Reserve	\$10,000	\$5,000	\$0	(\$5,000)	-100.00%	\$5,000	\$5,000	AMP/Reserve Requirements to maintain Med Bldg
New Library Reserve	\$10,000	\$12,500	\$10,000	(\$2,500)	-20.00%	\$10,000	\$10,000	AMP/Reserve Requirements to maintain Library
Capital Items				\$0	0.00%			
Total Net Cash and Capital Requirements	\$20,000	\$17,500	\$10,000	(\$7,500)	-42.86%	\$15,000	\$15,000	
Total Requirement from Levy	\$48,915	\$32,634	\$24,216	(\$8,418)	-25.80%	\$35,072	\$35,622	

Keystone

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Complex -Rental Income	(\$11,609)	(\$25,000)	(\$25,000)	\$0	0.00%	(\$25,500)	(\$26,010)	est. \$10,000 in fee waivers in other expense
Insurance Coverage	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Donations	(\$2,500)	\$0	\$0	\$0	0.00%	\$0	\$0	
Transfer in from Reserve	\$0	(\$35,000)	(\$30,000)	\$5,000	-14.29%	(\$30,600)	\$0	Tax Stabilization Reserve to assist with low rentals
Total Revenue	(\$14,109)	(\$60,000)	(\$55,000)	\$5,000	-8.33%	(\$56,100)	(\$26,010)	
Salaries and Wages	\$13,060	\$36,000	\$38,000	\$2,000	5.56%	\$38,760	\$39,535	Revised staffing distribution
Overhead		\$10,000	\$12,000	\$0	0.00%	\$12,240		
Complex - Rds Time	\$2,331	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	limited Roads time with revised staffing
Wages - CBO building management	\$1,512	\$0	\$0	\$0	0.00%	\$0	\$0	
Canada Pension Plan	\$19	\$0	\$0	\$0	0.00%	\$0	\$0	
Employment Insurance	\$8	\$0	\$0	\$0	0.00%	\$0	\$0	
Employer Health Tax	\$7	\$0	\$0	\$0	0.00%	\$0	\$0	
Workers Compensation	\$11	\$0	\$0	\$0	0.00%	\$0	\$0	
Travel/Mileage	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Complex -Building Repairs	\$14,877	\$12,000	\$12,500	\$500	4.17%	\$12,750	\$13,005	better reflects historical average
Complex-Cleaning Supplies	\$146	\$1,250	\$750	(\$500)	-40.00%	\$765	\$780	
Complex - Utilities	\$12,216	\$10,000	\$15,000	\$5,000	50.00%	\$15,300	\$15,606	better reflects historical average
Complex-Material Supplies	\$2,613	\$2,500	\$2,750	\$250	10.00%	\$2,805	\$2,861	
Complex-Property Maintenance	\$11,390	\$5,000	\$7,500	\$2,500	50.00%	\$7,650	\$7,803	
Complex -Rds Mach Trm	\$0	\$500	\$500	\$0	0.00%	\$510	\$520	
Complex-Telephone Expense	\$1,139	\$1,750	\$1,750	\$0	0.00%	\$1,785	\$1,821	
Insurance	\$16,841	\$18,000	\$20,000	\$2,000	11.11%	\$20,400	\$20,808	reflects renewal cost
Complex-Equip Maintenance	\$4,708	\$4,000	\$4,750	\$750	18.75%	\$4,845	\$4,942	incl. new \$500 generator load bank testing CSA
Complex-Equipment Costs	\$190	\$2,500	\$2,000	(\$500)	-20.00%	\$2,040	\$2,081	
Miscellaneous	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	not used last 3 years
Amortization	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$81,068	\$104,500	\$118,500	\$14,000	13.40%	\$120,870	\$110,803	
Net Operating (Revenue)/Expense	\$66,959	\$44,500	\$63,500	\$19,000	42.70%	\$64,770	\$84,793	
Net Cash and Capital Requirements								
Keystone - Building Renew	\$20,000	\$22,500	\$20,000	(\$2,500)	-11.11%	\$20,000	\$20,000	AMP Requirements for major maintenance
Keystone - Equipment	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$20,000	\$22,500	\$20,000	(\$2,500)	-11.11%	\$20,000	\$20,000	
Total Requirement from Levy	\$86,959	\$67,000	\$83,500	\$16,500	24.63%	\$84,770	\$104,793	

Keystone Summary		
2023 Levy Requirement		\$83,500
Requirement as % of Total Levy		1.92%
Ability to Adjust		Med
\$ Change from 2022 Levy Requirement	↑	\$16,500
Contribution to 2023 Levy Increase	↑	0.43%
\$ per Capita		\$18.89
\$ per Household		\$46.36

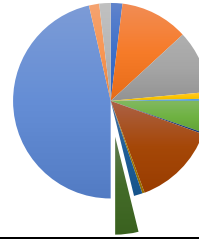


Parks

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Donation	\$0	(\$8,000)	(\$8,000)	\$0	0.00%	(\$8,160)	(\$8,323)	Green Lane - Turf Improvement / Overseeding - incl. in grounds maint. Below
Shedden Park - Grounds fees	(\$1,487)	(\$1,000)	(\$1,000)	\$0	0.00%	(\$1,020)	(\$1,040)	
SOSP - Soccer fees	(\$1,493)	(\$6,000)	(\$3,000)	\$3,000	-50.00%	(\$6,120)	(\$6,242)	
SOSP - Pavilion fees	(\$425)	(\$1,000)	(\$1,000)	\$0	0.00%	(\$1,020)	(\$1,040)	
Fingal Park - Baseball fees	(\$2,043)	(\$3,000)	(\$3,000)	\$0	0.00%	(\$3,060)	(\$3,121)	
Talbotville Park - Soccer fees	(\$360)	(\$2,000)	(\$2,000)	\$0	0.00%	(\$2,040)	(\$2,081)	
Talbotville Park - Baseball fees	\$0	(\$500)	(\$500)	\$0	0.00%	(\$510)	(\$520)	
Talbotville Park - Pavilion fees	(\$212)	(\$1,000)	(\$1,000)	\$0	0.00%	(\$1,020)	(\$1,040)	
Fingal Heritage Park Gazebo fees		(\$100)	(\$100)	\$0	0.00%	(\$102)	(\$104)	
Transfer from reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$6,527)	(\$22,600)	(\$19,600)	\$3,000	-13.27%	(\$23,052)	(\$23,513)	
Salaries and Wages	\$7,678	\$68,000	\$70,000	\$2,000	2.94%	\$69,360	\$70,747	Updated distribution based on reorg, staffing changes
Overhead	\$0	\$18,000	\$20,000	\$2,000	11.11%	\$18,360	\$18,727	
Shedden Park - Rds Wages	\$2,730	\$0	\$0	\$0	0.00%	\$0	\$0	Reflects revised Org Structure
Shedden Park - Building Repairs	\$13	\$0	\$0	\$0	0.00%	\$0	\$0	
Shedden Park - Utilities	\$355	\$2,500	\$2,500	\$0	0.00%	\$2,550	\$2,601	
Shedden Park - Materials/Supplies	\$2,106	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	
Shedden Park - Property Maintenance	\$2,471	\$3,600	\$3,600	\$0	0.00%	\$3,672	\$3,745	
Shedden Soccer Fields - Property Maintenance	\$0	\$12,000	\$12,000	\$0	0.00%	\$12,240	\$12,485	increased grass cutting costs, SOSP
	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Shedden Park - Machine Time	\$426	\$9,500	\$9,500	\$0	0.00%	\$9,690	\$9,884	
Telephone	\$532	\$0	\$500	\$500	0.00%	\$0	\$0	
Insurance Coverage	\$18,743	\$19,000	\$22,000	\$3,000	15.79%	\$19,380	\$19,768	reflects increased insurance costs
Insurance - Rosy Rhubarb	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Insurance-Multi Activity Pad	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Insurance - Outdoor Skating Rink	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Canada Day-Fingal Park	\$1,864	\$2,000	\$2,000	\$0	0.00%	\$2,040	\$2,081	Donation to Canada activities
Shedden Soccer & Ball Park Expenses	\$0	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
Fingal Ballpark Expenses	\$2,213	\$10,000	\$15,000	\$5,000	50.00%	\$10,200	\$10,404	
Fingal Ball Park - Custodial wages	\$13,916	\$0	\$0	\$0	0.00%	\$0	\$0	
Fingal Playground Park	\$282	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	
Fingal Park-Roads Wages	\$4,931	\$0	\$0	\$0	0.00%	\$0	\$0	
Fingal Park- Machine Time	\$0	\$15,000	\$15,000	\$0	0.00%	\$15,300	\$15,606	
Talbotville Park Expenses	\$1,692	\$9,000	\$10,000	\$1,000	11.11%	\$9,180	\$9,364	

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Talbotville Park-Road Wages	\$6,750	\$0	\$0	\$0	0.00%	\$0	\$0	
Talbotville Park- Machine Time	\$0	\$10,000	\$10,000	\$0	0.00%	\$10,200	\$10,404	
Ferndale Park Expenses	\$290	\$3,000	\$3,000	\$0	0.00%	\$3,060	\$3,121	
Ferndale Park-Roads Wages	\$5,917	\$0	\$0	\$0	0.00%	\$0	\$0	
Ferndale park-Roads Machine Time	\$0	\$2,000	\$2,000	\$0	0.00%	\$2,040	\$2,081	
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Expenses	\$64,522	\$187,600	\$201,100	\$13,500	7.20%	\$191,352	\$195,179	
Net Operating (Revenue)/Expense	\$57,996	\$165,000	\$181,500	\$16,500	10.00%	\$168,300	\$171,666	
Net Cash and Capital Requirements								
Parks - Equipment	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$25,500	\$26,010	
Parks-Renewal	\$0	\$0	\$25,000	\$25,000	0.00%	\$0	\$0	
Parks - Building Renewal	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$25,000	\$25,000	\$50,000	\$25,000	100.00%	\$25,500	\$26,010	
Total Requirement from Levy	\$82,996	\$190,000	\$231,500	\$41,500	21.84%	\$193,800	\$197,676	

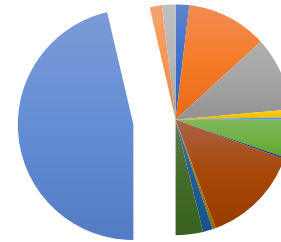
Parks Summary		
2023 Levy Requirement		\$231,500
Requirement as % of Total Levy		5.33%
Ability to Adjust		Med
\$ Change from 2022 Levy Requirement	↑	\$41,500
Contribution to 2023 Levy Increase	↑	1.07%
\$ per Capita		\$52.36
\$ per Household		\$128.54



Roads

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Line Painting Revenues	\$0	(\$95,000)	\$0	\$95,000	-100.00%	\$0	\$0	
RDS. - Other Municipalities	\$0	(\$25,000)	(\$25,000)	\$0	0.00%	(\$25,500)	(\$26,010)	
RDS. - Misc Revenues	(\$5,502)	(\$10,000)	(\$10,000)	\$0	0.00%	(\$10,200)	(\$10,404)	
Roads - Provincial Grants	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Federal Grants	\$0	(\$5,000)	(\$5,000)	\$0	0.00%	(\$5,100)	(\$5,202)	Student Grants
Elgin Cty Road Payment	(\$372,844)	(\$532,635)	(\$567,250)	(\$34,615)	6.50%	(\$578,595)	(\$590,167)	Based on new RMA, not approved yet
Trans FROM Reserve Fund	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Loss on disposal of assets	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$378,346)	(\$667,635)	(\$607,250)	\$60,385	-9.04%	(\$619,395)	(\$631,783)	
Other Municipality Line Painting	\$137	\$60,875	\$0	(\$60,875)	-100.00%	\$0	\$0	
Amortization	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Township Bridges & Culverts	\$31,637	\$8,750	\$15,750	\$7,000	80.00%	\$16,065	\$16,386	
Township Roadside Maintenance	\$77,697	\$145,500	\$145,500	\$0	0.00%	\$148,410	\$151,378	
Township Hardtop Maintenance	\$188,189	\$154,600	\$154,600	\$0	0.00%	\$157,692	\$160,846	
Township Loosetop Maintenance	\$670,338	\$366,000	\$418,500	\$52,500	14.34%	\$426,870	\$435,407	
Township Winter Control	\$153,261	\$230,250	\$245,250	\$15,000	6.51%	\$250,155	\$255,158	
Township Signs and Safety Devices	\$56,909	\$58,750	\$61,250	\$2,500	4.26%	\$62,475	\$63,725	
Township Road Department Admin and Overhead	\$560,085	\$539,402	\$589,415	\$50,013	9.27%	\$601,203	\$613,227	
Sidewalks	\$337	\$4,500	\$4,500	\$0	0.00%	\$4,590	\$4,682	
Streetlights	\$0	\$35,500	\$37,000	\$1,500	4.23%	\$37,740	\$38,495	
Total Township Expenses	\$1,738,453	\$1,543,252	\$1,671,765	\$128,513	8.33%	\$1,705,200	\$1,739,304	
County Bridges & Culverts	\$233	\$4,250	\$4,250	\$0	0.00%	\$4,335	\$4,422	
County Roadside Maintenance	\$22,160	\$62,375	\$66,875	\$4,500	7.21%	\$68,213	\$69,577	
County Hardtop Maintenance	\$119,898	\$143,225	\$164,875	\$21,650	15.12%	\$168,173	\$171,536	
County Winter Control	\$254,375	\$262,050	\$299,000	\$36,950	14.10%	\$304,980	\$311,080	
County Signs and Safety Devices	\$29,763	\$24,500	\$25,500	\$1,000	4.08%	\$26,010	\$26,530	
County - Allocated Overhead	\$29,850	\$34,748	\$39,235	\$4,487	12.91%	\$40,020	\$40,820	7% Allowable
County Total Expenses	\$426,430	\$531,148	\$599,735	\$68,587	12.91%	\$611,730	\$623,964	Budget to offset revenue
Total Expenses	\$2,165,019	\$2,135,275	\$2,271,500	\$136,225	6.38%	\$2,316,930	\$2,363,269	
Net Operating (Revenue)/Expense	\$1,786,673	\$1,467,640	\$1,664,250	\$196,610	13.40%	\$1,697,535	\$1,731,486	
Net Cash and Capital Requirements								
Roads - Building Renewal	\$75,000	\$100,000	\$100,000	\$0	0.00%	\$490,000	\$490,000	
Roads - Gas Tax	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Fleet	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Equipment	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Roads - Road Construction	\$1,301,221	\$825,000	\$900,000	\$75,000	9.09%	\$950,000	\$1,000,000	
Roads - Bridges & Culvert	\$100,000	\$100,000	\$100,000	\$0	0.00%	\$150,000	\$153,000	
Roads - Sidewalks	\$25,000	\$25,000	\$25,000	\$0	0.00%	\$14,000	\$14,280	
Roads - Streetlights	\$20,000	\$20,000	\$20,000	\$0	0.00%	\$20,000	\$20,400	
Capital	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$1,521,221	\$1,070,000	\$1,145,000	\$75,000	7.01%	\$1,604,000	\$1,657,280	
Total Requirement from Levy	\$3,307,894	\$2,537,640	\$2,809,250	\$271,610	10.70%	\$3,301,535	\$3,388,766	

Roads Summary		
2023 Levy Requirement		\$2,809,250
Requirement as % of Total Levy		64.73%
Ability to Adjust		Med
\$ Change from 2022 Levy Requirement	↑	\$271,610
Contribution to 2023 Levy Increase	↑	7.00%
\$ per Capita		\$635.43
\$ per Household		\$1,559.83



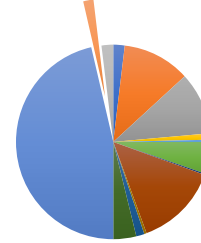
Planning & Development

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Planning								
Miscellaneous	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Grant	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Application Fees	(\$26,325)	(\$35,000)	(\$35,000)	\$0	0.00%	(\$35,700)	(\$30,000)	anticipates ongoing strong development activity
Planning Recoveries Other Municipalities	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Planning Recoveries Property Owners	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Future Recoveries from Development Charges	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Future Recoveries re: Official Plan	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Transfer from Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue	(\$26,325)	(\$35,000)	(\$35,000)	\$0	0.00%	(\$35,700)	(\$30,000)	
Salaries and Wages - Contracted Planner	\$44,304	\$52,500	\$88,000	\$35,500	67.62%	\$89,760	\$91,555	Increase due to staffing changes 2022
Overhead	\$0	\$0	\$29,000	\$29,000	0.00%	\$29,580	\$30,172	previous contracted
Mileage	\$0	\$250	\$250	\$0	0.00%	\$255	\$260	
Employee Training	\$0	\$750	\$750	\$0	0.00%	\$765	\$780	shared costs
Materials Supplies	\$0	\$250	\$250	\$0	0.00%	\$255	\$260	
Postage	\$5	\$750	\$750	\$0	0.00%	\$765	\$780	
Advertising	\$2,876	\$750	\$750	\$0	0.00%	\$765	\$780	
Legal Fees	\$12,807	\$5,000	\$5,000	\$0	0.00%	\$5,100	\$5,202	Based on prior activity, 2022 LPAT appeal
Memberships/Subscriptions	\$0	\$500	\$500	\$0	0.00%	\$510	\$520	shared costs
Official Plan Updates	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Zoning By-Law Updates	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Development Charges Study	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Contracted Services	\$0	\$1,500	\$1,500	\$0	0.00%	\$1,530	\$1,561	incl. annual mapping update
Transfer to Reserve	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Miscellaneous	\$3,000	\$500	\$1,000	\$500	100.00%	\$1,020	\$1,040	
Total Expenses	\$70,071	\$62,750	\$127,750	\$65,000	103.59%	\$130,305	\$132,911	
Net Operating (Revenue)/Expense	\$43,746	\$27,750	\$92,750	\$65,000	234.23%	\$94,605	\$96,497	

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Development Activities - Cost Recovery								
Development Staff Time - Cost Recovery		(\$37,500)	(\$38,000)	(\$500)	1.33%	(\$38,760)	(\$39,535)	
Cost Recovery - Other		(\$10,000)	(\$15,000)	(\$5,000)	50.00%	(\$15,300)	(\$15,606)	
Transfer from Reserve		\$0	\$0		0.00%	\$0	\$0	
Total Revenue		(\$47,500)	(\$53,000)	(\$5,500)	11.58%	(\$54,060)	(\$55,141)	
						\$0		
Salaries/Wages		\$30,000	\$30,000	\$0	0.00%	\$30,600	\$31,212	Updated wage distribution
Overhead		\$7,500	\$8,000	\$500	6.67%	\$8,160	\$8,323	
Professional Services		\$10,000	\$15,000	\$5,000	50.00%	\$15,300	\$15,606	
Total Expenses		\$47,500	\$53,000	\$5,500	11.58%	\$54,060	\$55,141	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Industrial Lands Secondary Planning Project								
Transfer from Reserve		(\$31,250)	\$0	\$31,250	-100.00%	(\$30,000)	(\$30,600)	Planning and/or Efficiency Reserve
Other Revenue		\$0	\$0	\$0	0.00%	\$0	\$0	defer to 2023
Total Revenue		(\$31,250)	\$0	\$31,250	-100.00%	\$0	\$0	
						\$0		
Salaries/Wages		\$5,000	\$0	(\$5,000)	-100.00%	\$0	\$0	Updated wage distribution
Overhead		\$1,250	\$0	(\$1,250)	-100.00%	\$0	\$0	
Other Expenses		\$25,000	\$0	(\$25,000)	-100.00%	\$30,000	\$30,600	
Total Expenses		\$31,250	\$0	(\$31,250)	-100.00%	\$0	\$0	
						\$0		
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Shedden/Fingal Sanitary System								
Future Cost Recovery from Developers/Connection Fees		(\$162,500)	(\$168,000)	(\$5,500)	3.38%	(\$171,360)	(\$174,787)	Will be carried as AR until developer payments/connections fees rec'd
Other Revenue		\$0	\$0	\$0	0.00%	\$0	\$0	
Total Revenue		(\$162,500)	(\$168,000)	(\$5,500)	3.38%	(\$171,360)	(\$174,787)	
						\$0		
Salaries/Wages		\$10,000	\$15,000	\$5,000	50.00%	\$15,300	\$15,606	Staff time from updated wage distribution
Overhead		\$2,500	\$3,000	\$500	20.00%	\$3,060	\$3,121	
Professional Services		\$150,000	\$150,000	\$0	0.00%	\$153,000	\$156,060	Engineering, Design
Total Expenses		\$162,500	\$168,000	\$5,500	3.38%	\$171,360	\$174,787	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Net Operating (Revenue)/Expense All Activities	\$43,746	\$27,750	\$92,750	\$65,000	234.23%	\$94,605	\$96,497	

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Net Cash and Capital Requirements								
Planning - Cycling Master Plan	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Planning - Official Plan and Zoning Review	\$5,000	\$10,000	\$10,000	\$0	0.00%	\$10,000	\$10,000	For Planning and Development Studies and Consulting
Capital Items	\$0	\$0	\$0	\$0	0.00%		\$0	
Total Net Cash and Capital Requirements	\$5,000	\$10,000	\$10,000	\$0	0.00%	\$10,200	\$10,404	
Total Requirement from Levy	\$48,746	\$37,750	\$102,750	\$65,000	172.19%	\$104,805	\$106,901	

Planning & Development Summary		
2023 Levy Requirement		\$102,750
Requirement as % of Total Levy		2.37%
Ability to Adjust		Low
\$ Change from 2022 Levy Requirement	↑	\$65,000
Contribution to 2023 Levy Increase	↑	1.68%
\$ per Capita		\$23.24
\$ per Household		\$57.05



Drainage

Account	2022 YTD	2022 Budget	2023 Budget	\$ Variance	% Variance	2024 Forecast	2025 Forecast	Notes
Tile Loan Debentures	\$0	(\$2,432)	(\$2,432)	\$0	0.00%	\$0	\$0	offset below
Miscellaneous Revenues	(\$725)	(\$750)	(\$750)	\$0	0.00%	(\$765)	(\$780)	Mainly Drainage Reapportionments
Provincial Grant	\$0	(\$32,000)	(\$32,000)	\$0	0.00%	(\$32,640)	(\$33,293)	
Drain Supt Dutton	(\$29,517)	(\$44,000)	(\$44,000)	\$0	0.00%	(\$44,880)	(\$45,778)	Revenue from Dutton-Dunwich
Contribution from Reserve			\$0			\$0		
Total Revenue	(\$30,242)	(\$79,182)	(\$79,182)	\$0	0.00%	(\$78,285)	(\$79,851)	
Salaries and Wages	\$39,375	\$81,000	\$84,000	\$3,000	4.00%	\$85,680	\$87,394	
Drainage Super Expenses	\$666	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	Phone, conference, safety boots, accom
Dutton-Dunwich Supt Wages	\$37,140	\$0	\$0	\$0	0.00%	\$0	\$0	Split between DD and Southwold varies year to year,
Overhead	\$24,273	\$24,849	\$27,000	\$2,151		\$27,540	\$28,091	
Health Safety	\$24	\$0	\$0	\$0	0.00%	\$0	\$0	
Travel Mileage	\$160	\$500	\$500	\$0	0.00%	\$510	\$520	
Employee Training	\$154	\$750	\$750	\$0	0.00%	\$765	\$780	
Drain Stock Charges	\$9,994	\$800	\$800	\$0	0.00%	\$816	\$832	
Rds Mach Tm To Drains	\$51	\$0	\$0	\$0	0.00%	\$0	\$0	
Postage	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Insurance	\$0	\$1,000	\$1,000	\$0	0.00%	\$1,020	\$1,040	Updated insurance distribution
Legal	\$997	\$0	\$0	\$0	0.00%	\$0	\$0	
Equipment Costs	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Memberships Subscription	\$0	\$350	\$350	\$0	0.00%	\$357	\$364	LICO, DSAO
Outside Contractors-Drain	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Plans, Studies, Professional Services	\$0	\$0	\$0	\$0		\$0	\$0	
Transfer to Reserve	\$0	\$2,500	\$2,500	\$0	0.00%	\$2,550	\$2,601	Contribution for Vehicle to PW
Debenture Payment Principal	\$2,165	\$2,042	\$2,294	\$252	6.04%	\$0	\$0	Offset with revenue above
Debenture Payment Interest	\$268	\$390	\$138	(\$252)	-39.38%	\$0	\$0	
Total Expenses	\$115,266	\$115,181	\$120,332	\$5,151	4.99%	\$120,258	\$122,663	
Net Operating (Revenue)/Expense	\$85,024	\$35,999	\$41,150	\$5,151	19.87%	\$41,973	\$42,812	
Net Cash and Capital Requirements								
Drainage	\$75,000	\$75,000	\$75,000	\$0	0.00%	\$80,000	\$75,000	
Capital Items	\$0	\$0	\$0	\$0	0.00%	\$0	\$0	
Total Net Cash and Capital Requirements	\$75,000	\$75,000	\$75,000	\$0	0.00%	\$80,000	\$75,000	
Total Requirement from Levy	\$160,024	\$110,999	\$116,150	\$5,151	5.37%	\$121,973	\$117,812	

Drainage Summary		
2023 Levy Requirement		\$116,150
Requirement as % of Total Levy		2.68%
Ability to Adjust		Low
\$ Change from 2022 Levy Requirement	↑	\$5,151
Contribution to 2023 Levy Increase	↑	0.13%
\$ per Capita		\$26.27
\$ per Household		\$64.49

