



TOWNSHIP OF SOUTHWOLD

Report to Council

MEETING DATE: January 5, 2023

PREPARED BY: Michele Lant, Director of Corporate Services/Treasurer

REPORT NO: FIN 2023-01

SUBJECT MATTER: 2023 Capital Budget – Report #1

Recommendation:

None – For Information.

Purpose:

To present the 1st Draft of the 2023 Capital Budget.

Background:

The 2023 Capital Budget Report represents the first draft Capital Budget submissions from all departments. These forecasts have been reviewed and modified by the CAO, Treasurer and Directors to develop a submission for Council consideration. This document should be viewed as the first draft and will change as it proceeds through the Council review process. Staff will be recording decisions for increases and decreases, investigating options as directed by Council and continuing to fine-tune the budget as additional information is developed.

The 2023 Capital Budget is broken into sections for each departmental area. There will be a description and rationale for the capital projects proposed. For each department's capital component, there will also be a detailed capital budget and cash requirements information. Some departments may also have some supplemental information to help explain a particular project.

Budget Meeting Schedule:

Thursday, January 5, 2023 4:00pm to 7:00pm

Wednesday, January 11, 2023 4:00pm to 7:00pm

Thursday, January 19, 2023 4:00pm to 7:00pm

Thursday, January 26, 2023 4:00pm to 7:00pm

Comments/Analysis:

Cash Requirements/Reserve Contributions

Most Township capital work is funded through reserves. Reserves are built up through cash contributions (Tax Levy Dollars) to the reserve and the reserve is drawn down when projects take place. This is an effective way to manage large projects for a small municipality, as it avoids significant increases and decreases in the levy from year to year. This process also works well for incorporating Asset Management Planning into the budget process. With assistance from consultants in 2019, the Township's asset inventory has been reviewed and projections made for 25 years. This exercise starts to provide information on how much funding will be needed to maintain, refurbish, reconstruct, or replace the assets the Township has. While this is helpful to inform the budget process, the Province has made Asset Management Planning a legislated requirement the Township must comply with.

The Cash Requirements/Capital budget is showing a levy requirement of \$2,068,000. This is an increase of \$195,000 or 10.41% over the 2022 Budget. The forecast for 2024 shows an even larger increase of \$540,000. This does not include any new revenue generated from assessment growth. This is discussed further in the Capital and Reserves from Tax Levy section below.

Administration:

Administrative reserve contributions remain consistent with previous years to maintain the ability to upgrade computers and office equipment when required. The Efficiency reserve continues to be utilized for plan and study updates and to improve efficiencies within the office. Several additional projects are anticipated for 2023. These include a Strategic Plan Update, Ward Review, Workflow Automation and HR/H&S Program Improvements. These items would be funded from the efficiency reserve.

Fire Department:

Fire Department reserve contributions for vehicles and equipment remain consistent with previous years to maintain a regular cycle of replacement. Building reserve contributions remain at the same level and may be decreased in 2025 depending on the actual costs for the Talbotville Firehall. Communications reserve contributions of \$30,000.00 per year until 2027 which will be used for a County-wide communications upgrade.

Talbotville Firehall, scheduled to be replaced in 2023, has a construction value of \$1,750,000.00. Staff is concerned that the value, based on a 2019 estimate, will no longer be accurate and will require additional funding to complete. In addition to the structure value, there will also be additional costs for site servicing and new equipment.

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Shedden Firehall is in need of a fourth bay. The design, planning and engineering is proposed in the 2023 capital projects with construction included in the proposed 2024 capital projects.

Building Department:

Building Department reserve contributions will be utilized for computer upgrades in 2023. Included as part of the Talbotville Firehall construction, there will be an estimated contribution of \$100,000.00 for the Building Department's portion of the building. There is also a Building contribution shown for any Administrative Office improvements. While the reserve is quite large, it will provide stability and ensure Building Department operation does not impact the tax levy for many years.

Administration Facility:

In 2022, when a site plan review was conducted for the Public Works facility, an addition/renovation to the Administration facility was included. As previously reported to Council, the Administration facility has office constraints for staff and has required staff to share workspaces. The current forecast shows renovations/addition over 2024/2025 with utilizing a contribution from Green Lane starting in 2025. Projections for Green Lane show there could be capacity in 2025 after contributions for the Talbotville Firehall and Public Works equipment in 2023/2024. If Green Lane funds are needed for other projects, this could impact the forecast for office improvements. While the current office sharing and constraints are manageable in the short-term, it is not viable as a long-term option.

Keystone and Library Facility:

Keystone and Library Facility reserve contributions decrease minimally for 2023. Reserves will be used for lighting upgrades, stove replacement, barrier installation around the playground and for improvements to the audio/visual system at the Keystone Complex.

Medical Centre:

Medical Centre reserve contributions remain consistent with 2022. No capital projects are proposed for 2023.

Parks:

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Parks reserve contributions level off in 2023 after the completion of the Talbotville Park. Proposed 2023 projects for the Shedden Open Space Park include fencing/netting along Union Road, parking lot widening/expansion and remote/auto locks for the washrooms. Proposed 2023 projects for the Talbotville Optimist Heritage Park include improvements to the basketball court and the installation of a culvert in the laneway. A proposed 2023 project for the Fingal Heritage Park is the installation of a frost-free hydrant. In addition, there are several projects for Fingal Heritage Park that still need to be completed. Proposed 2023 projects for various parks include concrete installation to convert walking trails, installation of park benches and dog waste signage and bins.

Roads:

Roads capital reserve tax contribution increased by \$50,000, but there is a reduction on grant funding from OCIF which results in the overall increase being only \$12,364. Sidewalk and streetlight reserve contributions remain the same as 2022. Lynhurst Reconstruction project was mostly completed with the surface asphalt and soil relocation remaining. Lake Line surface treatment and gravel resurfacing projects are proposed for 2023. While the proposed road capital program is funded overall, there reserve level is not where it should be based on the value of the road system. The Sidewalk and Streetlight Reserves

Drainage:

Drainage reserve contributions remain the same as 2022. A Stormwater Rate Study is proposed for 2023 with the assumption that costs will be recovered through the establishment of rates. If the study is completed, but the rates not implemented, the cost of the study would have to be recovered through the tax levy. Additional information will be provided explaining the background, rationale, possible implementation options before commencing with a rate study so there is clarity and a high confidence that a storm water rate would be implemented.

Bridges and Culverts:

Bridge and culvert reserve contributions remain the same as 2022. The Bridge Study completed in 2022 recommends maintenance of the First Line Culvert, Longhurst Line West and East Culverts and Engineering for the replacement of Burwell Road Bridge in 2024.

Roads Facility:

The Road Facility project has evolved from a 5-6 bay addition to a 10-bay standalone facility. As well, land was purchased in 2022 which provided additional options and flexibility. Overall, the revised design and plan is much better and safer, although at much high cost. The original estimate from Spriet and Associates was about \$2 million and did not include site work. Based on work and estimates completed by RJ Burnside, the total development costs for the preferred facility and site work requirements would be approximately \$7.4 million. This change is having a significant impact on the Capital Forecast, as the original plan was to consider internal financing over about 10 years. The revised plan will require external financing over a much longer period of time. This will also add about \$3.6 million to the overall costs. Staff have explored options to reduce costs, but the proposed facility is the best option for the Township over the long term. Staff have also looked at funding sources and options such as use of Green Lane and Grants. While grants may be an option, we are not aware of any for Public Works Facilities. There may be some options if the facility was a high efficiency "Green" facility, but this would increase costs substantially. While Green Lane may be an option, funds are committed for the next couple of years and based on the overall costs and long-term requirements, Green Lane would not be the best option. While Green Lane funds appear stable for the short term, it is much more difficult to know what 10 – 20 years will look like.

Roads Equipment:

Proposed equipment replacements for 2023 include the 2002 Caterpillar grader and 2006 International Dump Truck/Snowplow. Equipment costs are up dramatically from previous budgets and continue to stress the capital budget. The equipment reserve, even with 50% funding from Green Lane is in a deficit position for most of the forecast. Proposed new equipment are a radio repeater, traffic counters and Road Closed Trailers.

Funding for the Road Equipment Reserve is through equipment operation and does not show directly on the tax levy through the Capital Forecast. Increasing the reserve contribution to \$300,000 would bring the reserve to a positive value starting in 2027, but this will add \$70,000 to the operating budget. Staff will be further examining this impact as the operating budget is developed.

Planning:

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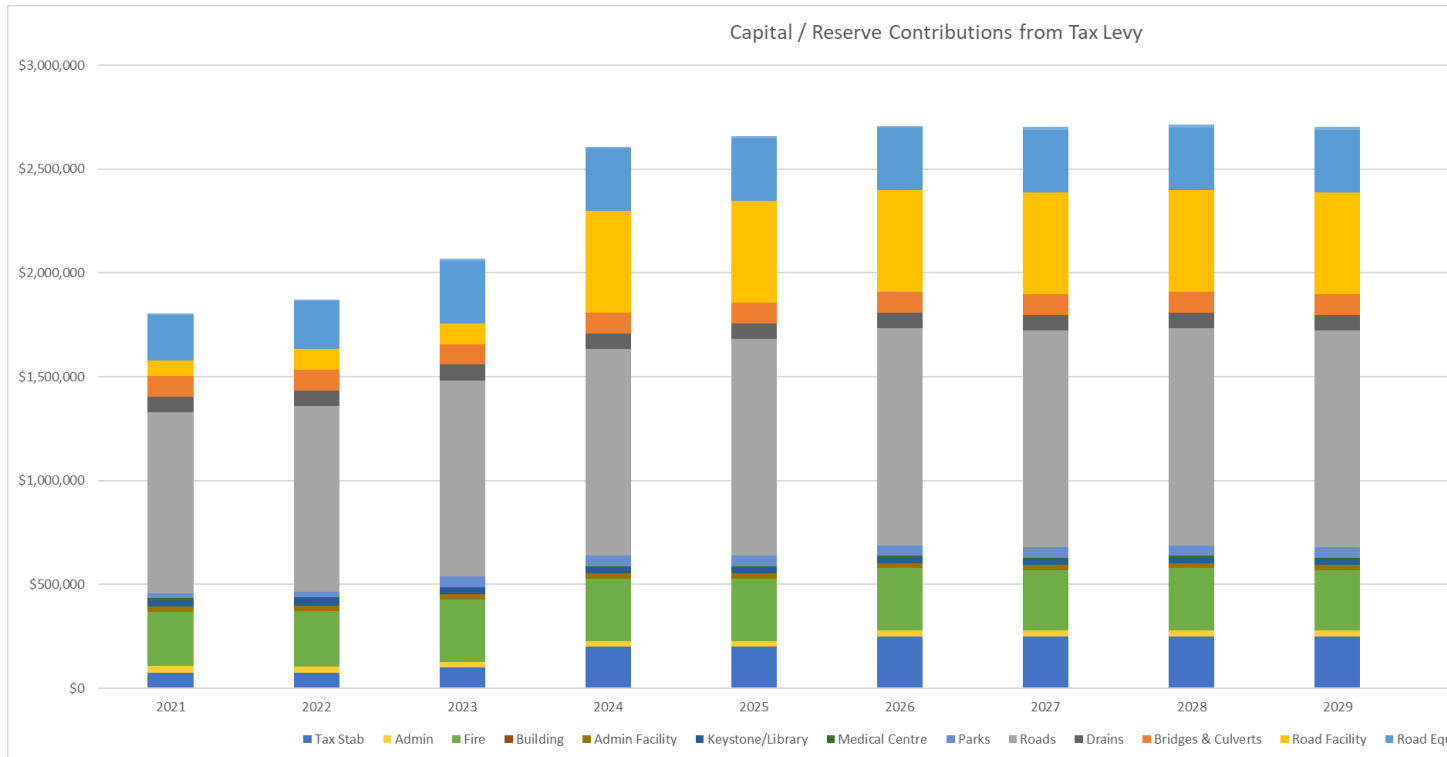
The Planning area is proposing a project to update the Zoning By-law in 2023. The Industrial Land Secondary Planning project was identified in 2022, but did not proceed. It is currently planned for 2024.

Capital and Reserves from Tax Levy:

The 2023 Capital Forecast is showing a significant increase to the requirements from the Tax Levy. The increase is \$195,000 or 10.41%. This translates into 5.03% on the overall Levy. While 2023 is significant, the larger problem is 2024 which forecasts a \$540,000 increase. Most of the increase is due to the funding required for the Public Works Facility financing. Approximately \$490,000 is required annually for 20 years. Other significant increases include the Tax Stabilization Reserve which will be required due to the risk of assessment reductions associated with new industrial development. Staff are reviewing and attempting to get a more accurate idea of the potential revenue coming online in 2023 from the Amazon development, but until MPAC completes the assessment, staff are reluctant to be too optimistic with the potential additional revenue. The current forecasts illustrates the situation without any significant additional revenue. Staff have modeled various scenarios utilizing additional revenue in 2023/2024 and as long as additional revenue in 2023 through supplemental assessment exceeds \$200,000 and new revenue in 2024 exceeds \$600,000 the Capital Forecast will be achievable. We need to keep in mind that all supplemental revenue cannot be applied to just the capital program. It is also applied to operating increases and in this situation, a significant portion must be allocated to the Tax Stabilization Reserve for eventual assessment appeals and possible rebates.

Council and staff will need to thoroughly review and understand the assumptions and risks associated with decisions that need to be made for this budget. Finance staff tend to be conservative with estimates and assumptions, as over estimating revenue that does not materialize sometimes leads to a double impact in following years (lowering the estimate and needing to recover the lost revenue from the prior year). Staff are continuing to research and gather as much information as possible on the additional revenue that may materialize. It should also be noted that staff are approaching this based on the assumption that any additional revenue will be utilized to cover increasing costs and not used for a significant reduction in the tax levy.

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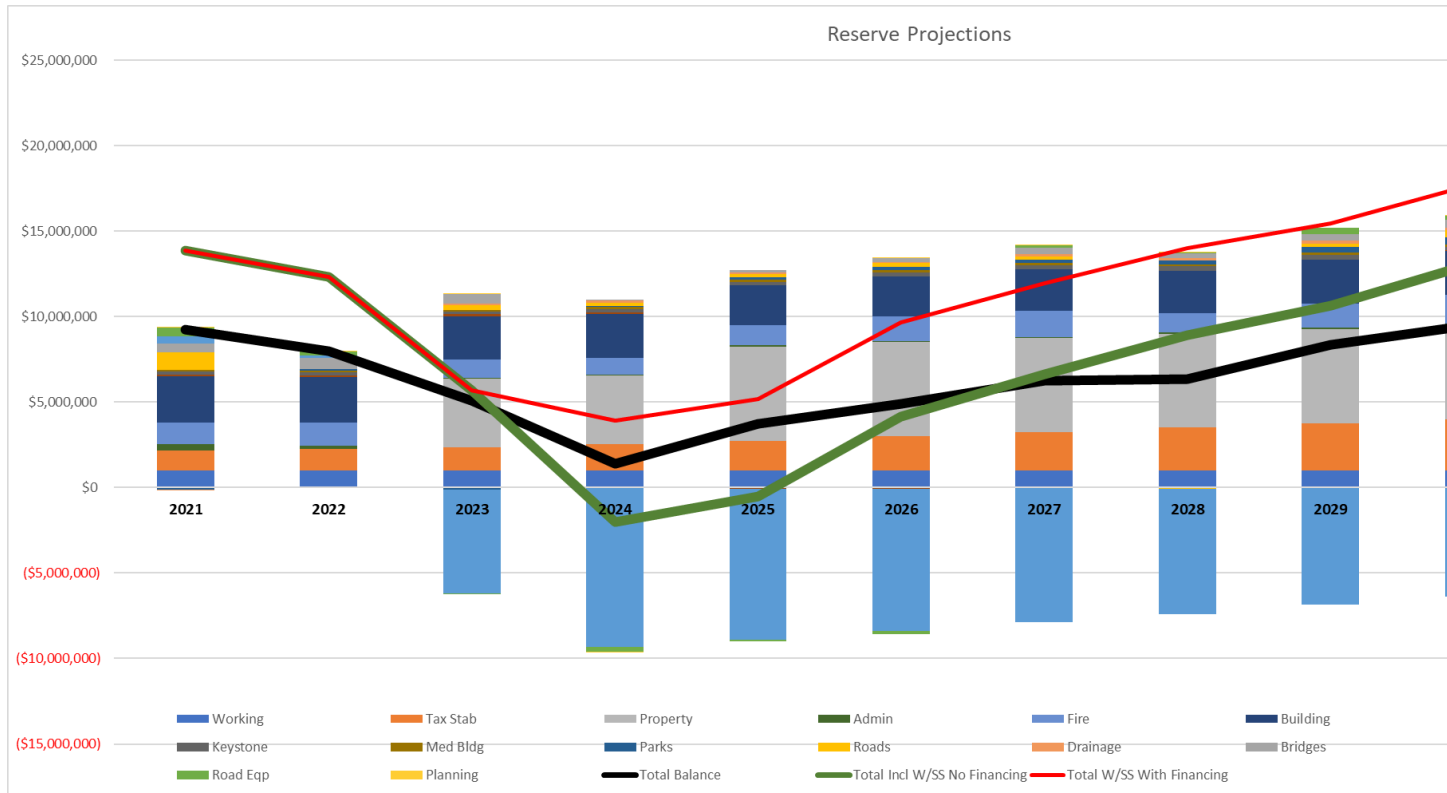


Reserves

Reserve levels are forecast to remain relatively stable for the next several years for most areas. The forecast assumes financing for the Public Works Facility, financing for significant Sanitary Sewer Projects and significant upfront payments from Developers for sanitary sewer projects. Without this, there will be significant negative impacts on the overall reserve levels and there will be impacts on cash flow. The following chart illustrates all Township reserves and includes a total with Water and Sanitary Sewer Reserves. There is also a total line illustrating the incorporation of financing. The projections also includes significant land sales (Stoss and Teetzel) and the ongoing operating challenges with the Talbotville Sanitary System. There are also projections related to the Shedden/Fingal Sanitary system. The sanitary system challenges and costs greatly impact overall reserve levels, thus necessitating the need for financing.

In 2022, the forecasts related to the Shedden/Fingal Sanitary Servicing and Public Works Facility were much lower and it was anticipated a significant amount would be funded from the land sales, but based on recent cost estimates, the sale proceeds will help, but will not be nearly enough to avoid external financing. Other reserves such as the water reserve and the Building Reserve are also assisting with being able to complete several large projects over the coming years.

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Budget Review Process

While there are many ways to work through the budget and get to a final draft, staff are suggesting that as the sections are reviewed, items under consideration for decreases or increases, be identified and potential savings or costs be developed to understand the impact on the overall budget. These items will be recorded, and the impact can be continuously updated showing the final levy requirement and taxpayer impacts based on all items that are identified. It is also anticipated some items will require additional investigation and supplemental budget reports will be prepared and submitted at a subsequent meeting, as required.

At this time, just the Capital Forecast has been developed and ready for review by Council at the first budget meeting. The operating portion of the budget is being developed and should be ready for presentation at the 2nd/3rd budget meetings.

Summary

In summary, staff have put forward a capital budget that is consistent with existing programs and services, reflects the upcoming needs, and tries to address the significant funding requirements for Asset Management.

Staff is looking forward to working collaboratively with Council on the 2023 Budget and delivering our important services to the residents of the Township.

Financial Implications:

None. The Budget and Capital Forecast will help establish and guide financial planning for 2023 and beyond.

Strategic Plan Goals:

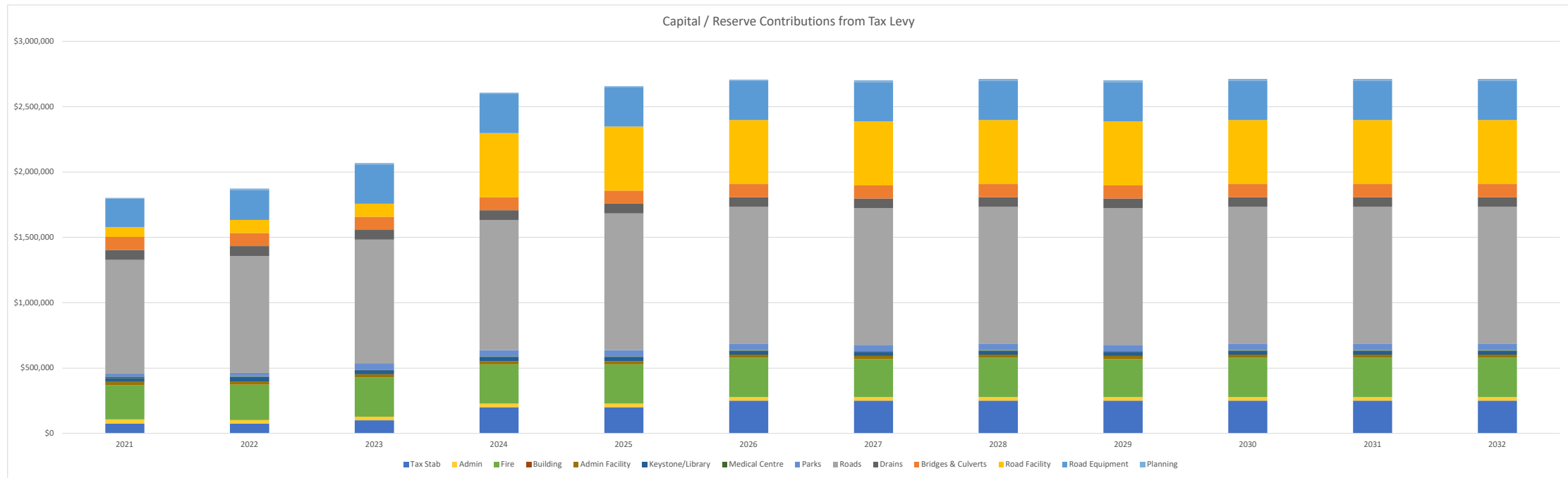
The above recommendation helps the Township meet the Strategic Plan Goal of:

- Promoting residential, agricultural, commercial, and industrial development by ensuring policies and services are in place to support growth in The Township of Southwold.
- Promoting a healthy, naturally beautiful, and community-oriented municipality by encouraging and supporting involvement of volunteer organizations wishing to provide cultural and recreational activities in the Township of Southwold.
- Providing improved transportation and a strong commitment to asset management with a goal of maintaining the Township's infrastructure in the promotion of public safety
- Exercising good financial stewardship in the management of Township expenditures and revenues.
- Promoting public engagement, transparent government, and strong communications with all members of the community across various mediums for the strengthening of civic participation.

Respectfully Submitted by:
Michele Lant, Director of Corporate Services/Treasurer
"Submitted electronically"

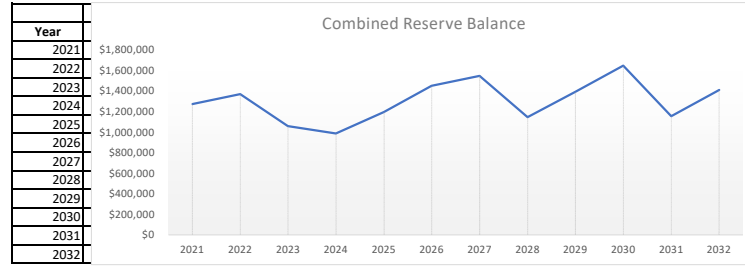
Approved by:
Jeff Carswell, CAO/Clerk
"Approved electronically"

Year	Tax Stab	Admin	Fire	Building	Admin Facility	Keystone/Library	Medical Centre	Parks	Roads	Drains	Bridges & Culverts	Road Facility	Road Equipment	Planning	Total	\$ Change	% Change	Levy %		Growth & Supp				
2021	\$75,000	\$33,000	\$260,354	\$0	\$25,000	\$30,000	\$10,000	\$25,000	\$870,000	\$75,000	\$100,000	\$75,000	\$220,000	\$5,000	\$1,803,354									
2022	\$75,000	\$28,000	\$270,000	\$0	\$25,000	\$35,000	\$5,000	\$25,000	\$895,000	\$75,000	\$100,000	\$100,000	\$230,000	\$10,000	\$1,873,000	\$69,646	3.86%	1.94%						
2023	\$100,000	\$28,000	\$300,000	\$0	\$25,000	\$30,000	\$5,000	\$50,000	\$945,000	\$75,000	\$100,000	\$100,000	\$300,000	\$10,000	\$2,068,000	\$195,000	10.41%	5.03%		-\$200,000.00	\$1,868,000	-\$5,000	-0.27%	
2024	\$200,000	\$28,000	\$300,000	\$0	\$25,000	\$30,000	\$5,000	\$50,000	\$995,000	\$75,000	\$100,000	\$490,000	\$300,000	\$10,000	\$2,608,000	\$540,000	26.11%	13.39%		-\$575,000.00	\$2,033,000	-\$35,000	-1.69%	
2025	\$200,000	\$28,000	\$300,000	\$0	\$25,000	\$30,000	\$5,000	\$50,000	\$1,045,000	\$75,000	\$100,000	\$490,000	\$300,000	\$10,000	\$2,658,000	\$50,000	1.92%	1.19%			\$2,658,000	\$50,000	1.92%	
2026	\$250,000	\$28,000	\$300,000	\$0	\$25,000	\$30,000	\$5,000	\$50,000	\$1,045,000	\$75,000	\$100,000	\$490,000	\$300,000	\$10,000	\$2,708,000	\$50,000	1.88%	1.15%			\$2,708,000	\$50,000	1.88%	
2027	\$250,000	\$28,000	\$290,000	\$0	\$25,000	\$30,000	\$5,000	\$50,000	\$1,045,000	\$75,000	\$100,000	\$490,000	\$300,000	\$15,000	\$2,703,000	-\$5,000	-0.18%	-0.11%			\$2,703,000	-\$5,000	-0.18%	
2028	\$250,000	\$28,000	\$300,000	\$0	\$25,000	\$30,000	\$5,000	\$50,000	\$1,045,000	\$75,000	\$100,000	\$490,000	\$300,000	\$15,000	\$2,713,000	\$10,000	0.37%	0.21%			\$2,713,000	\$10,000	0.37%	
2029	\$250,000	\$28,000	\$290,000	\$0	\$25,000	\$30,000	\$5,000	\$50,000	\$1,045,000	\$75,000	\$100,000	\$490,000	\$300,000	\$15,000	\$2,703,000	-\$10,000	-0.37%	-0.20%			\$2,703,000	-\$10,000	-0.37%	
2030	\$250,000	\$28,000	\$300,000	\$0	\$25,000	\$30,000	\$5,000	\$50,000	\$1,045,000	\$75,000	\$100,000	\$490,000	\$300,000	\$15,000	\$2,713,000	\$10,000	0.37%	0.20%			\$2,713,000	\$10,000	0.37%	
2031	\$250,000	\$28,000	\$300,000	\$0	\$25,000	\$30,000	\$5,000	\$50,000	\$1,045,000	\$75,000	\$100,000	\$490,000	\$300,000	\$15,000	\$2,713,000	\$0	0.00%	0.00%			\$2,713,000	\$0	0.00%	
2032	\$250,000	\$28,000	\$300,000	\$0	\$25,000	\$30,000	\$5,000	\$50,000	\$1,045,000	\$75,000	\$100,000	\$490,000	\$300,000	\$15,000	\$2,713,000	\$0	0.00%	0.00%			\$2,713,000	\$0	0.00%	



Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses		Funding Sources					Notes	
					Project Costs	Taxation	Administrative	Computer	Efficiency Res	Grants	Green Lane		Other
2024	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)							
2024	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)							
2024	Laptop Replacements		Estimate		\$15,000			(\$15,000)					
2024	Financial Accounting System Update	Someday when EOL	Estimate		\$50,000				(\$50,000)				
2024	Laserfiche Process Automation Projects		Estimate		\$10,000				(\$10,000)				
2024													
2025	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)							
2025	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)							
2025	Laptop Replacements		Estimate		\$5,000			(\$5,000)					
2025			Estimate										
2025			Estimate										
2025			Estimate										
2026	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)							
2026	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)							
2026	Council Computers/iPads/Tech	\$2,000/Councillor	Estimate		\$10,000			(\$10,000)					
2026	Laptop Replacements		Estimate		\$5,000			(\$5,000)					
2026			Estimate										
2026			Estimate										
2027	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)							
2027	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)							
2027	Laptop Replacements		Estimate		\$5,000			(\$5,000)					
2027	Pay Study	Non-Capital	Estimate		\$15,000		(\$15,000)						
2027	Strategic Plan Update	Non-Capital	Estimate		\$15,000		(\$15,000)						
2027			Estimate										
2028	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)							
2028	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)							
2028	Laptop Replacements		Estimate		\$15,000			(\$15,000)					
2028			Estimate										
2028			Estimate										
2028			Estimate										
2029	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)							
2029	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)							
2029	Laptop Replacements		Estimate		\$5,000			(\$5,000)					
2029			Estimate										
2029			Estimate										
2029			Estimate										
2030	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)							
2030	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)							
2030	Council Computers/iPads/Tech	\$2,000/Councillor	Estimate		\$10,000			(\$10,000)					
2030	Server Replacement - if still needed		Estimate		\$10,000		(\$10,000)						
2030	Laptop Replacements		Estimate		\$5,000			(\$5,000)					
2030			Estimate										
2031	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)							
2031	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)							
2031	Pay Study	Non-Capital	Estimate		\$15,000		(\$15,000)						
2031	Strategic Plan Update	Non-Capital	Estimate		\$20,000		(\$20,000)						
2031	Laptop Replacements		Estimate		\$5,000			(\$5,000)					
2031			Estimate										
2032	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)							
2032	To Computer Reserve		Estimate	Computer	\$18,000	(\$18,000)							
2032	Laptop Replacements		Estimate		\$10,000			(\$10,000)					

Fire Department



Year	Expenses					Funding Sources						Reserve Balance
	Project Costs	Taxation	Vehicles	General	Building	Equipment	Communications	Grants	Green Lane	Other		
2021	\$500,927	(\$260,354)	\$0	\$0	(\$27,849)	(\$92,724)	\$0	\$0	(\$60,000)	(\$60,000)	\$1,273,738	
2022	\$951,950	(\$270,000)	(\$115,000)	\$0	\$0	(\$47,700)	(\$15,000)	\$0	(\$450,000)	(\$54,250)	\$1,370,288	
2023	\$2,431,950	(\$300,000)	\$0	\$0	(\$450,000)	(\$197,700)	\$0	\$0	(\$1,200,000)	(\$284,250)	\$1,056,838	
2024	\$751,950	(\$300,000)	(\$175,000)	\$0	(\$150,000)	(\$47,700)	\$0	\$0	\$0	(\$79,250)	\$988,388	
2025	\$401,950	(\$300,000)	\$0	\$0	\$0	(\$97,700)	\$0	\$0	\$0	(\$4,250)	\$1,194,938	
2026	\$351,950	(\$300,000)	\$0	\$0	\$0	(\$47,700)	\$0	\$0	\$0	(\$4,250)	\$1,451,488	
2027	\$491,950	(\$290,000)	\$0	\$0	\$0	(\$47,700)	(\$150,000)	\$0	\$0	(\$4,250)	\$1,548,038	
2028	\$1,011,950	(\$300,000)	(\$660,000)	\$0	\$0	(\$47,700)	\$0	\$0	\$0	(\$4,250)	\$1,144,588	
2029	\$341,950	(\$290,000)	\$0	\$0	\$0	(\$47,700)	\$0	\$0	\$0	(\$4,250)	\$1,391,138	
2030	\$351,950	(\$300,000)	\$0	\$0	\$0	(\$47,700)	\$0	\$0	\$0	(\$4,250)	\$1,647,688	
2031	\$1,151,950	(\$300,000)	(\$750,000)	\$0	\$0	(\$47,700)	\$0	\$0	\$0	(\$54,250)	\$1,154,238	
2032	\$351,950	(\$300,000)	\$0	\$0	\$0	(\$47,700)	\$0	\$0	\$0	(\$4,250)	\$1,410,768	

\$260,354
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Year	Project	Add Info	Act/Comm/Est	To Reserve	Expenses					Funding Sources						Notes	Check
					Project Costs	Taxation	Vehicles	General	Building	Equipment	Communications	Grants	Green Lane	Other			
2022	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0	
2022	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0	
2022	To Equipment Reserve		Estimate	Equipment	\$90,000	(\$90,000)										\$0	
2022	To Vehicle Reserve WE Contribution		Actual	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0	
2022	To Comm Reserve		Estimate	Communications	\$10,000	(\$10,000)										\$0	
2022	Talbotville Pumper Replacement	20 years old, use DC for upsizing for growth	Estimate		\$615,000		(\$115,000)						(\$450,000)	(\$50,000)	Green Lane Over 2022, 2023 Other - DC Future Recovery ~200 SFD	\$0	
2022	Training Pad - Shedden Station	Crushed Stone, Road Millings (\$10,000)	Estimate		\$12,500						(\$12,500)					\$0	
2022	Bunker gear		Estimate		\$6,200						(\$6,200)					\$0	
2022	Cylinders		Estimate		\$5,000						(\$5,000)					\$0	
2022	Hoses and Appliances		Estimate		\$4,000						(\$4,000)					\$0	
2022	Portable Radios & pagers		Estimate		\$20,000						(\$20,000)					\$0	
2022	SCBA		Estimate		\$10,000											\$0	
2022	Radio System - Batteries		Estimate									(\$10,000)				\$0	
2022	Radio System 3rd Party Review - Upgrade Recommendations		Estimate		\$5,000											\$0	
2023	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0	
2023	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0	
2023	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0	
2023	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0	
2023	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0	
2023	To Vehicle Reserve		Estimate	Vehicles	\$30,000									(\$30,000)	Disposal of Pumper	\$0	
2023	Talbotville Firehall	Based on 2019 estimate	Estimate		\$1,750,000						\$0		(\$900,000)		Green Lane - \$1,200,000 2019 \$100,000 2020 \$500,000 2021 \$300,000 2023 \$300,000	\$850,000	
2023	Talbotville Firehall		Estimate		\$0				(\$300,000)				(\$300,000)	(\$250,000)	DC \$150, Bldg \$100	(\$850,000)	
2023	Talbotville Firehall - Site Servicing	TBD	Estimate		\$0											\$0	
2023	Refill Station - Incl. part of Talbotville Station		Estimate		\$80,000						(\$80,000)					\$0	
2023	Extractor and Dryer-Bunker Gear Cleaning		Estimate		\$20,000						(\$20,000)					\$0	
2023	Talbotville Station Equipment, Furniture, etc		Estimate		\$50,000				(\$50,000)							\$0	
2023	Bunker gear		Estimate		\$12,500						(\$12,500)					\$0	
2023	Cylinders		Estimate		\$6,200						(\$6,200)					\$0	
2023	Hoses and Appliances		Estimate		\$5,000						(\$5,000)					\$0	
2023	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)					\$0	
2023	SCBA		Estimate		\$20,000						(\$20,000)					\$0	
2023	Shedden 4th Bay - Design, Planning, Eng		Estimate		\$100,000				(\$100,000)							\$0	
2023	Equipment Decontamination Washer/System		Estimate		\$50,000						(\$50,000)					\$0	
2023	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0	
2024	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0	
2024	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0	
2024	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0	
2024	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0	
2024	Talbotville Rescue Replacement		Estimate		\$200,000		(\$175,000)							(\$25,000)	DC Contribution	\$0	
2024	Bunker gear		Estimate		\$12,500						(\$12,500)					\$0	
2024	Cylinders		Estimate		\$6,200						(\$6,200)					\$0	
2024	Hoses and Appliances		Estimate		\$5,000						(\$5,000)					\$0	
2024	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)					\$0	
2024	SCBA		Estimate		\$20,000						(\$20,000)					\$0	
2024	Shedden 4th Bay - Construction		Estimate		\$200,000				(\$150,000)					(\$50,000)	DC Contribution	\$0	
2024	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0	
2024	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0	
2024	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0	
2024	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0	
2024	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0	
2024	Talbotville Station Equipment, Furniture, etc		Estimate		\$12,500						(\$12,500)					\$0	
2024	Cylinders		Estimate		\$6,200						(\$6,200)					\$0	
2024	Hoses and Appliances		Estimate		\$5,000						(\$5,000)					\$0	
2024	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)					\$0	
2024	SCBA		Estimate		\$20,000						(\$20,000)					\$0	
2024	Shedden 4th Bay - Construction		Estimate		\$200,000				(\$150,000)					(\$50,000)	DC Contribution	\$0	
2025	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0	
2025	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0	
2025	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0	
2025	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0	
2025	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0	
2025	Bunker gear		Estimate		\$12,500						(\$12,500)					\$0	
2025	Cylinders		Estimate		\$6,200						(\$6,200)					\$0	
2025	Hoses and Appliances		Estimate		\$5,000						(\$5,000)					\$0	
2025	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)					\$0	
2025	SCBA		Estimate		\$20,000						(\$20,000)					\$0	
2025	Auto extrication equipment		Estimate		\$50,000				(\$50,000)							\$0	
2025	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0	
2025	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0	
2025	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0	
2025	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0	
2025	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0	
2025	Bunker gear		Estimate		\$12,500						(\$12,500)					\$0	
2025	Cylinders		Estimate		\$6,200						(\$6,200)					\$0	
2025	Hoses and Appliances		Estimate		\$5,000						(\$5,000)					\$0	
2025	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)					\$0	
2025	SCBA		Estimate		\$20,000						(\$20,000)					\$0	
2025	Auto extrication equipment		Estimate		\$50,000				(\$50,000)							\$0	
2025	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0	
2025	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0	
2025	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0	
2025	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0	
2025	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0	
2025	Bunker gear		Estimate		\$12,500						(\$12,500)					\$0	
2025	Cylinders		Estimate		\$6,200						(\$6,200)					\$0	
2025	Hoses and Appliances		Estimate		\$5,000						(\$5,000)					\$0	
2025	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)					\$0	
2025	SCBA		Estimate		\$20,000						(\$20,000)					\$0	
2025	Auto extrication equipment		Estimate		\$50,000				(\$50,000)							\$0	
2025	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0	
2025	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0	
2025	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0	
2025	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250												

Year	Project	Add Info	Act/Comm/Est	To Reserve	Expenses		Funding Sources								Notes	Check
					Project Costs	Taxation	Vehicles	General	Building	Equipment	Communications	Grants	Green Lane	Other		
2026	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0
2026	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2026	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0
2026	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2026	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2026	Bunker gear		Estimate		\$12,500											\$0
2026	Cylinders		Estimate		\$6,200											\$0
2026	Hoses and Appliances		Estimate		\$5,000											\$0
2026	Portable Radios & pagers		Estimate		\$4,000											\$0
2026	SCBA		Estimate		\$20,000											\$0
2027	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0
2027	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2027	To Equipment Reserve		Estimate	Equipment	\$90,000	(\$90,000)										\$0
2027	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2027	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2027	Communications System Replacement		Estimate		\$150,000											\$0
2027	Bunker gear		Estimate		\$12,500											\$0
2027	Cylinders		Estimate		\$6,200											\$0
2027	Hoses and Appliances		Estimate		\$5,000											\$0
2027	Portable Radios & pagers		Estimate		\$4,000											\$0
2027	SCBA		Estimate		\$20,000											\$0
2028	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0
2028	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2028	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0
2028	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2028	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2028	Fire Chief Vehicle Replacement		Estimate		\$60,000											\$0
2028	Shedden Tanker (replace 2003)		Estimate		\$600,000											\$0
2028	Bunker gear		Estimate		\$12,500											\$0
2028	Cylinders		Estimate		\$6,200											\$0
2028	Hoses and Appliances		Estimate		\$5,000											\$0
2028	Portable Radios & pagers		Estimate		\$4,000											\$0
2028	SCBA		Estimate		\$20,000											\$0
2029	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0
2029	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2029	To Equipment Reserve		Estimate	Equipment	\$90,000	(\$90,000)										\$0
2029	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2029	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2029	Bunker gear		Estimate		\$12,500											\$0
2029	Cylinders		Estimate		\$6,200											\$0
2029	Hoses and Appliances		Estimate		\$5,000											\$0
2029	Portable Radios & pagers		Estimate		\$4,000											\$0
2029	SCBA		Estimate		\$20,000											\$0
2030	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0
2030	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2030	To Equipment Reserve	\$2,000/Councillor	Estimate	Equipment	\$100,000	(\$100,000)										\$0
2030	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2030	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2030	Bunker gear		Estimate		\$12,500											\$0
2030	Cylinders		Estimate		\$6,200											\$0
2030	Hoses and Appliances		Estimate		\$5,000											\$0
2030	Portable Radios & pagers		Estimate		\$4,000											\$0
2030	SCBA		Estimate		\$20,000											\$0
2031	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0
2031	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2031	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0
2031	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2031	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2031	Talbotville Tanker		Estimate		\$800,000									(\$50,000)	DC Contribution	\$0
2031	Bunker gear		Estimate		\$12,500											\$0
2031	Cylinders		Estimate		\$6,200											\$0
2031	Hoses and Appliances		Estimate		\$5,000											\$0
2031	Portable Radios & pagers		Estimate		\$4,000											\$0
2031	SCBA		Estimate		\$20,000											\$0
2032	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										\$0
2032	To Building Reserve		Estimate	Building	\$95,000	(\$95,000)										\$0
2032	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										\$0
2032	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement	\$0
2032	To Comm Reserve		Estimate	Communications	\$30,000	(\$30,000)										\$0
2032	Bunker gear		Estimate		\$12,500											\$0
2032	Cylinders		Estimate		\$6,200											\$0
2032	Hoses and Appliances		Estimate		\$5,000											\$0
2032	Portable Radios & pagers		Estimate		\$4,000											\$0
2032	SCBA		Estimate		\$20,000											\$0

Vehicles	General	Building	Equipment	Communications	Total	Year
(\$685,218)	(\$34,999)	(\$304,775)	(\$66,901)	(\$42,064)	(\$1,133,957)	2026
(\$892,572)	(\$34,999)	(\$246,926)	(\$63,377)	(\$127,064)	(\$1,269,938)	2026
(\$892,572)	(\$34,999)	(\$246,926)	(\$63,377)	(\$127,064)	(\$1,269,938)	2026
(\$892,572)	(\$34,999)	(\$246,926)	(\$63,377)	(\$127,064)	(\$1,269,938)	2026
(\$896,822)	(\$34,999)	(\$246,926)	(\$163,377)	(\$127,064)	(\$1,469,188)	2026
(\$896,822)	(\$34,999)	(\$246,926)	(\$163,377)	(\$157,064)	(\$1,499,188)	2026
(\$896,822)	(\$34,999)	(\$246,926)	(\$150,877)	(\$157,064)	(\$1,486,688)	2026
(\$896,822)	(\$34,999)	(\$246,926)	(\$144,677)	(\$157,064)	(\$1,480,488)	2026
(\$896,822)	(\$34,999)	(\$246,926)	(\$139,677)	(\$157,064)	(\$1,475,488)	2026
(\$896,822)	(\$34,999)	(\$246,926)	(\$135,677)	(\$157,064)	(\$1,471,488)	2026
(\$896,822)	(\$34,999)	(\$246,926)	(\$115,677)	(\$157,064)	(\$1,451,488)	2026
(\$896,822)	(\$34,999)	(\$246,926)	(\$115,677)	(\$157,064)	(\$1,451,488)	2026
(\$971,822)	(\$34,999)	(\$246,926)	(\$115,677)	(\$157,064)	(\$1,526,488)	2027
(\$971,822)	(\$34,999)	(\$341,926)	(\$115,677)	(\$157,064)	(\$1,621,488)	2027
(\$971,822)	(\$34,999)	(\$341,926)	(\$205,677)	(\$157,064)	(\$1,711,488)	2027
(\$976,072)	(\$34,999)	(\$341,926)	(\$205,677)	(\$157,064)	(\$1,715,738)	2027
(\$976,072)	(\$34,999)	(\$341,926)	(\$205,677)	(\$187,064)	(\$1,745,738)	2027
(\$976,072)	(\$34,999)	(\$341,926)	(\$205,677)	(\$37,064)	(\$1,595,738)	2027
(\$976,072)	(\$34,999)	(\$341,926)	(\$193,177)	(\$37,064)	(\$1,583,238)	2027
(\$976,072)	(\$34,999)	(\$341,926)	(\$186,977)	(\$37,064)	(\$1,577,038)	2027
(\$976,072)	(\$34,999)	(\$341,926)	(\$181,977)	(\$37,064)	(\$1,572,038)	2027
(\$976,072)	(\$34,999)	(\$341,926)	(\$177,977)	(\$37,064)	(\$1,568,038)	2027
(\$976,072)	(\$34,999)	(\$341,926)	(\$157,977)	(\$37,064)	(\$1,548,038)	2027
(\$976,072)	(\$34,999)	(\$341,926)	(\$157,977)	(\$37,064)	(\$1,548,038)	2027
(\$1,051,072)	(\$34,999)	(\$341,926)	(\$157,977)	(\$37,064)	(\$1,623,038)	2028
(\$1,051,072)	(\$34,999)	(\$436,926)	(\$157,977)	(\$37,064)	(\$1,718,038)	2028
(\$1,051,072)	(\$34,999)	(\$436,926)	(\$257,977)	(\$37,064)	(\$1,818,038)	2028
(\$1,055,322)	(\$34,999)	(\$436,926)	(\$257,977)	(\$37,064)	(\$1,822,288)	2028
(\$1,055,322)	(\$34,999)	(\$436,926)	(\$257,977)	(\$67,064)	(\$1,852,288)	2028
(\$995,322)	(\$34,999)	(\$436,926)	(\$257,977)	(\$67,064)	(\$1,792,288)	2028
(\$395,322)	(\$34,999)	(\$436,926)	(\$257,977)	(\$67,064)	(\$1,192,288)	2028
(\$395,322)	(\$34,999)	(\$436,926)	(\$245,477)	(\$67,064)	(\$1,179,788)	2028
(\$395,322)	(\$34					

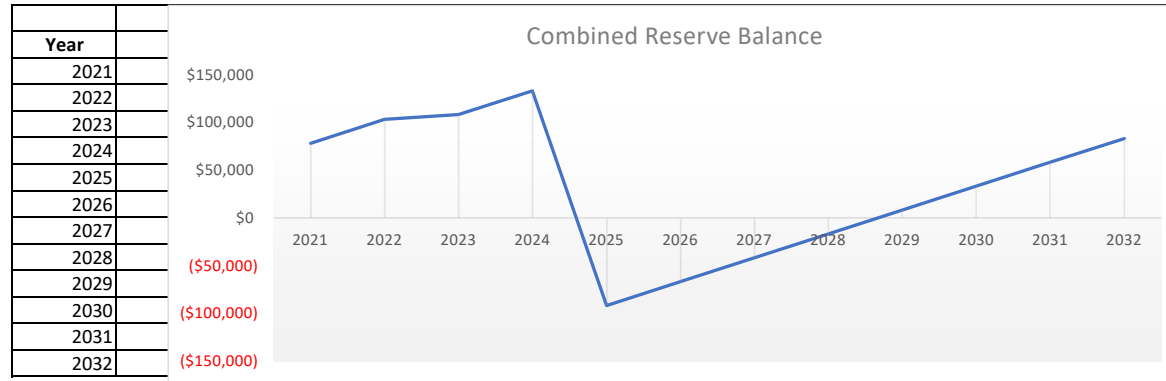
Building

Year	Combined Reserve Balance	Expenses		Funding Sources				Reserve Balance
		Project Costs	Taxation	Building	Grants	Green Lane	Other	
2021	\$2,800,000	\$2,593,884	\$0	(\$3,500)	\$0	\$0	(\$2,590,384)	\$2,686,786
2022	\$2,700,000	\$106,482	\$0	(\$80,482)	\$0	\$0	(\$26,000)	\$2,632,304
2023	\$2,600,000	\$120,000	\$0	(\$105,000)	\$0	\$0	(\$15,000)	\$2,542,304
2024	\$2,500,000	\$26,000	\$0	(\$5,000)	\$0	\$0	(\$21,000)	\$2,558,304
2025	\$2,400,000	\$271,000	\$0	(\$250,000)	\$0	\$0	(\$21,000)	\$2,329,304
2026	\$2,300,000	\$26,000	\$0	(\$5,000)	\$0	\$0	(\$21,000)	\$2,345,304
2027	\$2,200,000	\$71,000	\$0	(\$50,000)	\$0	\$0	(\$21,000)	\$2,406,304
2028	\$2,100,000	\$71,000	\$0	(\$50,000)	\$0	\$0	(\$21,000)	\$2,467,304
2029		\$115,000	\$0	(\$100,000)	\$0	\$0	(\$15,000)	\$2,582,304
2030		\$15,000	\$0	\$0	\$0	\$0	(\$15,000)	\$2,597,304
2031		\$15,000	\$0	\$0	\$0	\$0	(\$15,000)	\$2,612,304
2032		\$15,000	\$0	\$0	\$0	\$0	(\$15,000)	\$2,627,304

Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources				Notes	Check
					Project Costs	Taxation	Building	Grants	Green Lane	Other		
2022	To Building Reserve - Vehicle		Estimate	Building	\$6,000					(\$6,000)		\$0
2022	To Building Reserve - Operating Surplus		Estimate	Building	\$20,000					(\$20,000)		\$0
2022	Vehicle - New	Addl Building Dept Vehicle DCBO	Estimate		\$40,241							\$0
2022	From Reserve for Operating		Estimate		\$0							\$0
2022	Equipment Replacements/Technology		Estimate		\$0							\$0
2022	Vehicle - New	Facilities Operator Vehicle	Estimate		\$40,241							\$0
2022												\$0
2023	To Building Reserve - Vehicle		Estimate	Building	\$15,000					(\$15,000)	Building Operating	\$0
2023	To Building Reserve - Operating Surplus		Estimate	Building	\$0					\$0		\$0
2023	Equipment Replacements/Technology		Estimate		\$5,000					(\$5,000)		\$0
2023	Contribution to Talbotville Firehall		Estimate		\$100,000					(\$100,000)		\$0
2023												\$0
2024	To Building Reserve - Vehicle		Estimate	Building	\$15,000					(\$15,000)	Building Operating	\$0
2024	To Building Reserve - Facility Vehicle		Estimate	Building	\$6,000					(\$6,000)	Facility Operating	\$0
2024	To Building Reserve - Operating Surplus		Estimate	Building	\$0					\$0		\$0
2024	From Reserve for Operating		Estimate	Building	\$0					\$0		\$0
2024	Equipment Replacements/Technology		Estimate		\$5,000					(\$5,000)		\$0
2024												\$0
2025	To Building Reserve - Vehicle		Estimate	Building	\$15,000					(\$15,000)	Building Operating	\$0
2025	To Building Reserve - Facility Vehicle		Estimate	Building	\$6,000					(\$6,000)	Facility Operating	\$0
2025	From Reserve for Operating		Estimate		\$0					\$0		\$0
2025	Contribution to Office Renovation		Estimate		\$250,000					(\$250,000)		\$0
2025												\$0
2026	To Building Reserve - Vehicle		Estimate	Building	\$15,000					(\$15,000)	Building Operating	\$0
2026	To Building Reserve - Facility Vehicle		Estimate	Building	\$6,000					(\$6,000)	Facility Operating	\$0
2026	Equipment Replacements/Technology		Estimate		\$5,000					(\$5,000)		\$0
2026												\$0
2027	To Building Reserve - Vehicle		Estimate	Building	\$15,000					(\$15,000)	Building Operating	\$0
2027	To Building Reserve - Facility Vehicle		Estimate	Building	\$6,000					(\$6,000)	Facility Operating	\$0
2027	Vehicle Replacement		Estimate	Building	\$45,000					(\$45,000)		\$0
2027	Equipment Replacements/Technology		Estimate		\$5,000					(\$5,000)		\$0
2028	To Building Reserve - Vehicle		Estimate	Building	\$15,000					(\$15,000)	Building Operating	\$0
2028	To Building Reserve - Facility Vehicle		Estimate	Building	\$6,000					(\$6,000)	Facility Operating	\$0
2028	Vehicle Replacement		Estimate	Building	\$45,000					(\$45,000)		\$0
2028	Equipment Replacements/Technology		Estimate		\$5,000					(\$5,000)		\$0
2029	To Building Reserve - Vehicle		Estimate	Building	\$15,000					(\$15,000)	Building Operating	\$0
2029	Vehicle Replacement		Estimate	Building	\$50,000					(\$50,000)		\$0
2029	Vehicle Replacement		Estimate	Building	\$50,000					(\$50,000)		\$0
2030	To Building Reserve - Vehicle		Estimate	Building	\$15,000					(\$15,000)	Building Operating	\$0
2031	To Building Reserve - Vehicle		Estimate	Building	\$15,000					(\$15,000)	Building Operating	\$0
2032	To Building Reserve - Vehicle		Estimate	Building	\$15,000					(\$15,000)	Building Operating	\$0

Reserve Breakdown	
Building	Year
(\$99,902)	
(\$2,692,786)	2022
(\$2,712,786)	2022
(\$2,672,545)	2022
(\$2,672,545)	2022
(\$2,672,545)	2022
(\$2,632,304)	2022
(\$2,632,304)	2022
(\$2,647,304)	2023
(\$2,647,304)	2023
(\$2,642,304)	2023
(\$2,542,304)	2023
(\$2,542,304)	2023
(\$2,557,304)	2024
(\$2,563,304)	2024
(\$2,563,304)	2024
(\$2,563,304)	2024
(\$2,558,304)	2024
(\$2,558,304)	2024
(\$2,573,304)	2025
(\$2,579,304)	2025
(\$2,579,304)	2025
(\$2,329,304)	2025
(\$2,329,304)	2025
(\$2,344,304)	2026
(\$2,350,304)	2026
(\$2,345,304)	2026
(\$2,345,304)	2026
(\$2,360,304)	2027
(\$2,366,304)	2027
(\$2,411,304)	2027
(\$2,406,304)	2027
(\$2,421,304)	2028
(\$2,427,304)	2028
(\$2,472,304)	2028
(\$2,467,304)	2028
(\$2,482,304)	2029
(\$2,532,304)	2029
(\$2,582,304)	2029
(\$2,597,304)	2030
(\$2,612,304)	2031
(\$2,627,304)	2032

Admin Facility

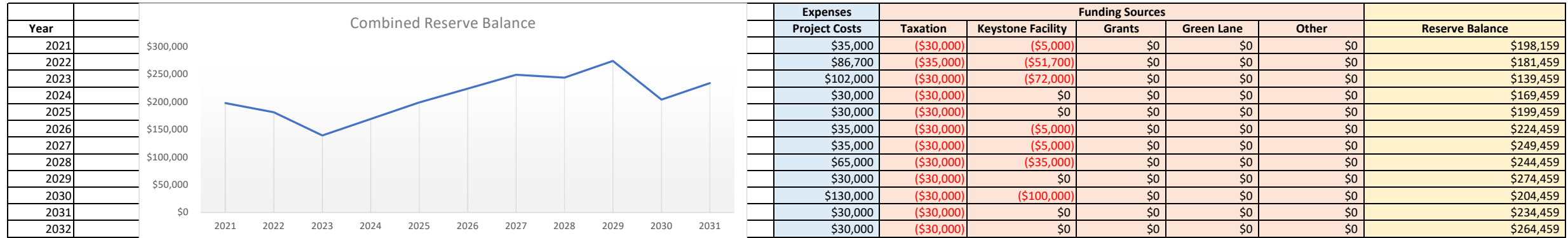


Year	Expenses		Funding Sources				Reserve Balance
	Project Costs	Taxation	Admin Facility	Grants	Green Lane	Other	
2021	\$25,000	(\$25,000)	\$0	\$0	\$0	\$0	\$78,110
2022	\$25,000	(\$25,000)	\$0	\$0	\$0	\$0	\$103,110
2023	\$45,000	(\$25,000)	(\$20,000)	\$0	\$0	\$0	\$108,110
2024	\$1,025,000	(\$25,000)	\$0	\$0	\$0	\$0	\$133,110
2025	\$1,525,000	(\$25,000)	(\$250,000)	\$0	(\$1,000,000)	(\$250,000)	(\$91,890)
2026	\$25,000	(\$25,000)	\$0	\$0	(\$1,000,000)	\$0	(\$66,890)
2027	\$25,000	(\$25,000)	\$0	\$0	\$0	\$0	(\$41,890)
2028	\$25,000	(\$25,000)	\$0	\$0	\$0	\$0	(\$16,890)
2029	\$25,000	(\$25,000)	\$0	\$0	\$0	\$0	\$8,110
2030	\$25,000	(\$25,000)	\$0	\$0	\$0	\$0	\$33,110
2031	\$25,000	(\$25,000)	\$0	\$0	\$0	\$0	\$58,110
2032	\$25,000	(\$25,000)	\$0	\$0	\$0	\$0	\$83,110

Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources				Notes	Check
					Project Costs	Taxation	Admin Facility	Grants	Green Lane	Other		
2021	To Admin Facility Reserve		Actual	Admin Facility	\$25,000	(\$25,000)						\$0
2021			Estimate									\$0
2022	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)						\$0
2022	Admin - Minor Renos	To facilitate flex/shared work spaces fro Short-term	Estimate		\$0		\$0					\$0
2022	Admin Facility Requirements	Add'l Eng/Design review in conjunction with PW Facility Engineering Design	Estimate		\$0		\$0					\$0
2022			Estimate									\$0
2023	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)						\$0
2023	Minor Upgrades/Improvements	Storage, lighting	Estimate		\$10,000		(\$10,000)					\$0
2023	Building Security Upgrades / Door Locks/FOBs		Estimate		\$10,000		(\$10,000)					\$0
2023			Estimate									\$0
2024	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)						\$0
2024	Major Reno - Addition???	Design, Engineering, Const	Estimate		\$1,000,000		\$0					\$1,000,000
2025	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)						\$0
2025	Major Reno - Addition???	Construction, Site Work	Estimate		\$1,500,000		(\$250,000)		(\$1,000,000)	(\$250,000)	Bldg \$250	\$0
2026	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)						\$0
2026			Estimate						(\$1,000,000)			(\$1,000,000)
2027	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)						\$0
2028	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)						\$0
2029	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)						\$0
2030	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)						\$0
2031	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)						\$0
2032	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)						\$0

Reserve Breakdown	
Admin Facility	Year
(\$53,110)	2021
(\$78,110)	2021
(\$103,110)	2022
(\$103,110)	2022
(\$103,110)	2022
(\$103,110)	2022
(\$103,110)	2022
(\$128,110)	2023
(\$118,110)	2023
(\$108,110)	2023
(\$108,110)	2023
(\$133,110)	2024
(\$133,110)	2024
(\$158,110)	2025
\$91,890	2025
\$66,890	2026
\$66,890	2026
\$41,890	2027
\$16,890	2028
(\$8,110)	2029
(\$33,110)	2030
(\$58,110)	2031
(\$83,110)	2032

Keystone and Library Facility



Year	Project	Add Info	Act/Est/Adj	To Reserve	Expenses					Funding Sources					Notes	Check	Reserve Breakdown	
					Project Costs	Taxation	Keystone Facility	Grants	Green Lane	Other	Project Costs	Taxation	Keystone Facility	Grants			Green Lane	Other
2021	To Keystone and Library Facility Reserve		Actual	Keystone Facility	\$30,000	(\$30,000)									Keystone \$20,000, Library \$10,000	\$0	(\$173,159)	2021
2021	Basketball Nets	Acquired, install in 2022	Actual/Estimate		\$5,000		(\$5,000)									\$0	(\$203,159)	2021
2022	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$35,000	(\$35,000)									Keystone \$20,000, Library \$10,000	\$0	(\$198,159)	2022
2022	Keystone Floor Repairs	Options from \$12,000 to \$30,000	Estimate		\$26,700		(\$26,700)									\$0	(\$233,159)	2022
2022	Eavestrough Repairs??	Possible need for some repairs	Estimate		\$0		\$0									\$0	(\$206,459)	2022
2022	Pavilion Exhaust		Estimate		\$10,000		(\$10,000)									\$0	(\$206,459)	2022
2022	Stove Replacement	moved to 2023 (was \$5,150)														\$0	(\$196,459)	2022
2022	Barriers for Septic System and Playground	Reviewing Options for Barrier or Pollards	Estimate		\$15,000		(\$15,000)									\$0	(\$196,459)	2022
2023	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)									Keystone \$20,000, Library \$10,000	\$0	(\$181,459)	2023
2023	Lighting Upgrades		Estimate		\$25,000		(\$25,000)									\$0	(\$211,459)	2023
2023	Stove Replacement		Estimate		\$20,000		(\$20,000)									\$0	(\$186,459)	2023
2023	Barrier Installation		Estimate		\$10,000		(\$10,000)									\$0	(\$166,459)	2023
2023	Painting		Estimate		\$2,000		(\$2,000)									\$0	(\$156,459)	2023
2023	Audio/Visual System Improvements		Estimate		\$15,000		(\$15,000)									\$0	(\$154,459)	2023
2023			Estimate													\$0	(\$139,459)	2023
2024	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)									Keystone \$20,000, Library \$10,000	\$0	(\$139,459)	2024
2025	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)									Keystone \$20,000, Library \$10,000	\$0	(\$169,459)	2025
2026	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)									Keystone \$20,000, Library \$10,000	\$0	(\$199,459)	2026
2026	Diswasher		Estimate		\$5,000		(\$5,000)									\$0	(\$229,459)	2026
2027	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)									Keystone \$20,000, Library \$10,000	\$0	(\$224,459)	2027
2027	Fridges		Estimate		\$5,000		(\$5,000)									\$0	(\$254,459)	2027
2028	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)									Keystone \$20,000, Library \$10,000	\$0	(\$249,459)	2028
2028	HVAC		Estimate		\$30,000	\$0	(\$30,000)									\$0	(\$279,459)	2028
2028	Painting		Estimate		\$5,000		(\$5,000)									\$0	(\$249,459)	2028
2029	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)									Keystone \$20,000, Library \$10,000	\$0	(\$244,459)	2029
2030	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)									Keystone \$20,000, Library \$10,000	\$0	(\$274,459)	2030
2030	Generator Replacement		Estimate		\$100,000		(\$100,000)									\$0	(\$304,459)	2030
2031	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)									Keystone \$20,000, Library \$10,000	\$0	(\$304,459)	2031
2032	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$30,000	(\$30,000)									Keystone \$20,000, Library \$10,000	\$0	(\$234,459)	2032

Medical Centre

Year	Combined Reserve Balance	Expenses		Funding Sources				Reserve Balance
		Project Costs	Taxation	Other Facility	Grants	Green Lane	Other	
2021	\$180,000	\$10,000	(\$10,000)	\$0	\$0	\$0	\$0	\$114,903
2022	\$160,000	\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$119,903
2023	\$140,000	\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$124,903
2024	\$120,000	\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$129,903
2025	\$100,000	\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$134,903
2026	\$80,000	\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$139,903
2027	\$60,000	\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$144,903
2028	\$40,000	\$20,000	(\$5,000)	(\$15,000)	\$0	\$0	\$0	\$134,903
2029	\$20,000	\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$139,903
2030	\$0	\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$144,903
2031		\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$149,903
2032		\$5,000	(\$5,000)	\$0	\$0	\$0	\$0	\$154,903

Year	Project	Add Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources				Notes	Check	Reserve Breakdown	
					Project Costs	Taxation	Other Facility	Grants	Green Lane	Other			Other Facility	Year
2021	To Medical Facility Reserve		Actual	Other Facility	\$10,000	(\$10,000)						\$0	(\$104,903)	2021
2021			Estimate									\$0	(\$114,903)	2021
2022	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	(\$119,903)	2022
2022			Estimate									\$0	(\$124,903)	2022
2023	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	(\$124,903)	2023
2023			Estimate									\$0	(\$129,903)	2023
2024	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	(\$134,903)	2024
2025	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	(\$139,903)	2025
2026	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	(\$144,903)	2026
2027	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	(\$149,903)	2027
2028	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	(\$134,903)	2028
2028	HVAC Replacement - Timing TBD		Estimate		\$15,000		(\$15,000)					\$0	(\$139,903)	2028
2029	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	(\$144,903)	2029
2030	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	(\$149,903)	2030
2031	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0	(\$154,903)	2031
2032	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)						\$0		2032

Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses		Funding Sources							Notes	Check
					Project Costs	Taxation	Equipment	Parks	Fingal	Ferndale	Parkland(CIL)	Grant	Green Lane		
2028	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)									\$0
2028	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$25,000										\$0
2028	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)									\$0
2028	Walking Trail - Concrete Conversions	Various Locations	Estimate		\$5,000										\$0
2029	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)									\$0
2029	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$50,000										\$0
2029	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)									\$0
2029	Walking Trail - Concrete Conversions	Various Locations	Estimate		\$5,000										\$0
2030	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)									\$0
2030	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$50,000										\$0
2030	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)									\$0
2030	Walking Trail - Concrete Conversions	Various Locations	Estimate		\$5,000										\$0
2031	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)									\$0
2031	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$25,000										\$0
2031	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)									\$0
2031	Park Facility - Major Repair	Locations TBD	Estimate		\$300,000										\$0
2031	Walking Trail - Concrete Conversions	Various Locations	Estimate		\$5,000										\$0
2032	To Playground Reserve		Estimate	Equipment	\$25,000	(\$25,000)									\$0
2032	To Parkland(CIL) Reserve		Estimate	Parkland(CIL)	\$25,000										\$0
2032	To Parks Reserve		Estimate	Parks	\$25,000	(\$25,000)									\$0
2032	Park Facility - Major Repair	Locations TBD	Estimate		\$200,000										\$0
2032	Walking Trail - Concrete Conversions	Various Locations	Estimate		\$5,000										\$0

Equipment	Parks	Fingal	Ferndale	Parkland(CIL)	Total	Year
(\$80,973)	\$0	(\$39,564)	(\$3,893)	(\$297,735)	(\$422,165)	2028
(\$131,162)	(\$30,000)	(\$39,564)	(\$3,893)	\$27,615	(\$177,004)	2028
(\$131,162)	(\$30,000)	(\$39,564)	(\$3,893)	\$2,615	(\$202,004)	2028
(\$131,162)	(\$55,000)	(\$39,564)	(\$3,893)	\$2,615	(\$227,004)	2028
(\$131,162)	(\$55,000)	(\$39,564)	(\$3,893)	\$2,615	(\$227,004)	2028
(\$131,162)	(\$50,000)	(\$39,564)	(\$3,893)	\$2,615	(\$222,004)	2028
(\$156,162)	(\$50,000)	(\$39,564)	(\$3,893)	\$2,615	(\$247,004)	2029
(\$156,162)	(\$50,000)	(\$39,564)	(\$3,893)	(\$47,385)	(\$297,004)	2029
(\$156,162)	(\$75,000)	(\$39,564)	(\$3,893)	(\$47,385)	(\$322,004)	2029
(\$156,162)	(\$75,000)	(\$39,564)	(\$3,893)	(\$47,385)	(\$322,004)	2029
(\$156,162)	(\$70,000)	(\$39,564)	(\$3,893)	(\$47,385)	(\$317,004)	2029
(\$181,162)	(\$70,000)	(\$39,564)	(\$3,893)	(\$47,385)	(\$342,004)	2030
(\$181,162)	(\$70,000)	(\$39,564)	(\$3,893)	(\$97,385)	(\$392,004)	2030
(\$181,162)	(\$95,000)	(\$39,564)	(\$3,893)	(\$97,385)	(\$417,004)	2030
(\$181,162)	(\$95,000)	(\$39,564)	(\$3,893)	(\$97,385)	(\$412,004)	2030
(\$181,162)	(\$90,000)	(\$39,564)	(\$3,893)	(\$97,385)	(\$437,004)	2031
(\$206,162)	(\$90,000)	(\$39,564)	(\$3,893)	(\$122,385)	(\$462,004)	2031
(\$206,162)	(\$115,000)	(\$39,564)	(\$3,893)	(\$122,385)	(\$487,004)	2031
(\$106,162)	(\$115,000)	(\$39,564)	(\$3,893)	\$77,615	(\$187,004)	2031
(\$106,162)	(\$115,000)	(\$39,564)	(\$3,893)	\$77,615	(\$182,004)	2031
(\$131,162)	(\$110,000)	(\$39,564)	(\$3,893)	\$77,615	(\$207,004)	2032
(\$131,162)	(\$110,000)	(\$39,564)	(\$3,893)	\$52,615	(\$232,004)	2032
(\$131,162)	(\$135,000)	(\$39,564)	(\$3,893)	\$52,615	(\$257,004)	2032
(\$31,162)	(\$135,000)	(\$39,564)	(\$3,893)	\$152,615	(\$57,004)	2032
(\$31,162)	(\$135,000)	(\$39,564)	(\$3,893)	\$152,615	(\$52,004)	2032
(\$31,162)	(\$130,000)	(\$39,564)	(\$3,893)	\$152,615	(\$52,004)	2032

Roads

Year	Combined Reserve Balance	Expenses		Funding Sources					Reserve Balance	
		Project Costs	Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane		Other
2021	\$1,200,000	\$2,758,741	(\$870,000)	(\$1,515,000)	(\$10,000)	\$0	\$0	\$0	(\$363,741)	\$1,004,039
2022	\$1,000,000	\$4,007,324	(\$895,000)	(\$2,488,918)	\$0	(\$25,732)	\$0	\$0	(\$591,435)	(\$6,727)
2023	\$800,000	\$2,672,082	(\$945,000)	(\$1,015,000)	(\$150,000)	(\$8,283)	\$0	\$0	(\$553,799)	\$277,072
2024	\$600,000	\$3,213,799	(\$995,000)	(\$1,665,000)	\$0	\$0	\$0	\$0	(\$553,799)	\$210,871
2025	\$400,000	\$3,148,799	(\$1,045,000)	(\$1,550,000)	\$0	\$0	\$0	\$0	(\$553,799)	\$209,670
2026	\$200,000	\$3,198,799	(\$1,045,000)	(\$1,600,000)	\$0	\$0	\$0	\$0	(\$553,799)	\$208,469
2027	\$0	\$3,198,799	(\$1,045,000)	(\$1,600,000)	\$0	\$0	\$0	\$0	(\$553,799)	\$207,268
2028	\$0	\$3,448,799	(\$1,045,000)	(\$1,850,000)	\$0	\$0	\$0	\$0	(\$553,799)	(\$43,933)
2029	\$0	\$2,968,799	(\$1,045,000)	(\$1,370,000)	\$0	\$0	\$0	\$0	(\$553,799)	\$184,866
2030	\$0	\$2,948,799	(\$1,045,000)	(\$1,350,000)	\$0	\$0	\$0	\$0	(\$553,799)	\$433,665
2031	\$0	\$3,448,799	(\$1,045,000)	(\$1,600,000)	\$0	(\$250,000)	\$0	\$0	(\$553,799)	\$182,464
2032	(\$200,000)	\$2,948,799	(\$1,045,000)	(\$1,100,000)	\$0	(\$250,000)	\$0	\$0	(\$553,799)	\$431,263

\$870,000
\$895,000
\$945,000
\$995,000
\$1,045,000
\$1,045,000
\$1,045,000
\$1,045,000
\$1,045,000
\$1,045,000
\$1,045,000
\$1,045,000
\$1,045,000

Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources					Notes	Check		
					Project Costs	Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane			Other	
2022	To Road Capital Reserve		Estimate	Roads	\$1,441,435	(\$850,000)						(\$591,435)	Other Gas Tax, OCIF	\$0	
2022	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)									\$0
2022	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)									\$0
2022	Hardtop Resurfacing Program	Lake Line & Scotch Line Surface Treatment	Estimate		\$294,122		(\$287,883)								\$6,239
2022	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$316,035		(\$316,035)								\$0
2022	Edge Repairs - Various Locations		Estimate		\$35,000		(\$35,000)								\$0
2022	Guardrails		Estimate		\$0		\$0								\$0
2022	Lynhurst Reconstruction - Roads	Last Eng Est with OH	Estimate		\$625,000		(\$625,000)								\$0
2022	Lynhurst Reconstruction - Storm	Last Eng Est with OH	Estimate		\$1,225,000		(\$1,225,000)								\$0
2022	Streetlights (from 2020)		Actual		\$8,283					(\$8,283)					\$0
2023	To Road Capital Reserve		Estimate	Roads	\$1,453,799	(\$900,000)						(\$553,799)	Other Gas Tax, OCIF		\$0
2023	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)									\$0
2023	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)									\$0
2023	Lynhurst Reconstruction - Roads	Surface asphalt	Estimate		\$100,000		(\$100,000)								\$0
2023	Lynhurst Soil Relocation		Estimate		\$65,000		(\$65,000)								\$0
2023	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)								\$0
2023	Sidewalk Reconstruction - Talbotville Locations		Estimate		\$100,000			(\$100,000)							\$0
2023	Sidewalks as per		Estimate		\$50,000			(\$50,000)							\$0
2023	Hardtop Resurfacing Program	Lake Line Surface Treatment	Estimate		\$400,000		(\$400,000)								\$0
2023	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$400,000		(\$400,000)								\$0
2023	Guardrails		Estimate		\$50,000		(\$50,000)								\$0
2024	To Road Capital Reserve		Estimate	Roads	\$1,503,799	(\$950,000)						(\$553,799)	Other Gas Tax, OCIF		\$0
2024	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)									\$0
2024	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)									\$0
2024	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)								\$0
2024	Road Needs Study (every 5 years)		Estimate		\$15,000		(\$15,000)								\$0
2024	Hardtop Resurfacing Program	Thomas Road, Longhurst	Estimate		\$500,000		(\$500,000)								\$0
2024	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)								\$0
2024	Guardrails		Estimate		\$50,000		(\$50,000)								\$0
2024	Shedden / Fingal Streets & Sidewalks????	2024-2028 5 yrs?	Estimate		\$500,000		(\$500,000)								\$0
2024															\$0
2024															\$0
2025	To Road Capital Reserve		Estimate	Roads	\$1,553,799	(\$1,000,000)						(\$553,799)	Other Gas Tax, OCIF		\$0
2025	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)									\$0
2025	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)									\$0
2025	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)								\$0
2025	Shedden / Fingal Streets & Sidewalks????	2024-2028 5 yrs?	Estimate		\$500,000		(\$500,000)								\$0
2025	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)								\$0
2025	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)								\$0
2025	Guardrails		Estimate		\$50,000		(\$50,000)								\$0
2026	To Road Capital Reserve		Estimate	Roads	\$1,553,799	(\$1,000,000)						(\$553,799)	Other Gas Tax, OCIF		\$0
2026	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)									\$0
2026	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)									\$0
2026	Shedden / Fingal Streets & Sidewalks????	2024-2028 5 yrs?	Estimate		\$500,000		(\$500,000)								\$0
2026	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)								\$0
2026	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)								\$0
2026	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)								\$0
2026	Guardrails		Estimate		\$50,000		(\$50,000)								\$0

Reserve Breakdown				
Roads	Sidewalk	Streetlight	Total	Year
(\$1,119,613)	(\$65,000)	(\$136,417)	(\$1,321,030)	
(\$2,234,789)	(\$80,000)	(\$130,685)	(\$2,445,474)	2022
(\$2,234,789)	(\$105,000)	(\$130,685)	(\$2,470,474)	2022
(\$2,234,789)	(\$105,000)	(\$150,685)	(\$2,490,474)	2022
(\$1,946,906)	(\$105,000)	(\$150,685)	(\$2,202,591)	2022
(\$1,630,871)	(\$105,000)	(\$150,685)	(\$1,886,556)	2022
(\$1,595,871)	(\$105,000)	(\$150,685)	(\$1,851,556)	2022
(\$1,595,871)	(\$105,000)	(\$150,685)	(\$1,851,556)	2022
(\$970,871)	(\$105,000)	(\$150,685)	(\$1,226,556)	2022
\$254,129	(\$105,000)	(\$150,685)	(\$1,556)	2022
\$254,129	(\$105,000)	(\$142,402)	\$6,727	2022
(\$1,199,670)	(\$105,000)	(\$142,402)	(\$1,447,072)	2023
(\$1,199,670)	(\$130,000)	(\$142,402)	(\$1,472,072)	2023
(\$1,199,670)	(\$130,000)	(\$162,402)	(\$1,492,072)	2023
(\$1,099,670)	(\$130,000)	(\$162,402)	(\$1,392,072)	2023
(\$1,034,670)	(\$130,000)	(\$162,402)	(\$1,327,072)	2023
(\$984,670)	(\$130,000)	(\$162,402)	(\$1,277,072)	2023
(\$984,670)	(\$30,000)	(\$162,402)	(\$1,177,072)	2023
(\$984,670)	\$20,000	(\$162,402)	(\$1,127,072)	2023
(\$584,670)	\$20,000	(\$162,402)	(\$727,072)	2023
(\$184,670)	\$20,000	(\$162,402)	(\$327,072)	2023
(\$134,670)	\$20,000	(\$162,402)	(\$277,072)	2023
(\$1,638,469)	\$20,000	(\$162,402)	(\$1,780,871)	2024
(\$1,638,469)	(\$5,000)	(\$162,402)	(\$1,805,871)	2024
(\$1,638,469)	(\$5,000)	(\$182,402)	(\$1,825,871)	2024
(\$1,588,469)	(\$5,000)	(\$182,402)	(\$1,775,871)	2024
(\$1,573,469)	(\$5,000)	(\$182,402)	(\$1,760,871)	2024
(\$1,073,469)	(\$5,000)	(\$182,402)	(\$1,260,871)	2024
(\$573,469)	(\$5,000)	(\$182,402)	(\$760,871)	2024
(\$523,469)	(\$5,000)	(\$182,402)	(\$710,871)	2024
(\$23,469)	(\$5,000)	(\$182,402)	(\$210,871)	2024
(\$23,469)	(\$5,000)	(\$182,402)	(\$210,871)	2024
(\$1,577,268)	(\$5,000)	(\$182,402)	(\$1,764,670)	2025
(\$1,577,268)	(\$30,000)	(\$182,402)	(\$1,789,670)	2025
(\$1,577,268)	(\$30,000)	(\$202,402)	(\$1,809,670)	2025
(\$1,527,268)	(\$30,000)	(\$202,402)	(\$1,759,670)	2025
(\$1,027,268)	(\$30,000)	(\$202,402)	(\$1,259,670)	2025
(\$527,268)	(\$30,000)	(\$202,402)	(\$759,670)	2025
(\$27,268)	(\$30,000)	(\$202,402)	(\$259,670)	2025
\$22,732	(\$30,000)	(\$202,402)	(\$209,670)	2025
(\$1,531,067)	(\$30,000)	(\$202,402)	(\$1,763,469)	2026
(\$1,531,067)	(\$55,000)	(\$202,402)	(\$1,788,469)	2026
(\$1,531,067)	(\$55,000)	(\$222,402)	(\$1,808,469)	2026
(\$1,031,067)	(\$55,000)	(\$222,402)	(\$1,308,469)	2026
(\$531,067)	(\$55,000)	(\$222,402)	(\$808,469)	2026
(\$31,067)	(\$55,000)	(\$222,402)	(\$308,469)	2026
\$18,933	(\$55,000)	(\$222,402)	(\$258,469)	2026
\$68,933	(\$55,000)	(\$222,402)	(\$208,469)	2026

Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses Project Costs	Funding Sources						Notes	Check	
						Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane			Other
2027	To Road Capital Reserve		Estimate	Roads	\$1,553,799	(\$1,000,000)							Assume Gas Tax and OCIF cont	\$0
2027	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)								\$0
2027	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0
2027	Shedden / Fingal Streets & Sidewalks????	2024-2028 5 yrs?	Estimate		\$500,000		(\$500,000)							\$0
2027	Hardtop Resurfacing Program		Estimate		\$500,000		(\$500,000)							\$0
2027	Gravel Resurfacing Program - Various Locations		Estimate		\$500,000		(\$500,000)							\$0
2027	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							\$0
2027	Guardrails		Estimate		\$50,000		(\$50,000)							\$0
2028	To Road Capital Reserve		Estimate	Roads	\$1,553,799	(\$1,000,000)						(\$553,799)	Other Gas Tax, OCIF	\$0
2028	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)								\$0
2028	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0
2028	Shedden / Fingal Streets & Sidewalks????	2024-2028 5 yrs?	Estimate		\$500,000		(\$500,000)							\$0
2028	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$750,000		(\$750,000)							\$0
2028	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)							\$0
2028	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							\$0
2028	Guardrails		Estimate		\$50,000		(\$50,000)							\$0
2029	To Road Capital Reserve		Estimate	Roads	\$1,553,799	(\$1,000,000)						(\$553,799)	Other Gas Tax, OCIF	\$0
2029	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)								\$0
2029	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0
2029	Road Needs Study (every 5 years)		Estimate		\$20,000		(\$20,000)							\$0
2029	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$750,000		(\$750,000)							\$0
2029	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)							\$0
2029	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							\$0
2029	Guardrails		Estimate		\$50,000		(\$50,000)							\$0
2030	To Road Capital Reserve		Estimate	Roads	\$1,553,799	(\$1,000,000)						(\$553,799)	Other Gas Tax, OCIF	\$0
2030	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)								\$0
2030	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0
2030			Estimate											\$0
2030	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$750,000		(\$750,000)							\$0
2030	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)							\$0
2030	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							\$0
2030	Guardrails		Estimate		\$50,000		(\$50,000)							\$0
2031	To Road Capital Reserve		Estimate	Roads	\$1,553,799	(\$1,000,000)						(\$553,799)	Other Gas Tax, OCIF	\$0
2031	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)								\$0
2031	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0
2031	Street Lights		Estimate		\$250,000				(\$250,000)					\$0
2031	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$1,000,000		(\$1,000,000)							\$0
2031	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)							\$0
2031	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							\$0
2031	Guardrails		Estimate		\$50,000		(\$50,000)							\$0
2032	To Road Capital Reserve		Estimate	Roads	\$1,553,799	(\$1,000,000)						(\$553,799)	Other Gas Tax, OCIF	\$0
2032	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)								\$0
2032	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								\$0
2032	Street Lights		Estimate		\$250,000				(\$250,000)					\$0
2032	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)							\$0
2032	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)							\$0
2032	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							\$0
2032	Guardrails		Estimate		\$50,000		(\$50,000)							\$0

Roads	Sidewalk	Streetlight	Total	Year
(\$1,119,613)	(\$65,000)	(\$136,417)	(\$1,321,030)	2027
(\$1,484,866)	(\$55,000)	(\$222,402)	(\$1,762,268)	2027
(\$1,484,866)	(\$80,000)	(\$222,402)	(\$1,787,268)	2027
(\$1,484,866)	(\$80,000)	(\$242,402)	(\$1,807,268)	2027
(\$984,866)	(\$80,000)	(\$242,402)	(\$1,307,268)	2027
(\$484,866)	(\$80,000)	(\$242,402)	(\$807,268)	2027
\$15,134	(\$80,000)	(\$242,402)	(\$307,268)	2027
\$65,134	(\$80,000)	(\$242,402)	(\$257,268)	2027
\$115,134	(\$80,000)	(\$242,402)	(\$207,268)	2027
(\$1,438,665)	(\$80,000)	(\$242,402)	(\$1,761,067)	2028
(\$1,438,665)	(\$105,000)	(\$242,402)	(\$1,786,067)	2028
(\$1,438,665)	(\$105,000)	(\$262,402)	(\$1,806,067)	2028
(\$938,665)	(\$105,000)	(\$262,402)	(\$1,306,067)	2028
(\$188,665)	(\$105,000)	(\$262,402)	(\$556,067)	2028
\$311,335	(\$105,000)	(\$262,402)	(\$56,067)	2028
\$361,335	(\$105,000)	(\$262,402)	(\$6,067)	2028
\$411,335	(\$105,000)	(\$262,402)	\$43,933	2028
(\$1,142,464)	(\$105,000)	(\$262,402)	(\$1,509,866)	2029
(\$1,142,464)	(\$130,000)	(\$262,402)	(\$1,534,866)	2029
(\$1,142,464)	(\$130,000)	(\$282,402)	(\$1,554,866)	2029
(\$1,122,464)	(\$130,000)	(\$282,402)	(\$1,534,866)	2029
(\$372,464)	(\$130,000)	(\$282,402)	(\$784,866)	2029
\$127,536	(\$130,000)	(\$282,402)	(\$284,866)	2029
\$177,536	(\$130,000)	(\$282,402)	(\$234,866)	2029
\$227,536	(\$130,000)	(\$282,402)	(\$184,866)	2029
(\$1,326,263)	(\$130,000)	(\$282,402)	(\$1,738,665)	2030
(\$1,326,263)	(\$155,000)	(\$282,402)	(\$1,763,665)	2030
(\$1,326,263)	(\$155,000)	(\$302,402)	(\$1,783,665)	2030
(\$1,326,263)	(\$155,000)	(\$302,402)	(\$1,783,665)	2030
(\$576,263)	(\$155,000)	(\$302,402)	(\$1,033,665)	2030
(\$76,263)	(\$155,000)	(\$302,402)	(\$533,665)	2030
(\$26,263)	(\$155,000)	(\$302,402)	(\$483,665)	2030
\$23,737	(\$155,000)	(\$302,402)	(\$433,665)	2030
(\$1,530,062)	(\$155,000)	(\$302,402)	(\$1,987,464)	2031
(\$1,530,062)	(\$180,000)	(\$302,402)	(\$2,012,464)	2031
(\$1,530,062)	(\$180,000)	(\$322,402)	(\$2,032,464)	2031
(\$1,530,062)	(\$180,000)	(\$72,402)	(\$1,782,464)	2031
(\$530,062)	(\$180,000)	(\$72,402)	(\$782,464)	2031
(\$30,062)	(\$180,000)	(\$72,402)	(\$282,464)	2031
\$19,938	(\$180,000)	(\$72,402)	(\$232,464)	2031
\$69,938	(\$180,000)	(\$72,402)	(\$182,464)	2031
(\$1,483,861)	(\$180,000)	(\$72,402)	(\$1,736,263)	2032
(\$1,483,861)	(\$205,000)	(\$72,402)	(\$1,761,263)	2032
(\$1,483,861)	(\$205,000)	(\$92,402)	(\$1,781,263)	2032
(\$1,483,861)	(\$205,000)	\$157,598	(\$1,531,263)	2032
(\$983,861)	(\$205,000)	\$157,598	(\$1,031,263)	2032
(\$483,861)	(\$205,000)	\$157,598	(\$531,263)	2032
(\$433,861)	(\$205,000)	\$157,598	(\$481,263)	2032
(\$383,861)	(\$205,000)	\$157,598	(\$431,263)	2032

Road Facility

Year	Combined Reserve Balance	Expenses		Funding Sources			Reserve Balance
		Project Costs	Taxation	Road Facility	Grants	Green Lane	
2021	\$2,000,000	\$80,000	(\$75,000)	(\$5,000)	\$0	\$0	\$407,098
2022		\$461,723	(\$100,000)	(\$361,723)	\$0	\$0	\$145,375
2023	\$0	\$7,520,000	(\$100,000)	(\$6,356,000)	\$0	(\$1,064,000)	(\$6,110,625)
2024		\$4,186,022	(\$490,000)	(\$3,696,022)	\$0	\$0	(\$9,316,647)
2025	(\$2,000,000)	\$490,000	(\$490,000)	\$0	\$0	\$0	(\$8,826,647)
2026	(\$4,000,000)	\$490,000	(\$490,000)	\$0	\$0	\$0	(\$8,336,647)
2027		\$490,000	(\$490,000)	\$0	\$0	\$0	(\$7,846,647)
2028	(\$6,000,000)	\$490,000	(\$490,000)	\$0	\$0	\$0	(\$7,356,647)
2029		\$490,000	(\$490,000)	\$0	\$0	\$0	(\$6,866,647)
2030	(\$8,000,000)	\$490,000	(\$490,000)	\$0	\$0	\$0	(\$6,376,647)
2031		\$490,000	(\$490,000)	\$0	\$0	\$0	(\$5,886,647)
2032	(\$10,000,000)	\$490,000	(\$490,000)	\$0	\$0	\$0	(\$5,396,647)

Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources			Notes	Check	Reserve Breakdown	
					Project Costs	Taxation	Road Facility	Grants	Green Lane			Other	Road Facility
2021	To Road Facility Reserve		Actual	Road Facility	\$75,000	(\$75,000)					\$0	(\$337,098)	2021
2021	Engineer - Building Review/Feasibility		Actual		\$5,000		(\$5,000)				\$0	(\$412,098)	2021
2022	To Road Facility Reserve		Actual	Road Facility	\$100,000	(\$100,000)					\$0	(\$507,098)	2022
2022	Road Facility - Design and Engineering		Estimate-RFP		\$200,000		(\$200,000)				\$0	(\$307,098)	2022
2022	Road Facility - Land		Actual		\$161,723		(\$161,723)				\$0	(\$145,375)	2022
2022	Talbotville Road Facility?????	Determine course of action/consulting/engineer	Estimate		\$0		\$0				\$0	(\$145,375)	2022
2023	To Road Facility Reserve		Estimate	Road Facility	\$100,000	(\$100,000)					\$0	(\$245,375)	2023
2023			Estimate								\$0	(\$245,375)	2023
2023	Balance - Design and Engineering	incl. above	Estimate								\$0	(\$245,375)	2023
2023	Road Facility Construction		Estimate				(\$6,106,000)			(\$1,064,000)	DC Future Recovery ~150, Wat	(\$7,170,000)	2023
2023	Site Work		Estimate		\$1,500,000						\$1,500,000	\$5,860,625	2023
2023	Building		Estimate		\$5,500,000						\$5,500,000	\$5,860,625	2023
2023	Construction Admin				\$170,000						\$170,000	\$5,860,625	2023
2023	Talbotville Road Facility?????	in conjunction with Firehall Dev	Estimate		\$250,000		(\$250,000)				\$0	\$6,110,625	2023
2024	Financing Costs (\$6.11 mill over 20 yrs)		Estimate		\$3,696,022		(\$3,696,022)				\$0	\$9,806,647	2024
2024	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$9,316,647	2024
2025	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$8,826,647	2025
2026	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$8,336,647	2026
2027	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$7,846,647	2027
2028	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$7,356,647	2028
2029	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$6,866,647	2029
2030	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$6,376,647	2030
2031	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$5,886,647	2031
2032	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$5,396,647	2032
2033	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$4,906,647	2033
2034	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$4,416,647	2034
2035	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$3,926,647	2035
2036	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$3,436,647	2036
2037	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$2,946,647	2037
2038	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$2,456,647	2038
2039	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$1,966,647	2039
2040	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$1,476,647	2040
2041	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$986,647	2041
2042	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$496,647	2042
2043	To Road Facility Reserve		Estimate	Road Facility	\$490,000	(\$490,000)					\$0	\$6,647	2043
2044	To Road Facility Reserve		Estimate	Road Facility	\$100,000	(\$100,000)					\$0	(\$93,353)	2044

Bridges and Culverts

Year	Reserve Balance	Expenses		Funding Sources					Reserve Balance
		Project Costs	To Reserve	Taxation	Bridge Reserve	Grants	Green Lane	Other	
2021	\$514,427	\$100,000	(\$100,000)	(\$34,312)	(\$480,115)	\$0	\$0	\$0	\$542,452
2022	\$6,000	\$100,000	(\$100,000)	(\$6,000)	\$0	\$0	\$0	\$0	\$636,452
2023	\$174,500	\$100,000	(\$100,000)	(\$174,500)	\$0	\$0	\$0	\$0	\$561,952
2024	\$597,000	\$155,000	(\$100,000)	(\$652,000)	\$0	\$0	\$0	\$0	\$64,952
2025	\$0	\$100,000	(\$100,000)	\$0	\$0	\$0	\$0	\$0	\$164,952
2026	\$7,500	\$100,000	(\$100,000)	(\$7,500)	\$0	\$0	\$0	\$0	\$257,452
2027	\$0	\$100,000	(\$100,000)	\$0	\$0	\$0	\$0	\$0	\$357,452
2028	\$157,500	\$100,000	(\$100,000)	(\$157,500)	\$0	\$0	\$0	\$0	\$299,952
2029	\$0	\$100,000	(\$100,000)	\$0	\$0	\$0	\$0	\$0	\$399,952
2030	\$7,500	\$100,000	(\$100,000)	(\$7,500)	\$0	\$0	\$0	\$0	\$492,452
2031	\$0	\$100,000	(\$100,000)	\$0	\$0	\$0	\$0	\$0	\$592,452
2032	\$507,500	\$100,000	(\$100,000)	(\$507,500)	\$0	\$0	\$0	\$0	\$184,952



Year	Project	Addl Info	Act/Est/Adj	Bridge/Culvert	Expenses		Funding Sources					Notes	Check Balance	Reserve Balance	Year
					Project Costs	To Reserve	Taxation	Bridge Reserve	Grants	Green Lane	Other				
2022	Bridge Study		Estimate		\$6,000			(\$6,000)							2022
2022	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$536,452)	2022
2022	Clinton Line Culvert Clean out east barrel	Culvert	Estimate	Culvert	\$0			\$0					\$0	(\$636,452)	2022
2023	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$736,452)	2023
2023	First Line Culvert Erosion Control	Culvert	Estimate	Culvert	\$20,000			(\$20,000)					\$0	(\$716,452)	2023
2023	First Line Culvert Remove tree and debris	Culvert	Estimate	Culvert	\$25,000			(\$25,000)					\$0	(\$691,452)	2023
2023	Burwell Road Bridge Engineering	Bridge	Estimate	Bridge	\$75,000			(\$75,000)					\$0	(\$616,452)	2023
2023	Longhurst Line West Culvert Repair Outlet Wall	Culvert	Estimate	Culvert	\$10,000			(\$10,000)					\$0	(\$606,452)	2023
2023	Longhurst Line West Culvert Install End Marker	Culvert	Estimate	Culvert	\$1,000			(\$1,000)					\$0	(\$605,452)	2023
2023	Longhurst Line East Culvert Install Guiderails and	Culvert	Estimate	Culvert	\$35,000			(\$35,000)					\$0	(\$570,452)	2023
2023	Longhurst Line East Culvert Install signs	Culvert	Estimate	Culvert	\$1,000			(\$1,000)					\$0	(\$569,452)	2023
2023	Longhurst Line East Culvert Repair Concrete Dete	Culvert	Estimate	Culvert	\$7,500			(\$7,500)					\$0	(\$561,952)	2023
2024	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$661,952)	2024
2024	Bridge Study		Estimate		\$7,000			(\$7,000)					\$0	(\$654,952)	2024
2024	Burwell Road Bridge Replacement	Bridge	Estimate	Bridge	\$450,000			(\$450,000)					\$0	(\$204,952)	2024
2024	McDiarmid Line Culvert Repair Erosion Control M	Culvert	Estimate	Culvert	\$7,500			(\$7,500)					\$0	(\$197,452)	2024
2024	Roberts Line Culvert Install Cable Guiderails	Culvert	Estimate	Culvert	\$15,000			(\$15,000)					\$0	(\$182,452)	2024
2024	Lyle Road Bridge Repair Abutments	Bridge	Estimate	Bridge	\$12,500			(\$12,500)					\$0	(\$169,952)	2024
2024	Lyle Road Bridge Repair Posts	Bridge	Estimate	Bridge	\$50,000			(\$50,000)					\$0	(\$119,952)	2024
2024	Lyle Road Bridge Repair Deck	Bridge	Estimate	Bridge	\$20,000			(\$20,000)					\$0	(\$99,952)	2024
2024	Lyle Road Bridge Install End Treatments	Bridge	Estimate	Bridge	\$35,000			(\$35,000)					\$0	(\$64,952)	2024
2024	Woodplant Bridge - deck, barriers, means, guide rails		Estimate			\$55,000		(\$55,000)					\$0	(\$64,952)	2024
2025	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$164,952)	2025
2026	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$264,952)	2026
2026	Bridge Study		Estimate		\$7,500			(\$7,500)					\$0	(\$257,452)	2026
2027	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$357,452)	2027
2028	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$457,452)	2028
2028	Bridge Study		Estimate		\$7,500			(\$7,500)					\$0	(\$449,952)	2028
2028	Bridge Repairs	TBD	Estimate		\$150,000			(\$150,000)					\$0	(\$299,952)	2028
2029	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$399,952)	2029
2030	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$499,952)	2030
2030	Bridge Study		Estimate		\$7,500			(\$7,500)					\$0	(\$492,452)	2030
2031	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$592,452)	2031
2032	To Bridge Reserve		Estimate			\$100,000	(\$100,000)						\$0	(\$692,452)	2032
2032	Bridge Study		Estimate		\$7,500			(\$7,500)					\$0	(\$684,952)	2032
2032	Bridge Replacement	TBD	Estimate		\$500,000			(\$500,000)					\$0	(\$184,952)	2032

Road Equipment

Year	Expenses	Funding Sources					Reserve Balance
		Project Costs	Taxation	Road Equipment	Grants	Green Lane	
2021	\$925,541	(\$220,000)	(\$412,625)	\$0	(\$149,956)	(\$142,959)	\$525,470
2022	\$1,210,152	(\$230,000)	(\$525,753)	\$0	(\$454,399)	\$0	\$229,717
2023	\$1,386,000	(\$300,000)	(\$571,000)	\$0	(\$490,000)	(\$25,000)	(\$41,283)
2024	\$1,360,000	(\$300,000)	(\$555,000)	\$0	(\$505,000)	\$0	(\$296,283)
2025	\$400,000	(\$300,000)	(\$100,000)	\$0	\$0	\$0	(\$96,283)
2026	\$670,000	(\$300,000)	(\$370,000)	\$0	\$0	\$0	(\$166,283)
2027	\$300,000	(\$300,000)	\$0	\$0	\$0	\$0	\$133,717
2028	\$670,000	(\$300,000)	(\$370,000)	\$0	\$0	\$0	\$63,717
2029	\$300,000	(\$300,000)	\$0	\$0	\$0	\$0	\$363,717
2030	\$770,000	(\$300,000)	(\$470,000)	\$0	\$0	\$0	\$193,717
2031	\$300,000	(\$300,000)	\$0	\$0	\$0	\$0	\$493,717
2032	\$300,000	(\$300,000)	\$0	\$0	\$0	\$0	\$793,717



Year	Project	Additional Info	Act/Est/Adj	To Reserve	Expenses					Funding Sources			Notes	Check	Reserve Breakdown	
					Project Costs	Taxation	Road Equipment	Grants	Green Lane	Other	Road Equipment	Year				
2022	To Road Equipment Reserve		Estimate	Road Equipment	\$230,000	(\$230,000)								\$0	(\$669,143)	2022
2022	Replace 2000 Mack Truck 7		Actual		\$363,230		(\$213,230)			(\$150,000)				\$0	(\$755,470)	2022
2022	Replace Backhoe		Actual		\$178,905		(\$91,405)			(\$87,500)				\$0	(\$542,240)	2022
2022	Replace Loader		Estimate		\$168,797		(\$84,399)			(\$84,399)				(\$0)	(\$450,835)	2022
2022	Replace 2012 Peterbilt Dump Truck/Snow Plow	Awarded to Team Truck Freightliner in 2021 for	Actual		\$269,219		(\$136,719)			(\$132,500)				\$0	(\$366,436)	2022
2022														\$0	(\$229,717)	2022
2022														\$0	(\$229,717)	2022
2023	To Road Equipment Reserve		Estimate	Road Equipment	\$300,000	(\$300,000)								\$0	(\$529,717)	2023
2023	Replace 2006 International Dump Truck/Snow Plow	\$215000 Option??	Estimate		\$370,000		(\$185,000)			(\$185,000)				\$0	(\$344,717)	2023
2023	Misc New Equipment for Shop		Estimate		\$50,000		(\$25,000)				(\$25,000)	DC - expansion items		\$0	(\$319,717)	2023
2023	Replace 2002 Caterpillar Grader		Estimate		\$610,000		(\$305,000)			(\$305,000)				\$0	(\$14,717)	2023
2023	Replace 2013 Dodge Ram 1500	Postpone - engine replaced												\$0	(\$14,717)	2023
2023	Radio Repeater		Estimate		\$30,000		(\$30,000)							\$0	\$15,283	2023
2023	Traffic Counters		Estimate		\$12,500		(\$12,500)							\$0	\$27,783	2023
2023	Road Closed Trailers		Estimate		\$13,500		(\$13,500)							\$0	\$41,283	2023
2023														\$0	\$41,283	2023
2023														\$0	\$41,283	2023
2024	To Road Equipment Reserve		Estimate	Road Equipment	\$300,000	(\$300,000)								\$0	(\$258,717)	2024
2024	Trackless - New Addition		Estimate		\$270,000		(\$135,000)			(\$135,000)				\$0	(\$123,717)	2024
2024	2011 Peterbilt Tandem Replace		Estimate		\$370,000		(\$185,000)			(\$185,000)				\$0	\$61,283	2024
2024	2009 Freightliner		Estimate		\$370,000		(\$185,000)			(\$185,000)				\$0	\$246,283	2024
2024	Replace P55 - 2016 Dodge Crew Cab		Estimate		\$50,000		(\$50,000)							\$0	\$296,283	2024
2024														\$0	\$296,283	2024
2025	To Road Equipment Reserve		Estimate	Road Equipment	\$300,000	(\$300,000)								\$0	(\$3,717)	2025
2025	Pickup Replacements	Various	Estimate		\$100,000		(\$100,000)							\$0	\$96,283	2025
2025			Estimate											\$0	\$96,283	2025
2025			Estimate											\$0	\$96,283	2025
2025			Estimate											\$0	\$96,283	2025
2026	To Road Equipment Reserve		Estimate	Road Equipment	\$300,000	(\$300,000)								\$0	(\$203,717)	2026
2026	Dump Truck Replacement		Estimate		\$370,000		(\$370,000)							\$0	\$166,283	2026
2027	To Road Equipment Reserve		Estimate	Road Equipment	\$300,000	(\$300,000)								\$0	(\$133,717)	2027
2028	To Road Equipment Reserve		Estimate	Road Equipment	\$300,000	(\$300,000)								\$0	(\$433,717)	2028
2028	Dump Truck Replacement		Estimate		\$370,000		(\$370,000)							\$0	(\$63,717)	2028
2029	To Road Equipment Reserve		Estimate	Road Equipment	\$300,000	(\$300,000)								\$0	(\$363,717)	2029
2030	To Road Equipment Reserve		Estimate	Road Equipment	\$300,000	(\$300,000)								\$0	(\$663,717)	2030
2030	Dump Truck Replacement		Estimate		\$370,000		(\$370,000)							\$0	(\$293,717)	2030
2030	Pickup Truck Replacements		Estimate		\$100,000		(\$100,000)							\$0	(\$193,717)	2030
2031	To Road Equipment Reserve		Estimate	Road Equipment	\$300,000	(\$300,000)								\$0	(\$493,717)	2031
2032	To Road Equipment Reserve		Estimate	Road Equipment	\$300,000	(\$300,000)								\$0	(\$793,717)	2032

Planning



Year	Expenses		Funding Sources			Reserve Balance
	Project Costs	Taxation	Planning	Green Lane	Other	
2021	\$5,000	(\$5,000)	\$0	\$0	\$0	\$15,000
2022	\$10,000	(\$10,000)	\$0	\$0	\$0	\$25,000
2023	\$35,000	(\$10,000)	(\$25,000)	\$0	\$0	\$10,000
2024	\$40,000	(\$10,000)	(\$30,000)	\$0	\$0	(\$10,000)
2025	\$10,000	(\$10,000)	\$0	\$0	\$0	\$0
2026	\$10,000	(\$10,000)	\$0	\$0	\$0	\$10,000
2027	\$30,000	(\$15,000)	(\$15,000)	\$0	\$0	\$10,000
2028	\$30,000	(\$15,000)	(\$15,000)	\$0	\$0	\$10,000
2029	\$40,000	(\$15,000)	(\$25,000)	\$0	\$0	\$0
2030	\$15,000	(\$15,000)	\$0	\$0	\$0	\$15,000
2031	\$15,000	(\$15,000)	\$0	\$0	\$0	\$30,000
2032	\$15,000	(\$15,000)	\$0	\$0	\$0	\$45,000

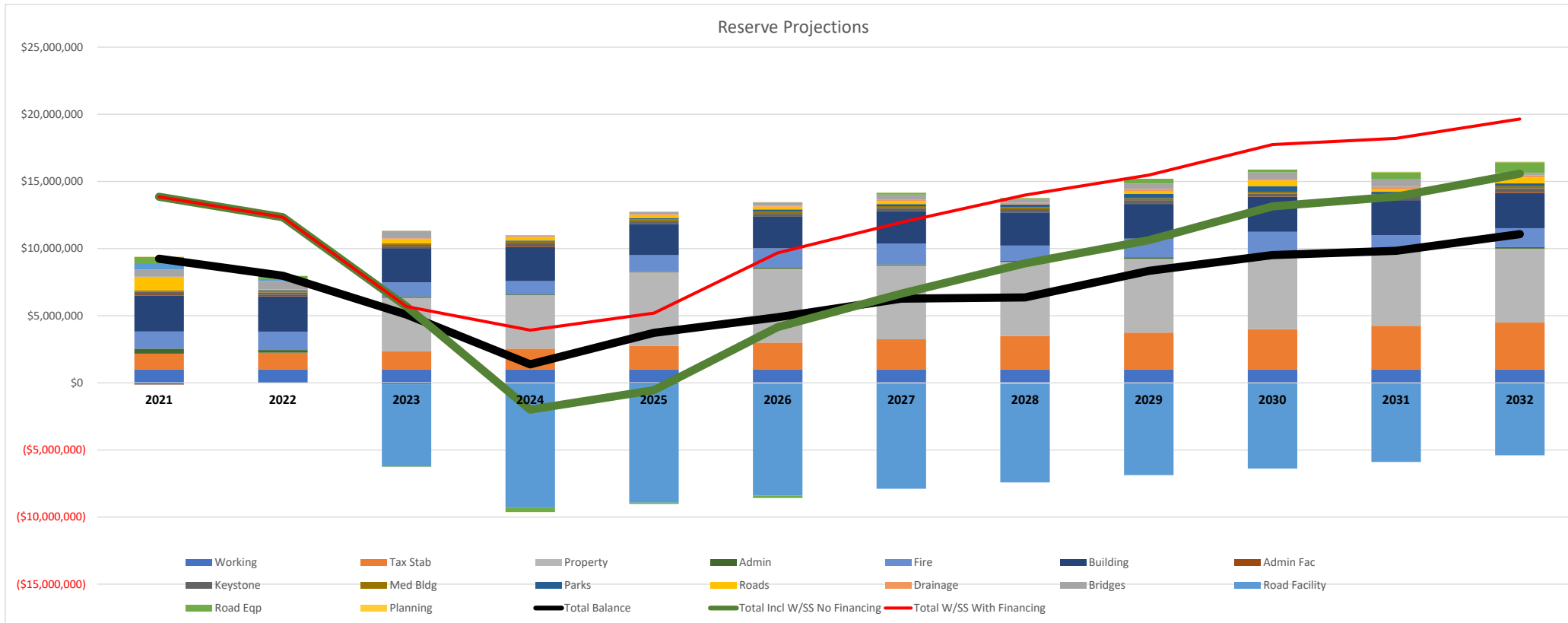
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Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses		Funding Sources			Notes	Check
					Project Costs	Taxation	Planning	Green Lane	Other		
2021			Estimate	Planning	\$5,000	(\$5,000)					\$0
2022	To Planning Reserve		Estimate	Planning	\$10,000	(\$10,000)					\$0
2022	Industrial Land Secondary Planning	Included under admin to utilize efficiency reserve	Estimate		\$0						\$0
2023	To Planning Reserve		Estimate	Planning	\$10,000	(\$10,000)					\$0
2023	Zoning By-law Review/Update	Non-Capital	Estimate		\$25,000		(\$25,000)				\$0
2024	To Planning Reserve		Estimate	Planning	\$10,000	(\$10,000)					\$0
2024	Industrial Land Secondary Planning	Non-Capital, from 2022	Estimate		\$30,000		(\$30,000)				\$0
2025	To Planning Reserve		Estimate	Planning	\$10,000	(\$10,000)					\$0
2025			Estimate								\$0
2025			Estimate								\$0
2026	To Planning Reserve		Estimate	Planning	\$10,000	(\$10,000)					\$0
2026			Estimate								\$0
2027	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2027	Official Plan Review/Update	Non-Capital	Estimate		\$15,000		(\$15,000)				\$0
2027			Estimate								\$0
2028	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2028	Official Plan Review/Update	Non-Capital	Estimate		\$15,000		(\$15,000)				\$0
2028			Estimate								\$0
2029	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2029	Zoning By-law Review/Update	Non-Capital	Estimate		\$25,000		(\$25,000)				\$0
2029			Estimate								\$0
2030	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2030			Estimate								\$0
2031	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0
2031			Estimate								\$0
2031			Estimate								\$0
2032	To Planning Reserve		Estimate	Planning	\$15,000	(\$15,000)					\$0

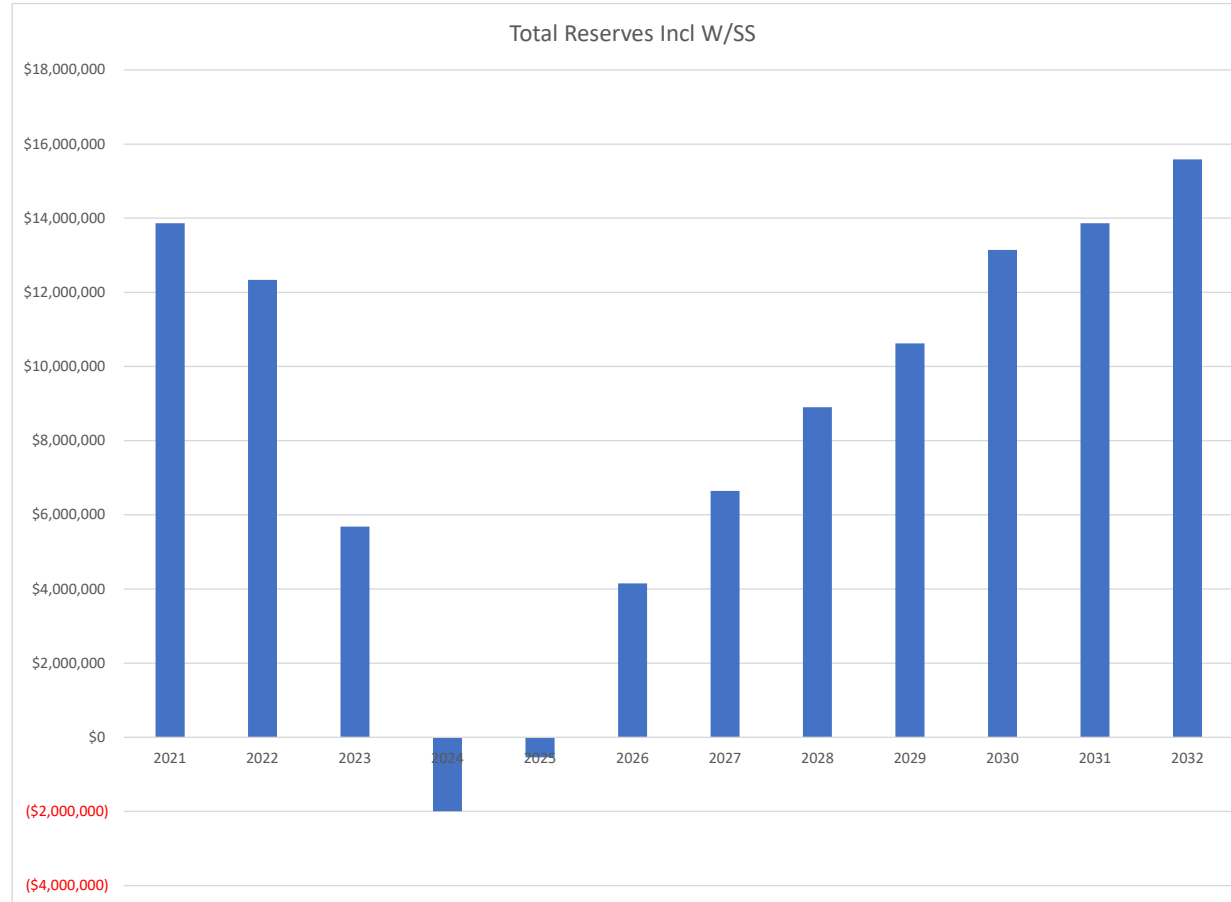
Reserve Breakdown		
Planning	Total	Year
(\$10,000)	(\$10,000)	2021
(\$15,000)	(\$15,000)	2021
(\$25,000)	(\$25,000)	2022
(\$25,000)	(\$25,000)	2022
(\$25,000)	(\$25,000)	2022
(\$35,000)	(\$35,000)	2023
(\$10,000)	(\$10,000)	2023
(\$20,000)	(\$20,000)	2024
\$10,000	\$10,000	2024
\$0	\$0	2025
\$0	\$0	2025
\$0	\$0	2025
(\$10,000)	(\$10,000)	2026
(\$10,000)	(\$10,000)	2026
(\$25,000)	(\$25,000)	2027
(\$10,000)	(\$10,000)	2027
(\$10,000)	(\$10,000)	2027
(\$25,000)	(\$25,000)	2028
(\$10,000)	(\$10,000)	2028
(\$10,000)	(\$10,000)	2028
(\$25,000)	(\$25,000)	2029
\$0	\$0	2029
\$0	\$0	2029
(\$15,000)	(\$15,000)	2030
(\$15,000)	(\$15,000)	2030
(\$30,000)	(\$30,000)	2031
(\$30,000)	(\$30,000)	2031
(\$30,000)	(\$30,000)	2031
(\$45,000)	(\$45,000)	2032

Reserve Balance Forecast - No Financing

Year	Working	Tax Stab	Property	Admin	Fire	Roads	Drainage	Bridges	Road Facility	Road Eqp	Building	Admin Fac	Keystone	Med Bldg	Parks	Planning	Total Balance
2021	\$986,147	\$1,187,210	\$0	\$376,061	\$1,273,738	\$1,004,039	(\$21,757)	\$542,452	\$407,098	\$525,470	\$2,686,786	\$78,110	\$198,159	\$114,903	(\$130,496)	\$15,000	\$9,242,920
2022	\$986,147	\$1,262,210	\$0	\$196,978	\$1,370,288	(\$6,727)	\$32,243	\$636,452	\$145,375	\$229,717	\$2,632,304	\$103,110	\$181,459	\$119,903	\$64,504	\$25,000	\$7,978,964
2023	\$986,147	\$1,362,210	\$4,000,000	\$84,978	\$1,056,838	\$277,072	\$89,243	\$561,952	(\$6,110,625)	(\$41,283)	\$2,542,304	\$108,110	\$139,459	\$124,903	(\$102,996)	\$10,000	\$5,088,313
2024	\$986,147	\$1,562,210	\$4,000,000	\$37,978	\$988,388	\$210,871	\$114,243	\$64,952	(\$9,316,647)	(\$296,283)	\$2,558,304	\$133,110	\$169,459	\$129,903	\$42,004	(\$10,000)	\$1,374,640
2025	\$986,147	\$1,762,210	\$5,500,000	\$60,978	\$1,194,938	\$209,670	\$89,243	\$164,952	(\$8,826,647)	(\$96,283)	\$2,329,304	(\$91,890)	\$199,459	\$134,903	\$112,004	\$0	\$3,728,989
2026	\$986,147	\$2,012,210	\$5,500,000	\$73,978	\$1,451,488	\$208,469	\$64,243	\$257,452	(\$8,336,647)	(\$166,283)	\$2,345,304	(\$66,890)	\$224,459	\$139,903	\$182,004	\$10,000	\$4,885,838
2027	\$986,147	\$2,262,210	\$5,500,000	\$66,978	\$1,548,038	\$207,268	\$139,243	\$357,452	(\$7,846,647)	\$133,717	\$2,406,304	(\$41,890)	\$249,459	\$144,903	\$152,004	\$10,000	\$6,275,187
2028	\$986,147	\$2,512,210	\$5,500,000	\$79,978	\$1,144,588	(\$43,933)	\$114,243	\$299,952	(\$7,356,647)	\$63,717	\$2,467,304	(\$16,890)	\$244,459	\$134,903	\$222,004	\$10,000	\$6,362,036
2029	\$986,147	\$2,762,210	\$5,500,000	\$102,978	\$1,391,138	\$184,866	\$189,243	\$399,952	(\$6,866,647)	\$363,717	\$2,582,304	\$8,110	\$274,459	\$139,903	\$317,004	\$0	\$8,335,385
2030	\$986,147	\$3,012,210	\$5,500,000	\$105,978	\$1,647,688	\$433,665	\$114,243	\$492,452	(\$6,376,647)	\$193,717	\$2,597,304	\$33,110	\$204,459	\$144,903	\$412,004	\$15,000	\$9,516,234
2031	\$986,147	\$3,262,210	\$5,500,000	\$93,978	\$1,154,238	\$182,464	\$189,243	\$592,452	(\$5,886,647)	\$493,717	\$2,612,304	\$58,110	\$234,459	\$149,903	\$182,004	\$30,000	\$9,834,583
2032	\$986,147	\$3,512,210	\$5,500,000	\$111,978	\$1,410,788	\$431,263	\$164,243	\$184,952	(\$5,396,647)	\$793,717	\$2,627,304	\$83,110	\$264,459	\$154,903	\$207,004	\$45,000	\$11,080,432



Water	SS Ferndale/Lynhurst	SS Op Talbotville	T San	S/F San	Total Incl W/SS No Financing	Financing	I W/SS With Financing
\$7,017,570	\$358,282	(\$757,177)	(\$2,000,000)	\$0	\$13,861,595		\$13,861,595
\$7,217,570	\$383,282	(\$996,399)	(\$2,000,000)	(\$250,000)	\$12,333,417		\$12,333,417
\$7,417,570	\$408,282	(\$1,233,368)	(\$1,000,000)	(\$5,000,000)	\$5,680,797		\$5,680,797
\$7,117,570	\$433,282	(\$1,423,044)	(\$2,000,000)	(\$7,500,000)	(\$1,997,552)	\$5,925,824	\$3,928,272
\$7,317,570	\$458,282	(\$1,546,729)	(\$3,000,000)	(\$7,500,000)	(\$541,888)	\$5,731,783	\$5,189,894
\$7,517,570	\$483,282	(\$1,733,465)	(\$2,000,000)	(\$5,000,000)	\$4,153,224	\$5,528,040	\$9,681,264
\$7,717,570	\$508,282	(\$1,858,206)	(\$2,000,000)	(\$4,000,000)	\$6,642,833	\$5,314,109	\$11,956,942
\$7,917,570	\$533,282	(\$1,913,191)	(\$1,000,000)	(\$3,000,000)	\$8,899,697	\$5,089,482	\$13,989,179
\$7,617,570	\$558,282	(\$1,889,505)	(\$1,000,000)	(\$3,000,000)	\$10,621,732	\$4,853,624	\$15,475,356
\$7,817,570	\$583,282	(\$1,776,749)	\$0	(\$3,000,000)	\$13,140,337	\$4,605,973	\$17,746,310
\$8,017,570	\$608,282	(\$1,596,338)	\$0	(\$3,000,000)	\$13,864,096	\$4,345,939	\$18,210,035
\$8,217,570	\$633,282	(\$1,345,677)	\$0	(\$3,000,000)	\$15,585,607	\$4,072,904	\$19,658,511



Green Lane Requests

Description	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast		Total All Years
Operating Budget								
St. Thomas Recycling Centre - Township Cost	\$16,500	\$17,000	\$17,500	\$18,000	\$18,500	\$19,000		\$155,450
Zero Waste Committee Initiatives	\$2,500	\$2,500	\$3,000	\$3,000	\$3,000	\$3,500		\$19,500
Composter Program Sidsudy	\$5,000							\$5,000
Seniors' Committee	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000		\$44,150
Family Day	\$0	\$5,000	\$0	\$5,000	\$5,000	\$5,000		\$35,000
Basketball Nets - Multi-use Pad at Keystone	\$5,000							\$5,000
Communities in Bloom	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000		\$29,000
History Committee	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000		\$17,500
Greening Communities	\$750	\$750	\$1,000	\$1,000	\$1,000	\$1,000		\$7,750
Parks - Turf Improvement/Overseeding	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000		\$72,000
								\$0
								\$0
Total Operating	\$47,750	\$43,250	\$39,500	\$45,000	\$45,500	\$46,500		\$561,150
Capital Budget								
Talbotville Firehall	\$300,000		\$0	\$300,000				\$1,200,000
Talbotville Park	\$300,000	\$100,000	\$100,000					\$821,700
Talbotville Pumper (2022)		\$225,000	\$225,000					\$450,000
Tractor Roadside Mowing, Snow Plowing	\$65,000							\$65,000
Roads 2011 International 50%	\$150,000							\$150,000
1975 Talbotville Park Tractor	\$20,000							\$20,000
Fingal Heritage Park Projects	\$30,000							\$30,000
Fingal Heritage Park Projects		\$58,142						\$58,142
Replace Roads 2012 Peterbilt 50%		\$132,500						\$132,500
Replace Roads 2000 Mack T7 50%		\$150,000						\$150,000
Replace Roads Backhoe 50%		\$87,500						\$87,500
Replace Roads Loader 50%		\$135,000						\$135,000
Replace Roads 2006 International 50%			\$185,000					\$185,000
Replace Roads 2002 Caterpillar Grader 50%			\$305,000					\$305,000
Roads - New Addition Trackless 50%				\$135,000				\$135,000
Replace Roads 2011 Peterbilt 50%				\$185,000				\$185,000
Replace Roads 2009 Freightliner 50%				\$185,000				\$185,000
Organics Collection Program - Green Bins			\$58,000					\$58,000
Rural Composter Program			\$23,000					\$23,000
Admin Facility Addition / Improvements					\$1,000,000	\$1,000,000		\$2,000,000
								\$0
Total Capital	\$865,000	\$888,142	\$896,000	\$805,000	\$1,000,000	\$1,000,000		\$7,785,758
Total Green Lane Request	\$912,750	\$931,392	\$935,500	\$850,000	\$1,045,500	\$1,046,500		\$8,346,908