



THE CORPORATION OF THE TOWNSHIP OF SOUTHWOLD

BY-LAW NO. 2022-08

**Being a By-Law to adopt the Budget Estimates
and Capital Projects for the year 2022.**

WHEREAS Section 290 of the Municipal Act, 2001, S.O. 2001, c.25, as amended, provides that a local municipality shall prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

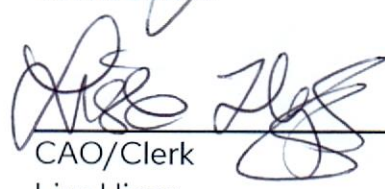
NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWNSHIP OF SOUTHWOLD ENACTS AS FOLLOWS:

1. THAT the 2022 Budget Estimates as set out in Schedule "A" attached hereto and forming part of this by-law are hereby adopted.
2. THAT the 2022 Capital Projects as set out in Schedule "B" attached hereto and forming part of this by-law are hereby adopted.

**READ A FIRST AND SECOND TIME, CONSIDERED READ A THIRD TIME AND
FINALLY PASSED THIS 14TH DAY OF FEBRUARY, 2022.**



Mayor
Grant Jones



CAO/Clerk
Lisa Higgs

2022 Budget By-law
Schedule "A" to By-law 2022-08

Taxation

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast
R - Residential	(\$2,537,018)	(\$2,885,950)	\$0	\$0
C - Commercial	(\$102,005)	(\$100,965)	\$0	\$0
C - Commercial - Excess Land	(\$9,422)	(\$9,600)	\$0	\$0
C - Commercial - Vacant Land	(\$51,945)	(\$2,898)	\$0	\$0
C - Commercial	(\$211)	(\$215)	\$0	\$0
X - New Commercial	(\$22,499)	(\$25,993)	\$0	\$0
I - Industrial	(\$8,236)	(\$11,319)	\$0	\$0
I - Industrial	(\$88)	(\$90)	\$0	\$0
I - Industrial - Excess Land	(\$272)	(\$278)	\$0	\$0
I - Industrial - Vacant Land	(\$81,456)	(\$56,704)	\$0	\$0
L - Large Industrial	(\$95,162)	(\$96,967)	\$0	\$0
P - Pipeline	(\$33,901)	(\$35,078)	\$0	\$0
F - Farmland	(\$652,018)	(\$651,024)	\$0	\$0
T - Managed Forest	(\$2,033)	(\$2,018)	\$0	\$0
Total	(\$3,596,265)	(\$3,879,098)	(\$4,057,019)	(\$4,548,902)

**2022 Budget By-law
Schedule "A" to By-law 2022-08**

Budget Summary

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast
Property Taxation	(\$3,596,265)	(\$3,879,098)	(\$4,057,019)	(\$4,548,902)
Other Revenue/General Grant	(\$1,623,000)	(\$1,694,200)	(\$1,629,200)	(\$1,279,200)
Council	\$111,600	\$112,700	\$113,832	\$116,109
Administration	\$672,150	\$657,700	\$742,394	\$806,242
Police	\$589,153	\$611,948	\$602,036	\$610,177
Conservation Authority	\$58,571	\$60,462	\$60,328	\$62,138
By-law, Canine, Livestock	\$10,100	\$25,870	\$1,590	\$1,682
Waste Management	\$340,000	\$322,625	\$366,500	\$221,500
Cemeteries	\$11,400	\$12,300	\$13,170	\$14,052
Fire Department	\$751,288	\$793,670	\$809,617	\$825,739
Building	\$0	\$0	\$36,770	\$43,165
Municipal Property	\$11,957	\$32,634	\$33,287	\$33,952
Keystone	\$31,250	\$67,000	\$65,025	\$66,326
Parks	\$143,950	\$190,000	\$146,829	\$149,766
Roads	\$2,346,396	\$2,537,640	\$2,556,662	\$2,739,282
Planning	\$38,050	\$37,750	\$29,211	\$30,395
Drainage	\$103,400	\$110,999	\$108,968	\$107,577
Net Surplus/Deficit	\$0	\$0	\$0	(\$0)

2022 Budget By-law
Schedule "A" to By-law 2022-08

Budget Revenue and Expense Summary

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast
Tax Levy				
Property Taxation	(\$3,596,265)	(\$3,879,098)	(\$4,057,019)	(\$4,548,902)
General Revenue				
Other Revenue/General Grants	(\$1,937,528)	(\$6,285,200)	(\$1,839,200)	(\$1,839,200)
Other Expenses	\$239,528	\$4,516,000	\$60,000	\$60,000
Net Other Revenue/General Grants	(\$1,698,000)	(\$1,769,200)	(\$1,779,200)	(\$1,779,200)
Departmental Operating Revenue				
Council	\$0	\$0	\$0	\$0
Administration	(\$114,000)	(\$213,160)	(\$125,810)	(\$128,326)
Police	(\$55,000)	(\$50,000)	(\$55,000)	(\$60,000)
Conservation Authority	\$0	\$0	\$0	\$0
By-law, Canine, Livestock	(\$19,000)	\$0	(\$19,000)	(\$19,500)
Waste Management	(\$69,000)	(\$102,500)	(\$64,500)	(\$20,000)
Cemeteries	\$0	\$0	\$0	\$0
Fire Department	(\$94,052)	(\$94,680)	(\$96,500)	(\$98,500)
Building	(\$153,500)	(\$313,500)	(\$283,000)	(\$283,000)
Municipal Property	(\$90,593)	(\$84,216)	(\$85,900)	(\$87,618)
Keystone	(\$60,000)	(\$60,000)	(\$30,600)	(\$31,212)
Parks	(\$21,500)	(\$22,600)	(\$21,930)	(\$22,369)
Roads	(\$637,755)	(\$667,635)	(\$650,510)	(\$663,520)
Planning	(\$20,000)	(\$276,250)	(\$30,000)	(\$30,000)
Drainage	(\$76,182)	(\$79,182)	(\$77,657)	(\$79,162)
Total Revenue	(\$1,410,582)	(\$1,963,723)	(\$1,540,407)	(\$1,523,207)
Departmental Operating Expenses				
Council	\$111,600	\$112,700	\$113,832	\$116,109
Administration	\$728,150	\$817,860	\$789,644	\$805,437
Police	\$644,153	\$661,948	\$657,036	\$670,177
Conservation Authority	\$58,571	\$60,462	\$60,328	\$62,138
By-law, Canine, Livestock	\$29,100	\$25,870	\$20,590	\$21,182
Waste Management	\$409,000	\$425,125	\$431,000	\$241,500
Cemeteries	\$11,400	\$12,300	\$13,170	\$14,052
Fire Department	\$583,840	\$618,350	\$630,717	\$643,331
Building	\$153,500	\$313,500	\$319,770	\$326,165
Municipal Property	\$82,550	\$99,350	\$101,337	\$103,364
Keystone	\$71,250	\$104,500	\$72,675	\$74,129
Parks	\$140,450	\$187,600	\$143,259	\$146,124
Roads	\$1,939,151	\$2,135,275	\$2,177,981	\$2,223,101
Planning	\$53,050	\$304,000	\$54,111	\$55,193

**2022 Budget By-law
Schedule "A" to By-law 2022-08**

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast
Drainage	\$104,582	\$115,181	\$106,625	\$108,709
Total Expenses	\$5,120,347	\$5,994,021	\$5,692,075	\$5,610,710
Net Operating (Revenue)/Expense	\$3,709,765	\$4,030,298	\$4,151,668	\$4,087,503
Net Cash and Capital				
Other To Tax Stabilization Reserve	\$75,000	\$75,000	\$150,000	\$500,000
Council	\$0	\$0	\$0	\$0
Administration	\$58,000	\$53,000	\$78,560	\$129,131
Police	\$0	\$0	\$0	\$0
Conservation Authority	\$0	\$0	\$0	\$0
By-law, Canine, Livestock	\$0	\$0	\$0	\$0
Waste Management	\$0	\$0	\$0	\$0
Cemeteries	\$0	\$0	\$0	\$0
Fire Department	\$261,500	\$270,000	\$275,400	\$280,908
Building	\$0	\$0	\$0	\$0
Municipal Property	\$20,000	\$17,500	\$17,850	\$18,207
Keystone	\$20,000	\$22,500	\$22,950	\$23,409
Parks	\$25,000	\$25,000	\$25,500	\$26,010
Roads	\$1,045,000	\$1,070,000	\$1,029,191	\$1,179,701
Planning	\$5,000	\$10,000	\$5,100	\$5,202
Drainage	\$75,000	\$75,000	\$80,000	\$78,030
Total Net Cash and Capital	\$1,584,500	\$1,618,000	\$1,684,551	\$2,240,598
Net Surplus/Deficit	\$0	\$0	\$0	\$0

Other Revenue

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Penalty and Interest	(\$75,000)	(\$75,000)	(\$75,000)	(\$75,000)	Taxes penalty & interest
Federal Payment In Lieu	(\$500)	(\$200)	(\$900)	(\$900)	
Provincial Paym't In Lieu	(\$50,000)	(\$16,000)	(\$30,000)	(\$30,000)	PIL Accounts Reorganized
Toronto Payment In Lieu	(\$1,030,000)	(\$1,036,000)	(\$1,040,000)	(\$1,040,000)	assumes assessment/tax ratio remains in line with 2019
Other Mun PIL (CE)		(\$38,000)	(\$37,000)	(\$37,000)	
Southwold PIL (WWTP)		(\$3,300)	(\$3,300)	(\$3,300)	
County of Elgin (WWTP)		(\$5,000)	(\$5,000)	(\$5,000)	
Ontario Hydro Corridor	(\$32,000)	(\$32,000)	(\$33,000)	(\$33,000)	Based on 2020. Rates set by MOF.
Railway Corridors	(\$8,000)	(\$4,600)	(\$5,000)	(\$5,000)	Based on 2020. Rates set by MOF.
PIL Supps and Writeoffs	\$0	\$0	\$0	\$0	
Interest Income	(\$50,000)	(\$50,000)	(\$50,000)	(\$50,000)	Bank Account interest
Donations	\$0	\$0	\$0	\$0	
Provincial Grant OMPF	(\$393,500)	(\$410,100)	(\$410,000)	(\$410,000)	
Provincial Grant One-Time Efficiencies	\$0	\$0	\$0	\$0	
OCIF Grant	(\$223,528)		\$0	\$0	See Cash and Capital
Land Sale		(\$4,500,000)			Stoss Land Sale
Insurance Mitigation from Reserve	(\$25,000)	(\$15,000)			
Total General Revenue	(\$1,887,528)	(\$6,185,200)	(\$1,689,200)	(\$1,689,200)	
Net Supp/WO Tax Township	(\$50,000)	(\$100,000)	(\$150,000)	(\$150,000)	Est. net assessment growth - based on prior year bldg permit activity, historical est. - new homes at 50% due variable occupancy time
Total Supps/WO	(\$50,000)	(\$100,000)	(\$150,000)	(\$150,000)	
Total Other Revenue	(\$1,937,528)	(\$6,285,200)	(\$1,839,200)	(\$1,839,200)	

Other Expenses

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Fee Waivers/Grants	\$16,000	\$16,000	\$60,000	\$60,000	\$10,000 Fee Waivers, \$3,000 Grants, \$3,000 Volunteer Apprec., decrease offset by Keystone Revenue decrease
Transfer to Reserve	\$223,528	\$4,500,000	\$0	\$0	Land Sale Rev to Reserve and Land Held for Resale Account
Total Expenses	\$239,528	\$4,516,000	\$60,000	\$60,000	
Net Operating (Revenue)/Expense	\$239,528	\$4,516,000	\$60,000	\$60,000	
Tax Stabilization Reserve	\$75,000	\$75,000	\$150,000	\$500,000	
Working Capital Reserve	\$0	\$0	\$0	\$0	
Total Net Cash and Capital Requirement	\$75,000	\$75,000	\$150,000	\$500,000	
Total Requirement from TGGR	\$314,528	\$4,591,000	\$210,000	\$560,000	

Council

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Council Misc Receipts	\$0	\$0	\$0	\$0	
Council Transfer from Reserve	\$0	\$0	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	
Council Salaries & Wages	\$80,000	\$82,000	\$81,600	\$83,232	includes COLA increase as per CPI
Canada Pension	\$3,500	\$3,000	\$3,570	\$3,641	
Council (EHT)	\$1,600	\$1,600	\$1,632	\$1,665	
Council -Group Insurance	\$12,800	\$15,000	\$13,056	\$13,317	
Travel/ Mileage/ Expenses	\$500	\$500	\$510	\$520	
Conferences and Training	\$5,000	\$2,500	\$5,100	\$5,202	Remains down due to COVID
Telephone	\$700	\$700	\$714	\$728	
Council- Insurance	\$2,500	\$2,400	\$2,550	\$2,601	
Council-Integrity Commissioner costs	\$1,000	\$1,000	\$1,020	\$1,040	
Council-Grant & Donations	\$0	\$0	\$0	\$0	
Council - Miscellaneous	\$4,000	\$4,000	\$4,080	\$4,162	
Total Expenses	\$111,600	\$112,700	\$113,832	\$116,109	
Net Operating (Revenue)/Expense	\$111,600	\$112,700	\$113,832	\$116,109	

Capital and Cash Requirements

No Capital or Cash Requirements

Administration

Administration					
Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Tax Certificates/Work Orders	(\$8,500)	(\$10,000)	(\$10,200)	(\$10,404)	
License Fees	(\$2,000)	(\$2,000)	(\$2,040)	(\$2,081)	
Marriage Ceremony Fees	(\$250)	(\$250)	(\$255)	(\$260)	
Miscellaneous Receipts	(\$5,000)	(\$5,000)	(\$5,100)	(\$5,202)	
Provincial Grants	\$0		\$0	\$0	FCM Asset Management Grant
Federal Grants	(\$2,500)	(\$2,500)	(\$2,550)	(\$2,601)	Summer Student Grant, anticipating summer student in 2022
Other Grants		(\$38,800)	\$0	\$0	FCM Asset Management Grant
Donations	\$0	\$0	\$0	\$0	
Gain/Loss on Disposal	\$0	\$0	\$0	\$0	
Transfer from Reserve - Records/AM	(\$85,000)	(\$98,200)	(\$86,700)	(\$88,434)	Efficiency Reserve - applied to Plans/Projects - contract staff
		\$0			
Transfer From Election Reserve	\$0	(\$20,000)	\$0	\$0	Election Reserve - Annual Amount
Total Revenue	(\$103,250)	(\$176,750)	(\$106,845)	(\$108,982)	
Salaries and Wages	\$345,000	\$401,000	\$409,020	\$417,200	Adjusted Salary Dist, incl. contract positions for Records and AM
Overhead	\$130,450	\$108,000	\$110,160	\$112,363	
Health Safety	\$500	\$1,000	\$1,020	\$1,040	
Travel Mileage	\$500	\$500	\$510	\$520	reduced - limited travel
Employee Training	\$6,500	\$6,500	\$6,630	\$6,763	Incl. \$2,000 for H&S Cert Training (Min 2)
Building Repairs	\$5,000	\$5,000	\$5,100	\$5,202	
Janitorial Supplies	\$750	\$750	\$765	\$780	
Emergency management	\$2,000	\$2,500	\$2,550	\$2,601	
Utilities	\$5,000	\$5,000	\$5,100	\$5,202	
Office Supplies	\$15,000	\$15,000	\$15,300	\$15,606	
Postage	\$10,000	\$12,000	\$12,240	\$12,485	
Advertising	\$2,500	\$2,500	\$2,550	\$2,601	
Telephone	\$3,250	\$3,250	\$3,315	\$3,381	
Insurance	\$17,000	\$20,000	\$20,400	\$20,808	reflects renewal cost
Legal Fees	\$20,000	\$20,000	\$20,400	\$20,808	
Equipment Maintenance	\$2,000	\$2,500	\$2,550	\$2,601	incl. add'l \$500 generator load bank testing(CSA)
Memberships Subscription	\$24,000	\$47,000	\$47,940	\$48,899	Various memberships and subscriptions, incl. IT, more software moving to subscription, 2FA, add'l security software
Property Maintenance	\$1,500	\$1,500	\$1,530	\$1,561	Grass Cutting, Security Alarm
Miscellaneous	\$500	\$500	\$510	\$520	
Remembrance Day Service	\$0	\$0	\$0	\$0	
Election Expenses	\$0	\$20,000	\$20,400	\$20,808	2022 Election Costs - funded from Reserve
Contracted Services	\$1,500	\$1,500	\$1,530	\$1,561	Doc mgmt, shredding service
Computer Support	\$18,000	\$19,000	\$19,380	\$19,768	IT and GIS Support Service - based on prior years
Bank Charges	\$7,500	\$7,500	\$7,650	\$7,803	2021 higher due to waived CC surcharge
Tax reductions and appeals	\$2,500	\$2,500	\$2,550	\$2,601	
Plans and Projects	\$85,000	\$50,000	\$30,000	\$30,600	IT Penetration/Security Testing Projects, AMP Project - funded from Reserve but not capital
Studies	\$0	\$0	\$0	\$0	
Ontario One Call Locates	\$450	\$450	\$459	\$468	
Small Equipment Purchases	\$1,000	\$1,000	\$1,020	\$1,040	
Transfer to Reserve	\$5,000	\$5,000	\$5,100	\$5,202	Election Reserve - Annual Amount
Amortization	\$0	\$0	\$0	\$0	
Total Expenses	\$712,400	\$761,450	\$755,679	\$770,793	
Net Operating (Revenue)/Expense	\$609,150	\$584,700	\$648,834	\$661,811	

**2022 Budget By-law
Schedule "A" to By-law 2022-08**

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Economic Development					
Economic Development Revenue	\$0	\$0	\$0	\$0	Ec Dev and/or Efficiency Reserve could be used to fund if necessary
Total Revenue	\$0	\$0	\$0	\$0	
Economic Development-Public Relations Campaign	\$0	\$0	\$0	\$0	
Economic Development	\$5,000	\$20,000	\$15,000	\$15,300	Various signage to implement new Brand - Roadside Community Signs, Facilities, Bldgs - supp info for locations to target will be developed
Total Expenses	\$5,000	\$20,000	\$15,000	\$15,300	
Net Operating (Revenue)/Expense	\$5,000	\$20,000	\$15,000	\$15,300	
Seniors' Committee					
Seniors' Committee Donations	(\$5,000)	(\$5,000)	(\$5,100)	(\$5,202)	Green Lane Trust Request \$5,000
Grants		(\$20,000)			Provincial Seniors Grant
Total Revenue	(\$5,000)	(\$25,000)	(\$5,100)	(\$5,202)	
Senior's Committee- Southwold Young at Heart	\$5,000	\$25,000	\$5,100	\$5,202	
Total Expenses	\$5,000	\$25,000	\$5,100	\$5,202	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Family Day					
Family Day donations	\$0	(\$5,660)	(\$8,000)	(\$8,160)	Green Lane Trust Request \$5,000
Total Revenue	\$0	(\$5,660)	(\$8,000)	(\$8,160)	
Family Day Winterfest	\$0	\$5,660	\$8,000	\$8,160	Similar program and event as in 2020
Total Expenses	\$0	\$5,660	\$8,000	\$8,160	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Communities in Bloom					
C.I.B. Donations - Flag Fund	(\$3,000)	(\$3,000)	(\$3,060)	(\$3,121)	Green Lane Trust Request
Communities in Bloom revenue	\$0	\$0	\$0	\$0	Accumulated surplus from Prior Years ~\$5,000
Total Revenue	(\$3,000)	(\$3,000)	(\$3,060)	(\$3,121)	
Communities in Bloom	\$3,000	\$3,000	\$3,060	\$3,121	
Total Expenses	\$3,000	\$3,000	\$3,060	\$3,121	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
History Committee					
History Committee Revenue	(\$2,000)	(\$2,000)	(\$2,040)	(\$2,081)	Green Lane Trust Request
Total Revenue	(\$2,000)	(\$2,000)	(\$2,040)	(\$2,081)	

2022 Budget By-law
Schedule "A" to By-law 2022-08

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Economic Development-History Committee	\$2,000	\$2,000	\$2,040	\$2,081	
Total Expenses	\$2,000	\$2,000	\$2,040	\$2,081	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Greening Communities					
Greening Communities	(\$750)	(\$750)	(\$765)	(\$780)	Green Lane Trust Request
Total Revenue	(\$750)	(\$750)	(\$765)	(\$780)	
Greening Communities	\$750	\$750	\$765	\$780	
Total Expenses	\$750	\$750	\$765	\$780	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Total Revenue	(\$114,000)	(\$213,160)	(\$125,810)	(\$128,326)	
Total Expenses	\$728,150	\$817,860	\$789,644	\$805,437	
Net Operating (Revenue)/Expense	\$614,150	\$604,700	\$663,834	\$677,111	
Net Cash and Capital Requirements					
Administration Reserve	\$10,000	\$10,000	\$10,200	\$10,404	for studies and projects
Computer Reserve	\$23,000	\$18,000	\$18,360	\$18,727	computer equipment replacements, decr. due to incr. in subscriptions, longer HW life
Building Renewal	\$25,000	\$25,000	\$50,000	\$100,000	Municipal Office - Major Maintenance
Capital Items	\$0	\$0	\$0	\$0	
Total Net Cash and Capital Requirements	\$58,000	\$53,000	\$78,560	\$129,131	
Total Requirement from Levy	\$672,150	\$657,700	\$727,394	\$790,942	

Police

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Miscellaneous Receipts	(\$55,000)	(\$20,000)	(\$55,000)	(\$60,000)	POA revenues down dramatically
Prov Grant Cannabis	\$0	\$0	\$0	\$0	
Transfer from Reserve	\$0	(\$30,000)	\$0	\$0	could consider Reserve usage due decreased revenue
Total Revenue	(\$55,000)	(\$50,000)	(\$55,000)	(\$60,000)	
Contracted Services	\$644,153	\$661,948	\$657,036	\$670,177	As per 2022 Cost Estimate
Transfer to reserves	\$0	\$0	\$0	\$0	
Total Expenses	\$644,153	\$661,948	\$657,036	\$670,177	
Net Operating (Revenue)/Expense	\$589,153	\$611,948	\$602,036	\$610,177	Any increase/decrease will be netted with Reserve

Conservation Authority

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
	\$0	\$0	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	
Other Transfer	\$58,571	\$60,462	\$60,328	\$62,138	LTVCA \$16,662, KCCA \$43,800
Total Expenses	\$58,571	\$60,462	\$60,328	\$62,138	
Net Operating (Revenue)/Expense	\$58,571	\$60,462	\$60,328	\$62,138	

By-law, Canine, Livestock

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
By-law Enforcement					
	\$0	\$0	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	
By-law Enforcement Contracted Services	\$4,000	\$4,500	\$4,590	\$4,682	
Total Expenses	\$4,000	\$4,500	\$4,590	\$4,682	
By-law Net Operating (Revenue)/Expense	\$4,000	\$4,500	\$4,590	\$4,682	
Canine Control					
Dog Licence Fees	(\$19,000)	\$0	(\$19,000)	(\$19,500)	Removal of Dog Tag Program
Total Revenue	(\$19,000)	\$0	(\$19,000)	(\$19,500)	
Salaries & Wages	\$4,000	\$1,000	\$1,000	\$1,000	Reduced Staff time allocated to Canine Control
Overhead		\$370	\$400	\$400	
Materials and Supplies	\$500	\$0	\$500	\$500	Removed supplies for tag program
Office Supplies	\$100	\$0	\$100	\$100	
Postage	\$500	\$0	\$500	\$500	
Misc	\$0	\$0	\$0	\$0	
Animal Control Contracted Services	\$18,000	\$18,500	\$12,000	\$12,500	Collection and Pound Services
Animal Control Contracted By-law Enforcement	\$1,500	\$1,000	\$1,000	\$1,000	
Total Expenses	\$24,600	\$20,870	\$15,500	\$16,000	
Canine Net Operating (Revenue)/Expense	\$5,600	\$20,870	(\$3,500)	(\$3,500)	
Livestock Program					
Prov-Livestock Claims	\$0	\$0	\$0	\$0	
Lievstock Grants	\$0	\$0	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	
Livestock Claims	\$500	\$500	\$500	\$500	
Total Expenses	\$500	\$500	\$500	\$500	
Livestock Net Operating (Revenue)/Expense	\$500	\$500	\$500	\$500	
Total By-law, Canine, Livestock					
Total Revenue	(\$19,000)	\$0	(\$19,000)	(\$19,500)	
Total Expense	\$29,100	\$25,870	\$20,590	\$21,182	
Net Operating (Revenue)/Expense	\$10,100	\$25,870	\$1,590	\$1,682	

Waste Management

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Recycling Grant	\$0	\$0	\$0	\$0	
Blue Box Grant	(\$30,000)	(\$60,000)	(\$30,000)	\$0	Stewardship Ontario. 2023 down Producer Resp
Donation and miscellaneous revenue	(\$19,000)	(\$19,500)	(\$19,000)	(\$20,000)	Green Lane Trust for Recycling Centre Costs \$17,000 + \$2,500 Zero Waste
Recycling Strategy	(\$20,000)	(\$23,000)	(\$15,500)	\$0	Recyclable Sales
Transfer from Reserve	\$0	\$0	\$0	\$0	
Total Revenue	(\$69,000)	(\$102,500)	(\$64,500)	(\$20,000)	
Contracted Services	\$291,000	\$304,000	\$300,000	\$152,500	HH and CPI increase applied
Disposal fees	\$60,000	\$62,500	\$62,000	\$65,000	est. based on prior plus inflation and housing increase
Blue boxes and program costs	\$1,000	\$1,000	\$1,000	\$0	
Bin contract	\$0	\$0	\$1,000	\$1,000	no costs for last 3 years
Landfill royalty costs	\$3,000	\$3,125	\$3,000	\$3,000	5% of Disposal Fees
Recycling Strategy	\$35,000	\$35,000	\$45,000	\$0	
Recycling Centre St Thomas	\$16,500	\$17,000	\$16,500	\$17,000	Green Lane Trust for Recycling Centre Costs \$17,000
Zero Waste	\$2,500	\$2,500	\$2,500	\$3,000	Zero Waste Committee
Total Expenses	\$409,000	\$425,125	\$431,000	\$241,500	
Net Operating (Revenue)/Expense	\$340,000	\$322,625	\$366,500	\$221,500	

Cemeteries

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Revenue	\$0	\$0	\$0	\$0	
Total Revenue	\$0	\$0	\$0	\$0	
Cemetery Road Wages	\$500	\$500	\$300	\$350	
Cemetery Maintenance	\$5,000	\$5,000	\$5,050	\$5,100	
Cemetery-Insurance	\$5,900	\$6,800	\$7,820	\$8,602	reflects renewal cost
Total Expenses	\$11,400	\$12,300	\$13,170	\$14,052	
Net Operating (Revenue)/Expense	\$11,400	\$12,300	\$13,170	\$14,052	

Fire Department

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Revenue					
Emergency Mgmt Miscellaneous Revenues	\$0	\$0	\$0	\$0	
Fire Inspections	\$0	\$0	\$0	\$0	
Miscellaneous	(\$2,500)	(\$2,500)	(\$2,500)	(\$2,500)	
Fire Chief Services - West Elgin	(\$65,552)	(\$81,180)	(\$83,000)	(\$85,000)	New Revenue - offsets increases below in Wages and Benefits
Fire Prevention Donations	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	
Donations	\$0	\$0	\$0	\$0	
Fire Calls/Prov Grant	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	
Transfer from Reserve	(\$15,000)	\$0	\$0	\$0	
Total Revenue	(\$94,052)	(\$94,680)	(\$96,500)	(\$98,500)	
Expenses					
Salaries and Wages	\$320,000	\$345,000	\$351,900	\$358,938	Reflects revised remuneration structure and recent call activity Fire Chief, Officers, Training, Incident Response, + 0.2 FTE Admin Assistance
Overhead	\$48,090	\$48,000	\$48,960	\$49,939	
Road - Wages	\$1,000	\$500	\$510	\$520	
Wages-Custodial Shedden Fire Hall	\$1,000	\$1,000	\$1,020	\$1,040	
Wages - Custodial Talbotville Fire Hall	\$1,000	\$1,000	\$1,020	\$1,040	
Emergency Management	\$0	\$0	\$0	\$0	
Health & Safety	\$5,000	\$5,000	\$5,100	\$5,202	
Health & Safety Materials	\$250	\$250	\$255	\$260	
Travel Mileage	\$4,000	\$4,000	\$4,080	\$4,162	
Employee Training	\$29,700	\$32,000	\$32,640	\$33,293	
Specialty Team Training	\$0	\$0	\$0	\$0	
Building Repairs	\$8,260	\$8,500	\$8,670	\$8,843	3 yr avg, Add'l \$500 generator load bank testing (CSA)
Custodial Supplies	\$750	\$1,000	\$1,020	\$1,040	
Utilities	\$11,000	\$11,000	\$11,220	\$11,444	
Materials Supplies	\$6,000	\$6,000	\$6,120	\$6,242	
Medical Supplies	\$3,000	\$3,000	\$3,060	\$3,121	
Operational Supplies	\$5,000	\$5,000	\$5,100	\$5,202	
Chief Clothing Allowance	\$3,000	\$3,000	\$3,060	\$3,121	
Property Maintenance	\$7,000	\$7,000	\$7,140	\$7,283	
Rds Machine Time to Fire	\$500	\$500	\$510	\$520	
Telephone	\$4,000	\$3,500	\$3,570	\$3,641	
Insurance	\$13,000	\$16,000	\$16,320	\$16,646	reflects renewal cost, vehicles in vehicle accts
Legal Fees	\$0	\$0	\$0	\$0	
Equipment Maintenance	\$5,000	\$6,500	\$6,630	\$6,763	Bunker Gear cleaning, SCBA repair, pager repairs
Bunker Gear Maintenance	\$5,000	\$5,000	\$5,100	\$5,202	new account
SCBA Maintenance	\$5,000	\$5,000	\$5,100	\$5,202	new account
Memberships/Subscriptions	\$5,000	\$5,000	\$5,100	\$5,202	
Contracted Services	\$20,000	\$20,000	\$20,400	\$20,808	Dispatch
Contracted Services - Inspections	\$0	\$0	\$0	\$0	
Communications Tower Rental	\$12,500	\$13,000	\$13,260	\$13,525	
IT Services	\$750	\$750	\$765	\$780	
Master Fire Plan			\$0	\$0	
Pre Plan for High Risk			\$0	\$0	
Fire Prevention	\$5,000	\$4,000	\$4,080	\$4,162	
Equipment Purchases	\$16,040	\$17,000	\$17,340	\$17,687	Variety of equipment such as helmets, boots, gloves
PPE Purchases	\$10,000	\$10,000	\$10,200	\$10,404	new account
Transfer to Reserve	\$0	\$0	\$0	\$0	
Funeral Expenses	\$0	\$0	\$0	\$0	
Amortization	\$0	\$0	\$0	\$0	

2022 Budget By-law
Schedule "A" to By-law 2022-08

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Total Department Expenses	\$555,840	\$587,500	\$599,250	\$611,235	
FC Insurance and Licences	\$1,500	\$1,500	\$1,530	\$1,561	
FC Maintenance	\$1,250	\$1,500	\$1,530	\$1,561	
FC Fuel	\$750	\$2,750	\$2,805	\$2,861	
Total Fire Chief Vehicle (Truck)	\$3,500	\$5,750	\$5,865	\$5,982	Incl. some car exp(insc) until disposal
R51 Insurance and Licences	\$2,000	\$2,100	\$2,142	\$2,185	
R51 Maintenance	\$1,250	\$1,250	\$1,275	\$1,301	
R51 Fuel	\$750	\$750	\$765	\$780	
Total R51 Shedden Rescue	\$4,000	\$4,100	\$4,182	\$4,266	
T52 Insurance and Licences	\$2,000	\$2,100	\$2,142	\$2,185	
T52 Maintenance	\$1,500	\$1,500	\$1,530	\$1,561	
T52 Fuel	\$750	\$750	\$765	\$780	
Total T52 Shedden Tanker	\$4,250	\$4,350	\$4,437	\$4,526	
P53 Insurance and Licences	\$2,000	\$2,100	\$2,142	\$2,185	
P53 Maintenance	\$750	\$750	\$765	\$780	
P53 Fuel	\$750	\$750	\$765	\$780	
Total P53 Shedden Pumper	\$3,500	\$3,600	\$3,672	\$3,745	
R61 Insurance and Licences	\$1,500	\$1,600	\$1,632	\$1,665	
R61 Maintenance	\$1,500	\$1,500	\$1,530	\$1,561	
R61 Fuel	\$1,000	\$1,000	\$1,020	\$1,040	
Total R61 Talbotville Rescue	\$4,000	\$4,100	\$4,182	\$4,266	
T62 Insurance and Licences	\$2,000	\$2,100	\$2,142	\$2,185	
T62 Maintenance	\$1,500	\$1,500	\$1,530	\$1,561	
T62 Fuel	\$750	\$750	\$765	\$780	
Total T62 Talbotville Tanker	\$4,250	\$4,350	\$4,437	\$4,526	
P63 Insurance and Licences	\$2,000	\$2,100	\$2,142	\$2,185	
P63 Maintenance	\$1,500	\$1,500	\$1,530	\$1,561	
P63 Fuel	\$1,000	\$1,000	\$1,020	\$1,040	
Total P63 Talbotville Pumper	\$4,500	\$4,600	\$4,692	\$4,786	
Total Expenses	\$583,840	\$618,350	\$630,717	\$643,331	
Net Operating (Revenue)/Expense	\$489,788	\$523,670	\$534,217	\$544,831	
Net Cash and Capital Requirements					
Fire - Apparatus	\$75,000	\$75,000	\$76,500	\$78,030	Fire Truck Replacement
Fire - Building Renewal	\$95,000	\$95,000	\$96,900	\$98,838	Fire Building Replacement/Major Maint
Fire - Major Equipment	\$90,000	\$90,000	\$91,800	\$93,636	Fire Equipment Replacement
Fire - Communications	\$0	\$10,000	\$10,200	\$10,404	
Fire - Funeral	\$1,500	\$0	\$0	\$0	
Capital Items	\$0	\$0			
Total Net Cash and Capital Requirements	\$261,500	\$270,000	\$275,400	\$280,908	
Total Requirement from Levy	\$751,288	\$793,670	\$809,617	\$825,739	

Building

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Building Permit Fees Paid	(\$145,000)	(\$300,000)	(\$275,000)	(\$275,000)	
Septic Permit Fees Paid	(\$8,000)	(\$8,000)	(\$8,000)	(\$8,000)	
Building Contract Services Revenue	\$0	(\$5,000)	\$0	\$0	Other municipalities, chargeable time
Miscellaneous Receipts	(\$500)	(\$500)	\$0	\$0	
Transfer From Reserve			\$0	\$0	
Total Revenue	(\$153,500)	(\$313,500)	(\$283,000)	(\$283,000)	
Salaries & Wages	\$88,000	\$194,000	\$197,880	\$201,838	Increased staffing and revised distribution due to reorg
Overhead	\$25,550	\$58,200	\$59,364	\$60,551	
Wages - Other Dept Chargeout	(\$8,500)	\$0	\$0	\$0	Accounted for in Salaries/Wages
Building Travel/Mileage	\$2,000	\$500	\$510	\$520	Assumes add'l vehicle
Employee Training	\$2,500	\$4,000	\$4,080	\$4,162	add'l training, new staff
Materials Supplies	\$1,000	\$1,500	\$1,530	\$1,561	
Office Supplies	\$500	\$1,000	\$1,020	\$1,040	
Postage	\$0	\$0	\$0	\$0	
Advertising	\$0	\$0	\$0	\$0	
Telephone	\$1,000	\$2,000	\$2,040	\$2,081	incl. data, two employees
Miscellaneous	\$500	\$500	\$510	\$520	
Membership/Subscriptions	\$14,000	\$15,000	\$15,300	\$15,606	incl. eVolta Permit software & Memberships
Insurance		\$6,500	\$6,630	\$6,763	Incl. for better dist of cost
Vehicle fuel/repairs	\$2,500	\$5,000	\$5,100	\$5,202	Reflects Add'l vehicle
Contracted Services Building Department	\$2,000	\$2,000	\$2,040	\$2,081	
Transfer to Reserve	\$22,450	\$23,300	\$23,766.00	\$24,241.32	Net Operating Surplus to Reserve for Vehicle, Eqp, future deficits
Total Expenses	\$153,500	\$313,500	\$319,770	\$326,165	
Net Operating (Revenue)/Expense	\$0	\$0	\$36,770	\$43,165	
Net Cash and Capital Requirements					
Building Equipment	\$0	\$0	\$0	\$0	No Cash Requirements for Reserves
Building Fleet	\$0	\$0	\$0	\$0	Reserves Funded from Net Operating Revenue
Capital Items	\$0	\$0	\$0	\$0	
Total Net Cash and Capital Requirements	\$0	\$0	\$0	\$0	
Total Requirement from Levy	\$0	\$0	\$36,770	\$43,165	

Municipal Property

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Medical Centre					
Donation	\$0	\$0	\$0	\$0	
Lease Income	(\$14,600)	(\$14,746)	(\$15,041)	(\$15,342)	Reflects 1% increase
Federal Grant	\$0	\$0	\$0	\$0	
Transfer from reserves	\$0	\$0	\$0	\$0	
Total Revenue	(\$14,600)	(\$14,746)	(\$15,041)	(\$15,342)	
Salaries and Wages	\$3,000	\$5,500	\$5,610	\$5,722	Revised staffing distribution
Benefits	\$0	\$1,800	\$1,836	\$1,873	
Building Repairs	\$5,000	\$5,000	\$5,100	\$5,202	
Janitorial Supplies	\$0	\$0	\$0	\$0	
Utilities	\$6,500	\$6,500	\$6,630	\$6,763	
Property Maintenance	\$7,500	\$7,500	\$7,650	\$7,803	
Insurance	\$5,000	\$6,000	\$6,120	\$6,242	reflects renewal cost
Equipment Maintenance	\$500	\$500	\$510	\$520	
Miscellaneous	\$7,500	\$7,500	\$7,650	\$7,803	
Transfer to Reserve	\$0	\$0	\$0	\$0	
Total Expenses	\$35,000	\$40,300	\$41,106	\$41,928	
Net Operating (Revenue)/Expense	\$20,400	\$25,554	\$26,065	\$26,586	
Library					
Libraries -Lease PAID	(\$45,176)	(\$47,390)	(\$48,337)	(\$49,304)	October CPI for Ontario All Goods 4.9%
Library-Miscellaneous revenue	\$0	\$0	\$0	\$0	
Trsf from Reserve	\$0	\$0	\$0	\$0	
Land Lease expenses	\$0	\$0	\$0	\$0	
Total Revenue	(\$45,176)	(\$47,390)	(\$48,337)	(\$49,304)	
New Library - wages	\$6,000	\$10,000	\$10,200	\$10,404	Revised staffing distribution
Overhead	\$0	\$2,500	\$2,550	\$2,601	
New Library-Building Repairs	\$300	\$300	\$306	\$312	
New Library-Janitorial Serv	\$2,000	\$1,500	\$1,530	\$1,561	
New Library-Utilities	\$2,500	\$1,500	\$1,530	\$1,561	
New Library-Insurance	\$750	\$1,250	\$1,275	\$1,301	reflects renewal cost
New Library-Property Maintenance	\$2,000	\$1,000	\$1,020	\$1,040	
New Library-Miscellaneous	\$500	\$500	\$510	\$520	
New Library-Loan Payment	\$10,000	\$10,000	\$10,200	\$10,404	Loan Payment to County
Transfer to Reserve	\$0	\$0	\$0	\$0	
Total Expenses	\$24,050	\$28,550	\$29,121	\$29,703	
Net Operating (Revenue)/Expense	(\$21,126)	(\$18,840)	(\$19,216)	(\$19,601)	
Old Library / Plaza					
Comm Unit 2 - Rent Paid Evelyn	(\$9,819)	(\$9,917)	(\$10,116)	(\$10,318)	Reflects 1% increase
Comm Unit 3 - Rent Paid Jacque	(\$7,697)	(\$7,774)	(\$7,929)	(\$8,088)	Reflects 1% increase
Total Revenue	(\$17,516)	(\$17,691)	(\$18,045)	(\$18,406)	
Plaza and Old Library -wages	\$1,500	\$6,000	\$6,120	\$6,242	Revised staffing distribution
Overhead	\$0	\$2,000	\$2,040	\$2,081	
Employment Insurance	\$0	\$0	\$0	\$0	
Employer Health Tax	\$0	\$0	\$0	\$0	
Workplace Safety Insuran	\$0	\$0	\$0	\$0	
Old Library-Building Repair	\$1,000	\$1,500	\$1,530	\$1,561	

**2022 Budget By-law
Schedule "A" to By-law 2022-08**

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Old Library-Janitorial Serv	\$0	\$0	\$0	\$0	
Old Library-Utilities	\$1,000	\$1,000	\$1,020	\$1,040	
Old Library-Property Maintenance	\$500	\$500	\$510	\$520	
Old Library - Insurance	\$0	\$0	\$0	\$0	reflects renewal cost
Old Library - Taxes	\$2,000	\$2,000	\$2,040	\$2,081	
Old Library -Miscellaneous Expenses	\$500	\$500	\$510	\$520	
Commercial Unit Expenses	\$17,000	\$17,000	\$17,340	\$17,687	Hydro, Gas, Maintenance, Snow removal, Waste,
Total Expenses	\$23,500	\$30,500	\$31,110	\$31,732	
Net Operating (Revenue)/Expense	\$5,984	\$12,809	\$13,065	\$13,326	
Farmland					
Municipal Land Lease	(\$13,301)	(\$4,389)	(\$4,477)	(\$4,567)	Reflects reduced acreage due to potential sale
Total Revenue	(\$13,301)	(\$4,389)	(\$4,477)	(\$4,567)	
Expenses	\$0	\$0	\$0	\$0	
Total Expenses	\$0	\$0	\$0	\$0	
Net Operating (Revenue)/Expense	(\$13,301)	(\$4,389)	(\$4,477)	(\$4,567)	
Total Property					
Total Revenue	(\$90,593)	(\$84,216)	(\$85,900)	(\$87,618)	
Total Expenses	\$82,550	\$99,350	\$101,337	\$103,364	
Net Operating (Revenue)/Expense	(\$8,043)	\$15,134	\$15,437	\$15,745	
Net Cash and Capital Requirements					
Medical Building Reserve	\$10,000	\$5,000	\$5,100	\$5,202	AMP/Reserve Requirements to maintain Med Bldg
New Library Reserve	\$10,000	\$12,500	\$12,750	\$13,005	AMP/Reserve Requirements to maintain Library
Capital Items					
Total Net Cash and Capital Requirements	\$20,000	\$17,500	\$17,850	\$18,207	
Total Requirement from Levy	\$11,957	\$32,634	\$33,287	\$33,952	

Keystone

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Complex -Rental Income	(\$30,000)	(\$25,000)	(\$30,600)	(\$31,212)	est. \$10,000 in fee waivers in other expense
Insurance Coverage	\$0	\$0	\$0	\$0	
Donations	\$0	\$0	\$0	\$0	
Transfer in from Reserve	(\$30,000)	(\$35,000)	\$0	\$0	Tax Stabilization Reserve to assist with low rentals
Total Revenue	(\$60,000)	(\$60,000)	(\$30,600)	(\$31,212)	
Salaries and Wages	\$9,000	\$36,000	\$9,180	\$9,364	Revised staffing distribution
Overhead		\$10,000			
Complex - Rds Time	\$4,000	\$1,000	\$4,080	\$4,162	limited Roads time with revised staffing
Wages - CBO building management	\$2,000	\$0	\$2,040	\$2,081	
Complex -Building Repairs	\$12,000	\$12,000	\$12,240	\$12,485	better reflects historical average
Complex-Cleaning Supplies	\$750	\$1,250	\$765	\$780	
Complex - Utilities	\$10,000	\$10,000	\$10,200	\$10,404	better reflects historical average
Complex-Material Supplies	\$2,500	\$2,500	\$2,550	\$2,601	
Complex-Property Maintenance	\$6,000	\$5,000	\$6,120	\$6,242	
Complex -Rds Mach Tm	\$2,000	\$500	\$2,040	\$2,081	
Complex-Telephone Expense	\$2,000	\$1,750	\$2,040	\$2,081	
Insurance	\$15,000	\$18,000	\$15,300	\$15,606	reflects renewal cost
Complex-Equip Maintenance	\$4,000	\$4,000	\$4,080	\$4,162	incl. new \$500 generator load bank testing CSA
Complex-Equipment Costs	\$2,000	\$2,500	\$2,040	\$2,081	
Miscellaneous	\$0	\$0	\$0	\$0	not used last 3 years
Amortization	\$0	\$0	\$0	\$0	
Total Expenses	\$71,250	\$104,500	\$72,675	\$74,129	
Net Operating (Revenue)/Expense	\$11,250	\$44,500	\$42,075	\$42,917	
Net Cash and Capital Requirements					
Keystone - Building Renew	\$20,000	\$22,500	\$22,950	\$23,409	AMP Requirements for major maintenance
Keystone - Equipment	\$0	\$0	\$0	\$0	
Capital Items	\$0	\$0	\$0	\$0	
Total Net Cash and Capital Requirements	\$20,000	\$22,500	\$22,950	\$23,409	
Total Requirement from Levy	\$31,250	\$67,000	\$65,025	\$66,326	

Parks

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Donation	(\$8,000)	(\$8,000)	(\$8,160)	(\$8,323)	Green Lane - Turf Improvement / Overseeding - incl. in grounds maint. Below
Shedden Park - Grounds fees	(\$1,000)	(\$1,000)	(\$1,020)	(\$1,040)	
SOSP - Soccer fees	(\$6,000)	(\$6,000)	(\$6,120)	(\$6,242)	
SOSP - Pavilion fees	(\$1,000)	(\$1,000)	(\$1,020)	(\$1,040)	
Fingal Park - Baseball fees	(\$3,000)	(\$3,000)	(\$3,060)	(\$3,121)	
Talbotville Park - Soccer fees	(\$2,000)	(\$2,000)	(\$2,040)	(\$2,081)	
Talbotville Park - Baseball fees	(\$500)	(\$500)	(\$510)	(\$520)	
Talbotville Park - Pavilion fees	\$0	(\$1,000)	\$0	\$0	
Fingal Heritage Park Gazebo fees		(\$100)	\$0	\$0	
Transfer from reserve	\$0	\$0	\$0	\$0	
Total Revenue	(\$21,500)	(\$22,600)	(\$21,930)	(\$22,369)	
Salaries and Wages	\$0	\$68,000	\$0	\$0	Updated distribution based on reorg, staffing changes
Overhead	\$0	\$18,000	\$0	\$0	
Shedden Park - Rds Wages	\$11,000	\$0	\$11,220	\$11,444	Reflects revised Org Structure
Shedden Park - Building Repairs	\$0	\$0	\$0	\$0	
Shedden Park - Utilities	\$2,500	\$2,500	\$2,550	\$2,601	
Shedden Park - Materials/Supplies	\$1,000	\$1,000	\$1,020	\$1,040	
Shedden Park - Property Maintenance	\$3,600	\$3,600	\$3,672	\$3,745	
Shedden Soccer Fields - Property Maintenance	\$12,000	\$12,000	\$12,240	\$12,485	increased grass cutting costs, SOSP
	\$0	\$0	\$0	\$0	
Shedden Park - Machine Time	\$9,500	\$9,500	\$9,690	\$9,884	
Telephone	\$350	\$0	\$357	\$364	
Insurance Coverage	\$15,000	\$19,000	\$15,300	\$15,606	reflects increased insurance costs
Canada Day-Fingal Park	\$2,000	\$2,000	\$2,040	\$2,081	Donation to Canada activities
Shedden Soccer & Ball Park Expenses	\$1,500	\$1,500	\$1,530	\$1,561	
Fingal Ballpark Expenses	\$10,000	\$10,000	\$10,200	\$10,404	
Fingal Ball Park - Custodial wages	\$0	\$0	\$0	\$0	
Fingal Playground Park	\$1,500	\$1,500	\$1,530	\$1,561	
Fingal Park-Roads Wages	\$20,000	\$0	\$20,400	\$20,808	
Fingal Park- Machine Time	\$17,000	\$15,000	\$17,340	\$17,687	
Talbotville Park Expenses	\$9,000	\$9,000	\$9,180	\$9,364	
Talbotville Park-Road Wages	\$9,000	\$0	\$9,180	\$9,364	
Talbotville Park- Machine Time	\$8,000	\$10,000	\$8,160	\$8,323	Variable, depends on Park progress, readiness for grass cutting
Ferndale Park Expenses	\$3,000	\$3,000	\$3,060	\$3,121	
Ferndale Park-Roads Wages	\$2,500	\$0	\$2,550	\$2,601	Total Road Wages \$42,500
Ferndale park-Roads Machine Time	\$2,000	\$2,000	\$2,040	\$2,081	
Transfer to Reserve	\$0	\$0	\$0	\$0	
Total Expenses	\$140,450	\$187,600	\$143,259	\$146,124	
Net Operating (Revenue)/Expense	\$118,950	\$165,000	\$121,329	\$123,756	
Net Cash and Capital Requirements					
Parks - Equipment	\$25,000	\$25,000	\$25,500	\$26,010	
Parks-Renewal	\$0	\$0	\$0	\$0	
Parks - Building Renewal	\$0	\$0	\$0	\$0	
Capital Items	\$0	\$0	\$0	\$0	
Total Net Cash and Capital Requirements	\$25,000	\$25,000	\$25,500	\$26,010	
Total Requirement from Levy	\$143,950	\$190,000	\$146,829	\$149,766	

Roads

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Line Painting Revenues	(\$90,000)	(\$95,000)	(\$91,800)	(\$93,636)	
RDS. - Other Municipalities	(\$25,000)	(\$25,000)	(\$25,500)	(\$26,010)	
RDS. - Misc Revenues	(\$10,000)	(\$10,000)	(\$10,200)	(\$10,404)	
Roads - Provincial Grants	\$0	\$0	\$0	\$0	
Roads - Federal Grants	(\$5,000)	(\$5,000)	(\$5,100)	(\$5,202)	Student Grants
Elgin Cty Road Payment	(\$507,755)	(\$532,635)	(\$517,910)	(\$528,268)	October CPI Ontario All Goods 4.9%
Trans FROM Reserve Fund	\$0	\$0	\$0	\$0	
Loss on disposal of assets	\$0	\$0	\$0	\$0	
Total Revenue	(\$637,755)	(\$667,635)	(\$650,510)	(\$663,520)	
Other Municipality Line Painting	\$59,750	\$60,875	\$62,093	\$63,334	
Amortization	\$0	\$0	\$0	\$0	
Township Bridges & Culverts	\$8,750	\$8,750	\$8,925	\$9,104	
Township Roadside Maintenance	\$139,500	\$145,500	\$148,410	\$151,378	
Township Hardtop Maintenance	\$147,975	\$154,600	\$157,692	\$160,846	
Township Loosetop Maintenance	\$302,750	\$366,000	\$373,320	\$380,786	
Township Winter Control	\$212,500	\$230,250	\$234,855	\$239,552	
Township Signs and Safety Devices	\$56,250	\$58,750	\$59,925	\$61,124	
Township Road Department Admin and Over	\$461,898	\$539,402	\$550,190	\$561,194	
Sidewalks	\$4,500	\$4,500	\$4,590	\$4,682	
Streetlights	\$37,000	\$35,500	\$36,210	\$38,495	
Total Township Expenses	\$1,371,123	\$1,543,252	\$1,574,117	\$1,607,160	
County Bridges & Culverts	\$4,250	\$4,250	\$4,335	\$4,422	
County Roadside Maintenance	\$58,000	\$62,375	\$63,623	\$64,895	
County Hardtop Maintenance	\$135,225	\$143,225	\$146,090	\$149,011	
County Winter Control	\$255,550	\$262,050	\$267,291	\$272,637	
County Signs and Safety Devices	\$22,000	\$24,500	\$24,990	\$25,490	
County - Allocated Overhead	\$33,252	\$34,748	\$35,443	\$36,152	7% Allowable
County Total Expenses	\$508,277	\$531,148	\$541,771	\$552,606	Budget to offset revenue
Total Expenses	\$1,939,150	\$2,135,275	\$2,177,981	\$2,223,101	
Net Operating (Revenue)/Expense	\$1,301,395	\$1,467,640	\$1,527,471	\$1,559,581	
Net Cash and Capital Requirements					
Roads - Building Renewal	\$75,000	\$100,000	\$100,000	\$200,000	
Roads - Gas Tax	\$0	\$0	(\$146,309)	(\$146,309)	
Roads - Fleet	\$0	\$0	\$0	\$0	
Roads - Equipment	\$0	\$0	\$0	\$0	
Roads - Road Construction	\$825,000	\$825,000	\$900,000	\$950,000	
Roads - Bridges & Culvert	\$100,000	\$100,000	\$150,000	\$150,000	
Roads - Sidewalks	\$25,000	\$25,000	\$25,500	\$26,010	
Roads - Streetlights	\$20,000	\$20,000	\$20,400	\$20,808	
Capital	\$0	\$0	\$0	\$0	
Total Net Cash and Capital Requirements	\$1,045,000	\$1,070,000	\$1,029,191	\$1,179,701	
Total Requirement from Levy	\$2,346,395	\$2,537,640	\$2,556,662	\$2,739,282	
Road Operations - Detailed Expense Accounts					
Other Municipality Line Painting					
Line Mark- other - Wages	\$5,000	\$5,500	\$5,610	\$5,722	
Line Mark Other - Benefits	\$1,250	\$1,375	\$1,403	\$1,431	
Line Mark-other -material	\$45,000	\$45,000	\$45,900	\$46,818	
Line Mark- other-machine	\$8,500	\$9,000	\$9,180	\$9,364	

**2022 Budget By-law
Schedule "A" to By-law 2022-08**

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Total	\$59,750	\$60,875	\$62,093	\$63,334	
Township Bridges & Culverts	\$1,000	\$1,000	\$1,020	\$1,040	
Benefits - Bridges and Culverts	\$250	\$250	\$255	\$260	
Materials-Bridge&Culvert	\$5,000	\$5,000	\$5,100	\$5,202	
Mach Time-Bridge&Culvert	\$2,500	\$2,500	\$2,550	\$2,601	
Total	\$8,750	\$8,750	\$8,925	\$9,104	
Township Roadside Maintenance					
Rds-Grass& Weed-Wages	\$10,000	\$12,000	\$12,240	\$12,485	
Rds-Grass&Weed-Benefits	\$2,500	\$2,500	\$2,550	\$2,601	
Rds-Grass&Weed-Materials	\$11,000	\$11,000	\$11,220	\$11,444	Incl. \$8,000 for Phragmites Control
Rds-Grass&Weed-Mach Time	\$14,000	\$14,000	\$14,280	\$14,566	
Rds-Chain-Materials	\$2,500	\$2,500	\$2,550	\$2,601	
Rds-Brushing-Wages	\$25,000	\$26,000	\$26,520	\$27,050	
Rds-Brushing-Benefits	\$6,250	\$6,250	\$6,375	\$6,503	
Rds-Brushing-Machine Time	\$20,000	\$20,000	\$20,400	\$20,808	
Rds-Brushing-Hired Equip	\$3,000	\$3,000	\$3,060	\$3,121	
Rds-Ditching-Wages	\$5,000	\$6,000	\$6,120	\$6,242	
Rds-Ditching-Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
Rds-Ditching-Materials	\$2,500	\$2,500	\$2,550	\$2,601	
Rds-Ditching-Machine Time	\$7,500	\$7,500	\$7,650	\$7,803	
Ditching-hired equipment	\$0	\$0	\$0	\$0	
Rds-Debris/Garb-Wages	\$5,000	\$6,000	\$6,120	\$6,242	
Rds-Debris/Garb-Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
Rds-Debris/Garb-Materials	\$3,500	\$3,500	\$3,570	\$3,641	
Rds-Debris/Garb-Mach Time	\$3,000	\$3,000	\$3,060	\$3,121	
Rds-Catchbasin Wages	\$5,000	\$6,000	\$6,120	\$6,242	
Rds-Catchbasin-Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
Rds-Catchbasin-Materials	\$4,000	\$4,000	\$4,080	\$4,162	
Rds-Catchbasin-Mach Time	\$6,000	\$6,000	\$6,120	\$6,242	
Total	\$139,500	\$145,500	\$148,410	\$151,378	
Township Hardtop Maintenance					
Rds - Inspection Hardtop-Wages	\$65,000	\$65,000	\$66,300	\$67,626	
Rds - Inspection Hardtop-Benefits	\$16,250	\$16,250	\$16,575	\$16,907	
Rds-Inspection Hardtop-Machine	\$0	\$0	\$0	\$0	
Patching&Spray-Wgs	\$15,000	\$17,500	\$17,850	\$18,207	
Patching&Spray-Benefits	\$4,000	\$4,500	\$4,590	\$4,682	
Patching/Spray-Materials	\$7,500	\$7,500	\$7,650	\$7,803	
Patching/Sp-Machine Tlme	\$2,000	\$2,000	\$2,040	\$2,081	
Sweeping Wages	\$1,500	\$2,000	\$2,040	\$2,081	
Sweeping-Benefits	\$375	\$500	\$510	\$520	
Sweeping Materials	\$0	\$0	\$0	\$0	
Sweeping-Machine Time	\$1,600	\$1,600	\$1,632	\$1,665	
Shouldering-Wages	\$2,500	\$5,000	\$5,100	\$5,202	
Shouldering-Benefits	\$750	\$1,250	\$1,275	\$1,301	
Shouldering - Materials	\$0	\$0	\$0	\$0	
Shouldering Machine Tlme	\$5,000	\$5,000	\$5,100	\$5,202	
Line Marking-TWP - Wages	\$10,000	\$10,000	\$10,200	\$10,404	
Line Marking TWP- Benefits	\$2,500	\$2,500	\$2,550	\$2,601	
Line Marking-TWPMaterials	\$4,000	\$4,000	\$4,080	\$4,162	
Line Marking-TWP -Machine	\$10,000	\$10,000	\$10,200	\$10,404	
Total	\$147,975	\$154,600	\$157,692	\$160,846	
Township Loosetop Maintenance					
Rds - Inspection Loosetop	\$0	\$0	\$0	\$0	
Rds-Inspection Loosetop-Benefits	\$0	\$0	\$0	\$0	
Rds-PatchLoosetop-Material	\$0	\$0	\$0	\$0	
Rds-Patch-Loosetop-Mach TM	\$0	\$0	\$0	\$0	
Rds-Grading Wages	\$32,500	\$50,000	\$51,000	\$52,020	
Rd Grading-Wages-other	\$0	\$0	\$0	\$0	
Rds-Grading-Benefits	\$8,125	\$12,500	\$12,750	\$13,005	
Rds-Grading-Materials	\$0	\$0	\$0	\$0	

**2022 Budget By-law
Schedule "A" to By-law 2022-08**

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Rds-Grading-Mach Time	\$69,000	\$90,000	\$91,800	\$93,636	
Rds-Grading-Mach Time-Other	\$0	\$0	\$0	\$0	
Rds. Dust Control-Wages	\$7,500	\$10,000	\$10,200	\$10,404	
Rds-Dust Control-Benefits	\$1,875	\$2,000	\$2,040	\$2,081	
Rds-Dust Control-Material	\$115,000	\$125,000	\$127,500	\$130,050	
Rds-DustControl -Mach Tm	\$15,000	\$15,000	\$15,300	\$15,606	
Rds-Gravel-Wages	\$15,000	\$17,500	\$17,850	\$18,207	
Rds-Gravel-Benefits	\$3,750	\$4,000	\$4,080	\$4,162	
Rds-Gravel-Materials	\$15,000	\$20,000	\$20,400	\$20,808	
Rds-Gravel-Mach Time	\$20,000	\$20,000	\$20,400	\$20,808	
Total	\$302,750	\$366,000	\$373,320	\$380,786	
Township Winter Control					
Rds-Snow-Plow Wages	\$55,000	\$60,000	\$61,200	\$62,424	
Rds-Snow Plow-Benefits	\$13,500	\$15,000	\$15,300	\$15,606	
Rds-Patrol-Wages	\$8,000	\$12,000	\$12,240	\$12,485	
Rds-Patrol-Benefits	\$2,000	\$3,000	\$3,060	\$3,121	
Rds-Patrol-Machine	\$0	\$0	\$0	\$0	
Rds-Snow Plow-Materials	\$60,000	\$60,000	\$61,200	\$62,424	
Rds-Snow Plow-Mach Time	\$70,000	\$70,000	\$71,400	\$72,828	
Rds-Snow Plow-Blades	\$4,000	\$4,000	\$4,080	\$4,162	
Rds-Sanding/Salting-Wages	\$0	\$5,000	\$5,100	\$5,202	
Rds-Sanding/Salting-Benefits	\$0	\$1,250	\$1,275	\$1,301	
Rds San/Salting-Material	\$0	\$0	\$0	\$0	
Rds-Sand/Salt-Mach Time	\$0	\$0	\$0	\$0	
Total	\$212,500	\$230,250	\$234,855	\$239,552	
Township Signs and Safety Devices					
Rds-Safety/Signs-Wages	\$25,000	\$27,500	\$28,050	\$28,611	
Rds-Safety/Signs-Benefits	\$6,250	\$6,250	\$6,375	\$6,503	
Rds-Safety/Signs-Material	\$15,000	\$15,000	\$15,300	\$15,606	increased sign replacement due to
Rds-Safety/Sign-Mach Time	\$10,000	\$10,000	\$10,200	\$10,404	
Rd-Rail Rd Cross-Material	\$0	\$0	\$0	\$0	
Total	\$56,250	\$58,750	\$59,925	\$61,124	
Township Road Department Admin and Overhead					
Misc-O/H	\$0	\$0	\$0	\$0	
Rds-Accrued Vacation Time	\$0	\$0	\$0	\$0	
Overhead - Wages	\$132,500	\$170,000	\$173,400	\$176,868	
Overhead-Banked Time	\$0	\$0	\$0	\$0	
Rds - Accrued Sick Time	\$0	\$0	\$0	\$0	
Rds. Convention&Seminars	\$1,000	\$1,000	\$1,020	\$1,040	
Rds- Association Fees	\$500	\$500	\$510	\$520	
Rds- Occ Health & Safety	\$2,500	\$2,500	\$2,550	\$2,601	
Rds- Ed &Training	\$25,000	\$20,000	\$20,400	\$20,808	Road School x4, Winter Training, Other
Rds-Insurance deductibles	\$0	\$0	\$0	\$0	
Rds-Print &Advertising	\$150	\$150	\$153	\$156	
Rds- Office Supplies	\$750	\$750	\$765	\$780	
Drain Mtc. - Roads	\$0	\$0	\$0	\$0	
Rds-Telephone	\$5,500	\$5,500	\$5,610	\$5,722	
Rds- OH - Hydro	\$5,000	\$5,000	\$5,100	\$5,202	
Rds-Heat	\$6,000	\$6,000	\$6,120	\$6,242	
Rds- Water	\$3,000	\$3,000	\$3,060	\$3,121	
Rds- Janitorial /Building	\$750	\$750	\$765	\$780	
Rds-Building Lawn Mtc	\$500	\$500	\$510	\$520	
Rds-OH-Boots, Gloves, AGO	\$7,000	\$7,000	\$7,140	\$7,283	
Rds-OH-Shop Coveralls/Rag	\$7,500	\$7,500	\$7,650	\$7,803	
Rds- OH- Misc Supplies	\$8,000	\$8,000	\$8,160	\$8,323	
Rds- Shedden Shop miscellaneous	\$500	\$500	\$510	\$520	
Rds-Garage Misc. Repairs	\$35,000	\$35,000	\$35,700	\$36,414	
Rds - OH Salt Bldg Repair	\$0	\$0	\$0	\$0	
Rds- OH Tools	\$6,000	\$6,000	\$6,120	\$6,242	
Rds- OH Licence Fees	\$1,250	\$1,250	\$1,275	\$1,301	
Rds-Radio & GPS Maintenance	\$2,500	\$2,500	\$2,550	\$2,601	

**2022 Budget By-law
Schedule "A" to By-law 2022-08**

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Rds-OH Pager Expense	\$0	\$0	\$0	\$0	
Rds OH - Fuel	\$0	\$0	\$0	\$0	
Rds OH - Oil	\$0	\$0	\$0	\$0	
Banked Time - Used	\$0	\$0	\$0	\$0	
Canada Pension	\$38,500	\$45,000	\$45,900	\$46,818	
Employment Insurance	\$22,500	\$26,000	\$26,520	\$27,050	
OMERS Pension Plan	\$65,000	\$72,000	\$73,440	\$74,909	
Employer Health Tax	\$16,000	\$18,000	\$18,360	\$18,727	
Workplace Safety Insuran	\$24,500	\$28,000	\$28,560	\$29,131	
Group Insurance	\$68,500	\$75,000	\$76,500	\$78,030	
Travel Mileage	\$250	\$250	\$255	\$260	
Allocate Benefits	(\$109,000)	(\$115,000)	(\$117,300)	(\$119,646)	
Postage	\$0	\$0	\$0	\$0	
Insurance	\$110,000	\$133,000	\$135,660	\$138,373	reflects renewal cost
Legal and Consultation	\$2,500	\$2,500	\$2,550	\$2,601	
Memberships/Subscriptions	\$5,500	\$6,000	\$6,120	\$6,242	incl. Software Costs
Computer Support	\$0	\$0	\$0	\$0	
Studies and Reports	\$0	\$0	\$0	\$0	
Overhead Allocation to County	\$33,252	\$34,748	(\$35,443)	(\$36,152)	
Total	\$461,898	\$539,402	\$550,190	\$561,194	
Sidewalks					
Sidewalk Maintenance - Wages	\$1,000	\$1,000	\$1,020	\$1,040	
Sidewalk Maintenance - Materials	\$1,500	\$1,500	\$1,530	\$1,561	
Sidewalk Maintenance -Machine time	\$2,000	\$2,000	\$2,040	\$2,081	
Total	\$4,500	\$4,500	\$4,590	\$4,682	
Streetlights					
Utilities	\$17,000	\$17,000	\$17,340	\$17,687	
Equipment Maintenance	\$7,500	\$7,000	\$7,140	\$7,803	reflects 3 year average
Locates- road wages	\$7,500	\$7,000	\$7,140	\$7,803	Road time for locates
Locates - equipment time	\$5,000	\$4,500	\$4,590	\$5,202	
Amortization	\$0	\$0	\$0	\$0	
Total Expenses	\$37,000	\$35,500	\$36,210	\$38,495	
County Bridges & Culverts					
Elgin- Bdgs&Culvt-Wages	\$1,000	\$1,000	\$1,020	\$1,040	
Elgin-Br&Culvert-Benefits	\$250	\$250	\$255	\$260	
Elgin-Br&Culvert-Material	\$1,500	\$1,500	\$1,530	\$1,561	
Elgin-Br& Culv. Mach Time	\$1,500	\$1,500	\$1,530	\$1,561	
Total	\$4,250	\$4,250	\$4,335	\$4,422	
County Roadside Maintenance					
Elg- Grass& Weed-Wages	\$8,000	\$9,000	\$9,180	\$9,364	
Elg-Grass&Weed-Benefits	\$2,000	\$2,250	\$2,295	\$2,341	
Elg-Grass&Weed-Materials	\$6,500	\$6,500	\$6,630	\$6,763	
Elg-Grass&Weed-Mach Time	\$16,000	\$16,000	\$16,320	\$16,646	
Elgin-Brushing Wages	\$5,000	\$6,000	\$6,120	\$6,242	
Elgin-Brushing-Benefits	\$1,250	\$1,500	\$1,530	\$1,561	
Elgin-Brushing Materials	\$2,000	\$2,000	\$2,040	\$2,081	
Elgin-Brushing-Mach Time	\$2,500	\$2,500	\$2,550	\$2,601	
Elgin-Ditching-Wages	\$1,000	\$1,500	\$1,530	\$1,561	
Elgin-Ditching-Benefits	\$250	\$375	\$383	\$390	
Elgin-Ditching Materials	\$250	\$250	\$255	\$260	
Elgin-Ditching Mach Time	\$1,000	\$1,000	\$1,020	\$1,040	
Elgin-Debris/Garb-Wages	\$5,000	\$6,000	\$6,120	\$6,242	
Elgin-Debris/Garb-Benefits	\$1,250	\$1,500	\$1,530	\$1,561	
Elgin-Debris/Garb-Material	\$500	\$500	\$510	\$520	
Elgin-Debris/Garb Mach Time	\$1,500	\$1,500	\$1,530	\$1,561	
Elgin-Catchbasin Wages	\$2,000	\$2,000	\$2,040	\$2,081	
Elgin-Catchbasin-Benefits	\$500	\$500	\$510	\$520	
Elgin-Catchbasin-Material	\$500	\$500	\$510	\$520	
Elgi-Catchbasin-Mach Time	\$1,000	\$1,000	\$1,020	\$1,040	
Total	\$58,000	\$62,375	\$63,623	\$64,895	
County Hardtop Maintenance					

**2022 Budget By-law
Schedule "A" to By-law 2022-08**

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Elgin-Road Inspections-Wages	\$50,000	\$55,000	\$56,100	\$57,222	
Elgin-Road Inspections-Benefits	\$12,500	\$14,000	\$14,280	\$14,566	
Elgin-Road Inspections-Machine	\$0	\$0	\$0	\$0	
Elgin Patch -Wages	\$7,500	\$7,500	\$7,650	\$7,803	
Elgin-Patch-Benefits	\$1,500	\$1,500	\$1,530	\$1,561	
Elgn-Patch-Material	\$10,000	\$11,000	\$11,220	\$11,444	
Elgin-Patch- Mach TM	\$4,000	\$4,000	\$4,080	\$4,162	
Elgin-Sweeping Wages	\$2,000	\$2,000	\$2,040	\$2,081	
Elgin-Sweeping-Benefits	\$500	\$500	\$510	\$520	
Elgin-Sweeping Materials	\$1,500	\$1,500	\$1,530	\$1,561	
Elgin-Sweeping Mach Time	\$3,600	\$3,600	\$3,672	\$3,745	
Elgin-Shouldering -Wages	\$6,000	\$6,000	\$6,120	\$6,242	
Elgin-Shouldering-Benefits	\$1,500	\$2,000	\$2,040	\$2,081	
Elgn-Shouldering Material	\$2,000	\$2,000	\$2,040	\$2,081	
Elgn-Shouldering Mach Tm	\$12,000	\$12,000	\$12,240	\$12,485	
Elgin-Line Painting Wages	\$1,500	\$1,500	\$1,530	\$1,561	
Elgin-Line Painting Benefits	\$375	\$375	\$383	\$390	
Elgin-Line Painting Materials	\$16,000	\$16,000	\$16,320	\$16,646	
Elgin-Line Painting Machine	\$2,750	\$2,750	\$2,805	\$2,861	
Total	\$135,225	\$143,225	\$146,090	\$149,011	
County Winter Control					
Elgin-SnowPlowing-Wages	\$40,000	\$40,000	\$40,800	\$41,616	
Elgin-Snow Plowing-Benefits	\$10,000	\$10,000	\$10,200	\$10,404	
Elgin-Patrol-Wages	\$30,000	\$32,000	\$32,640	\$33,293	
Elgin-Patrol-Benefits	\$7,500	\$8,000	\$8,160	\$8,323	
Elgin-Patrol-Machine	\$0	\$0	\$0	\$0	
Elgin-Snow Plow-Materials	\$81,550	\$85,550	\$87,261	\$89,006	
Elgin-Snow Plow-Mach Time	\$35,000	\$35,000	\$35,700	\$36,414	
Elgin-Sand/Salting-Wages	\$0	\$0	\$0	\$0	
Elgin-Sand/Salting-Benefits	\$0	\$0	\$0	\$0	
Elg-Sand/Salting-Material	\$1,500	\$1,500	\$1,530	\$1,561	
Elg-Sand/Salting Mach Tim	\$50,000	\$50,000	\$51,000	\$52,020	
Total	\$255,550	\$262,050	\$267,291	\$272,637	
County Signs and Safety Devices					
Elg-Safety/Signs Wages	\$10,000	\$12,000	\$12,240	\$12,485	
Elgin-Safety/Signs-Benefits	\$2,500	\$3,000	\$3,060	\$3,121	
Elgin-SafetySign-Material	\$4,500	\$4,500	\$4,590	\$4,682	
Elg-SafetySign-Mach Time	\$5,000	\$5,000	\$5,100	\$5,202	
Elgin-SpProj-Wages	\$0	\$0	\$0	\$0	
Elgin-SpProj-Benefits	\$0	\$0	\$0	\$0	
Elgin-SpProj-Materials	\$0	\$0	\$0	\$0	
Elgin-SpProj-Mach Time	\$0	\$0	\$0	\$0	
Total	\$22,000	\$24,500	\$24,990	\$25,490	
County Overhead		\$34,748	\$35,443		
Total Expenses	\$1,868,898	\$2,135,275	\$2,106,328	\$2,148,454	
Net Operating (Revenue)/Expense	\$1,231,144	\$1,467,640	\$1,455,818	\$1,484,934	

Planning & Development

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Planning					
Miscellaneous	\$0	\$0	\$0	\$0	
Grant	\$0	\$0	\$0	\$0	
Application Fees	(\$20,000)	(\$35,000)	(\$30,000)	(\$30,000)	anticipates ongoing strong development activity
Planning Recoveries Other Municipalities	\$0	\$0	\$0	\$0	
Planning Recoveries Property Owners	\$0	\$0	\$0	\$0	
Future Recoveries from Development Charges	\$0	\$0	\$0	\$0	
Future Recoveries re: Official Plan	\$0	\$0	\$0	\$0	
Transfer from Reserve	\$0	\$0	\$0	\$0	
Total Revenue	(\$20,000)	(\$35,000)	(\$30,000)	(\$30,000)	
Salaries and Wages - Contracted Planner	\$46,000	\$52,500	\$46,920	\$47,858	Contracted Planning Staff, Internal OH
Mileage	\$250	\$250	\$255	\$260	
Employee Training	\$500	\$750	\$510	\$520	shared costs
Materials Supplies	\$250	\$250	\$255	\$260	
Postage	\$500	\$750	\$510	\$520	
Advertising	\$750	\$750	\$765	\$780	
Legal Fees	\$3,300	\$5,000	\$3,366	\$3,433	Based on prior activity
Memberships/Subscriptions	\$0	\$500	\$0	\$0	shared costs
Official Plan Updates	\$0	\$0	\$0	\$0	
Zoning By-Law Updates	\$0	\$0	\$0	\$0	
Development Charges Study	\$0	\$0	\$0	\$0	
Contracted Services	\$1,000	\$1,500	\$1,020	\$1,040	incl. annual mapping update
Transfer to Reserve	\$0	\$0	\$0	\$0	
Miscellaneous	\$500	\$500	\$510	\$520	
Total Expenses	\$53,050	\$62,750	\$54,111	\$55,193	
Net Operating (Revenue)/Expense	\$33,050	\$27,750	\$33,711	\$34,385	
Development Activities - Cost Recovery					
Development Staff Time - Cost Recovery		(\$37,500)	(\$38,250)	(\$39,015)	
Cost Recovery - Other		(\$10,000)	(\$10,200)	(\$10,404)	
Transfer from Reserve		\$0	\$0	\$0	
Total Revenue		(\$47,500)	(\$48,450)	(\$49,419)	
Salaries/Wages		\$30,000	\$30,600	\$31,212	Updated wage distribution
Overhead		\$7,500	\$7,650	\$7,803	
Professional Services		\$10,000	\$10,200	\$10,404	
Total Expenses		\$47,500	\$48,450	\$49,419	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Industrial Lands Secondary Planning Project					
Transfer from Reserve		(\$31,250)	(\$31,875)	(\$32,513)	Planning and/or Efficiency Reserve
Other Revenue		\$0	\$0	\$0	
Total Revenue		(\$31,250)	(\$31,875)	(\$32,513)	
Salaries/Wages		\$5,000	\$5,100	\$5,202	Updated wage distribution
Overhead		\$1,250	\$1,275	\$1,301	
Other Expenses		\$25,000	\$25,500	\$26,010	
Total Expenses		\$31,250	\$31,875	\$32,513	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Shedden/Fingal Sanitary System					

**2022 Budget By-law
Schedule "A" to By-law 2022-08**

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Future Cost Recovery from Developers/Connection Fees		(\$162,500)	(\$165,750)	(\$169,065)	Will be carried as AR until developer payments/connections fees rec'd
Other Revenue		\$0	\$0	\$0	
Total Revenue		(\$162,500)	(\$165,750)	(\$169,065)	
Salaries/Wages		\$10,000	\$10,200	\$10,404	Staff time from updated wage distribution
Overhead		\$2,500	\$2,550	\$2,601	
Professional Services		\$150,000	\$153,000	\$156,060	Engineering, Design
Total Expenses		\$162,500	\$165,750	\$169,065	
Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Net Operating (Revenue)/Expense All Activities	\$0	\$27,750	\$28,305	\$28,871	
Net Cash and Capital Requirements					
Planning - Cycling Master Plan	\$0	\$0	\$0	\$0	
Planning - Official Plan and Zoning Review	\$5,000	\$10,000	\$5,100	\$5,202	For Planning and Development Studies and Consulting
Capital Items	\$0	\$0	\$0	\$0	
Total Net Cash and Capital Requirements	\$5,000	\$10,000	\$5,100	\$5,202	
Total Requirement from Levy	\$38,050	\$37,750	\$38,811	\$39,587	

Drainage

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Tile Loan Debentures	(\$2,432)	(\$2,432)	(\$2,432)	(\$2,432)	offset below
Miscellaneous Revenues	(\$750)	(\$750)	(\$765)	(\$780)	Mainly Drainage Reapportionments
Provincial Grant	(\$30,000)	(\$32,000)	(\$30,600)	(\$31,212)	
Drain Supt Dutton	(\$43,000)	(\$44,000)	(\$43,860)	(\$44,737)	Revenue from Dutton-Dunwich
Contribution from Reserve		\$0			
Total Revenue	(\$76,182)	(\$79,182)	(\$77,657)	(\$79,162)	
Salaries and Wages	\$78,000	\$81,000	\$79,560	\$81,151	
Canada Pension	\$3,200	\$3,587	\$3,264	\$3,329	
Employment Insurance	\$1,750	\$1,914	\$1,785	\$1,821	
OMERS Pension Plan	\$7,100	\$7,976	\$7,242	\$7,387	
Employer Health Tax	\$1,500	\$1,562	\$1,530	\$1,561	
Workplace Safety Insuran	\$2,350	\$2,810	\$2,397	\$2,445	
Group Insurance	\$4,850	\$7,000	\$4,947	\$5,046	
Health Safety	\$0	\$0	\$0	\$0	
Travel Mileage	\$500	\$500	\$510	\$520	
Employee Training	\$750	\$750	\$765	\$780	
Drain Stock Charges	\$800	\$800	\$816	\$832	
Rds Mach Tm To Drains	\$0	\$0	\$0	\$0	
Postage	\$0	\$0	\$0	\$0	
Insurance	\$0	\$1,000	\$0	\$0	Updated insurance distribution
Legal	\$0	\$0	\$0	\$0	
Equipment Costs	\$0	\$0	\$0	\$0	
Memberships Subscription	\$350	\$350	\$357	\$364	LICO, DSAO
Outside Contractors-Drain	\$0	\$0	\$0	\$0	
Plans, Studies, Professional Services	\$0	\$0	\$0	\$0	
Transfer to Reserve	\$0	\$2,500	\$0	\$0	Contribution for Vehicle to PW
Debenture Payment Principal	\$2,042	\$2,042	\$2,165	\$2,294	Offset with revenue above
Debenture Payment Interest	\$390	\$390	\$267	\$138	
Total Expenses	\$104,582	\$115,181	\$106,625	\$108,709	
Net Operating (Revenue)/Expense	\$28,400	\$35,999	\$28,968	\$29,547	
Net Cash and Capital Requirements					
Drainage	\$75,000	\$75,000	\$80,000	\$78,030	
Capital Items	\$0	\$0	\$0	\$0	
Total Net Cash and Capital Requirements	\$75,000	\$75,000	\$80,000	\$78,030	
Total Requirement from Levy	\$103,400	\$110,999	\$108,968	\$107,577	

Cash and Capital Requirements - Summary

Account	2021 Budget	2022 Budget	2023 Forecast	2024 Forecast	Notes
Gas Tax Funding	(\$140,212)	(\$140,212)	(\$146,309)	(\$146,309)	Apply to Roads Construction
Machine Usage	(\$220,000)	(\$220,000)	(\$224,400)	(\$228,888)	Apply to Equipment Reserve
OCIF	(\$223,528)	(\$451,222)	(\$451,222)	(\$451,222)	Apply OCIF to Roads Construction
Tax Stabilization Reserve	\$75,000	\$75,000	\$200,000	\$300,000	
Transfer to Reserve	\$0	\$0	\$0	\$0	
GG - Working Capital	\$0	\$0	\$0	\$0	
GG - Administration	\$10,000	\$10,000	\$10,200	\$10,404	
GG - Computers	\$23,000	\$18,000	\$18,360	\$18,727	
GG - Building Renewal	\$25,000	\$25,000	\$50,000	\$100,000	
GG - Election Reserve	\$0	\$0	\$0	\$0	
Fire - Apparatus	\$75,000	\$75,000	\$76,500	\$78,030	better reflects anticipated need
Fire - Building Renewal	\$95,000	\$95,000	\$96,900	\$98,838	
Fire - Major Equipment	\$90,000	\$90,000	\$91,800	\$93,636	
Fire - Communications	\$0	\$10,000	\$10,200	\$10,404	
Fire - Funeral	\$1,500	\$0	\$0	\$0	Current Balance \$10,500
Building - Equipment	\$0	\$0	\$0	\$0	
Building - Fleet	\$0	\$0	\$0	\$0	
Roads - Building Renewal	\$75,000	\$100,000	\$100,000	\$200,000	
Roads - Gas Tax	\$0	\$0	\$0	\$0	
Roads - Fleet	\$0	\$0	\$0	\$0	
Roads - Equipment	\$220,000	\$220,000	\$224,400	\$228,888	offset above
Roads - Road Construction	\$1,188,740	\$1,416,434	\$1,497,531	\$1,547,531	\$825,000 plus Gas Tax, OCIF
Roads - Bridges & Culvert	\$100,000	\$100,000	\$150,000	\$150,000	
Roads - Sidewalks	\$25,000	\$25,000	\$25,500	\$26,010	
Roads - Street Lights	\$20,000	\$20,000	\$20,400	\$20,808	
Health - Building Renewal	\$10,000	\$5,000	\$5,100	\$5,202	
Parks - Equipment	\$25,000	\$25,000	\$25,500	\$26,010	
Parks-Renewal	\$0	\$0	\$0	\$0	Need to start contributing soon
Parks - Building Renewal	\$0	\$0	\$0	\$0	Need to start contributing soon
Keystone - Building Renew	\$20,000	\$22,500	\$22,950	\$23,409	
Keystone - Equipment	\$0	\$0	\$0	\$0	
Library - Building Renewal	\$10,000	\$12,500	\$12,750	\$13,005	
Planning - Cycling Master Plan	\$0	\$0	\$0	\$0	
Planning - Official Plan and Zoning Review	\$5,000	\$10,000	\$10,200	\$10,404	
Drains	\$75,000	\$75,000	\$76,500	\$78,030	
Total to Reserves from Tax Levy	\$1,584,500	\$1,618,000	\$1,902,860	\$2,212,917	

Green Lane Requests

Description	2021 Budget	2022 Forecast	2023 Forecast	2024 Forecast
Operating Budget				
St. Thomas Recycling Centre- Township Cost	\$16,500	\$17,000	\$17,500	\$18,000
Zero Waste Committee Initiatives	\$2,500	\$2,500	\$3,000	\$3,000
Composter Program Sidsidy	\$5,000			
Seniors' Committee	\$5,000	\$5,000	\$5,000	\$5,000
Family Day	\$0	\$0	\$5,000	\$5,000
Basketball Nets - Multi-use Pad at Keystone	\$5,000			
Keystone Playground Perimeter Bollards		\$5,000		
Communities in Bloom	\$3,000	\$3,000	\$3,000	\$3,000
History Committee	\$2,000	\$2,000	\$2,000	\$2,000
Greening Communities	\$750	\$750	\$750	\$750
Parks - Turf Improvement/Overseeding	\$8,000	\$8,000	\$8,000	\$8,000
Total Operating	\$47,750	\$43,250	\$44,250	\$44,750
Capital Budget				
Talbotville Firehall	\$300,000		\$200,000	\$200,000
Talbotville Park	\$300,000	\$100,000	\$100,000	
Talbotville Pumper (2022)		\$225,000	\$225,000	
Tractor Roadside Mowing, Snow Plowing	\$65,000			
Roads 2011 International 50%	\$150,000			
1975 Talbotville Park Tractor	\$20,000			
Fingal Heritage Park Projects	\$30,000			
Fingal Heritage Park Projects		\$58,142		
Replace Roads 2012 Peterbilt 50%		\$132,500		
Replace Roads 2000 Mack T7 50%		\$150,000		
Replace Roads Backhoe 50%		\$87,500		
Replace Roads Loader 50%		\$135,000		
Replace Roads 2006 International 50%			\$140,000	
Replace Roads 2002 Caterpillar Grader 50%			\$250,000	
Roads - New Addition Trackless				\$135,000
Replace Roads 2011 Peterbilt 50%				\$145,000
Replace Roads 2009 Freightliner 50%				\$100,000
Total Capital	\$865,000	\$888,142	\$915,000	\$580,000
Total Green Lane Request	\$912,750	\$931,392	\$959,250	\$624,750

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses		Funding Sources						Notes	
					Project Costs	Taxation	Administrative	Computer	Efficiency Res	Grants	Green Lane	Other		
2023	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)								
2023	To Computer Reserve		Estimate	Computer	\$20,000	(\$20,000)								
2023	Laptop Replacements		Estimate		\$10,000				(\$10,000)					
2023	Pay Study		Estimate		\$15,000			(\$15,000)						
2024	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)								
2024	To Computer Reserve		Estimate	Computer	\$20,000	(\$20,000)								
2024	Laptop Replacements		Estimate		\$15,000				(\$15,000)					
2025	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)								
2025	To Computer Reserve		Estimate	Computer	\$20,000	(\$20,000)								
2025	Laptop Replacements 2021 Models (2)		Estimate		\$5,000				(\$5,000)					
2026	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)								
2026	To Computer Reserve		Estimate	Computer	\$20,000	(\$20,000)								
2026	Council Computers/iPads/Tech after election	\$2,000/Councillor	Estimate		\$10,000				(\$10,000)					
2026			Estimate											
2027	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)								
2027	To Computer Reserve		Estimate	Computer	\$20,000	(\$20,000)								
2027	Server Replacement		Estimate		\$20,000	(\$20,000)								
2027	Pay Study		Estimate		\$15,000			(\$15,000)						
2028	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)								
2028	To Computer Reserve		Estimate	Computer	\$20,000	(\$20,000)								
2028	Pay Study		Estimate		\$15,000			(\$15,000)						
2028	Laptop Replacements		Estimate		\$15,000				(\$15,000)					
2029	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)								
2029	To Computer Reserve		Estimate	Computer	\$20,000	(\$20,000)								
2029	Laptop Replacements 2021 Models (2)		Estimate		\$5,000				(\$5,000)					
2030	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)								
2030	To Computer Reserve		Estimate	Computer	\$20,000	(\$20,000)								
2030	Council Computers/iPads/Tech	\$2,000/Councillor	Estimate		\$10,000				(\$10,000)					
2031	To Administrative Reserve		Estimate	Administrative	\$10,000	(\$10,000)								
2031	To Computer Reserve		Estimate	Computer	\$20,000	(\$20,000)								
2031	Pay Study		Estimate		\$15,000			(\$15,000)						

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses		Funding Sources								Notes
					Project Costs	Taxation	Vehicles	General	Building	Equipment	Communications	Grants	Green Lane	Other	
2023	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)									
2023	To Building Reserve		Estimate	Building	\$100,000	(\$100,000)									
2023	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)									
2023	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement
2023	To Comm Reserve		Estimate	Communications	\$10,000	(\$10,000)									
2023			Estimate												
2023	Radio System - microwave /audit recommendations		Estimate		\$25,000							(\$25,000)			
2023	Bunker gear		Estimate		\$12,500						(\$12,500)				
2023	Cylinders		Estimate		\$6,200						(\$6,200)				
2023															
2023	Hoses and Applicances		Estimate		\$5,000						(\$5,000)				
2023	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)				
2023	SCBA		Estimate		\$20,000						(\$20,000)				
2023			Estimate												
2024	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)									
2024	To Building Reserve		Estimate	Building	\$100,000	(\$100,000)									
2024	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)									
2024	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement
2024	To Comm Reserve		Estimate	Communications	\$10,000	(\$10,000)									
2024	Talbotville Rescue Replacement		Estimate		\$150,000			(\$150,000)							
2024	Bunker gear		Estimate		\$12,500						(\$12,500)				
2024	Cylinders		Estimate		\$6,200						(\$6,200)				
2024	Hoses and Applicances		Estimate		\$5,000						(\$5,000)				
2024	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)				
2024	SCBA		Estimate		\$20,000						(\$20,000)				
2024			Estimate												
2024			Estimate												
2025	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)									
2025	To Building Reserve		Estimate	Building	\$100,000	(\$100,000)									
2025	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)									
2025	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement
2025	To Comm Reserve		Estimate	Communications	\$10,000	(\$10,000)									
2025			Estimate												
2025	Bunker gear		Estimate		\$12,500						(\$12,500)				
2025	Cylinders		Estimate		\$6,200						(\$6,200)				
2025															
2025	Hoses and Applicances		Estimate		\$5,000						(\$5,000)				
2025	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)				
2025	SCBA		Estimate		\$20,000						(\$20,000)				
2025	Auto extrication equipment		Estimate		\$50,000						(\$50,000)				
2025			Estimate												
2025			Estimate												
2025			Estimate												
2026	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)									
2026	To Building Reserve		Estimate	Building	\$100,000	(\$100,000)									
2026	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)									
2026	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement
2026	To Comm Reserve		Estimate	Communications	\$10,000	(\$10,000)									
2026			Estimate												
2026			Estimate												
2026	Bunker gear		Estimate		\$12,500						(\$12,500)				
2026	Cylinders		Estimate		\$6,200						(\$6,200)				
2026															
2026	Hoses and Applicances		Estimate		\$5,000						(\$5,000)				
2026	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)				

2022 Budget By-law
Schedule "B" to By-law 2022-08

Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses			Funding Sources							Notes	
					Project Costs	Taxation	Vehicles	General	Building	Equipment	Communications	Grants	Green Lane	Other		
2026	SCBA		Estimate		\$20,000						(\$20,000)					
2026	Shedden Expansion/Major Reno		Estimate		\$300,000					(\$300,000)						
2026			Estimate													
2026			Estimate													
2026			Estimate													
2027	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										
2027	To Building Reserve		Estimate	Building	\$100,000	(\$100,000)										
2027	To Equipment Reserve		Estimate	Equipment	\$90,000	(\$90,000)										
2027	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250											(\$4,250) WE Contribution to Capital Replacement
2027	To Comm Reserve		Estimate	Communications	\$10,000	(\$10,000)										
2027			Estimate													
2027			Estimate													
2027	Bunker gear		Estimate		\$12,500						(\$12,500)					
2027	Cylinders		Estimate		\$6,200						(\$6,200)					
2027			Estimate													
2027	Hoses and Applicances		Estimate		\$5,000						(\$5,000)					
2027	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)					
2027	SCBA		Estimate		\$20,000						(\$20,000)					
2027			Estimate													
2027			Estimate													
2028	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										
2028	To Building Reserve		Estimate	Building	\$100,000	(\$100,000)										
2028	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)										
2028			Estimate													
2028	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250											(\$4,250) WE Contribution to Capital Replacement
2028	To Comm Reserve		Estimate	Communications	\$10,000	(\$10,000)										
2028	Fire Chief Vehicle Replacement		Estimate		\$60,000						(\$60,000)					
2028	Shedden Tanker (replace 2003)		Estimate		\$600,000						(\$600,000)					
2028			Estimate													
2028	Bunker gear		Estimate		\$12,500						(\$12,500)					
2028	Cylinders		Estimate		\$6,200						(\$6,200)					
2028			Estimate													
2028	Hoses and Applicances		Estimate		\$5,000						(\$5,000)					
2028	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)					
2028	SCBA		Estimate		\$20,000						(\$20,000)					
2028			Estimate													
2028			Estimate													
2029	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										
2029	To Building Reserve		Estimate	Building	\$100,000	(\$100,000)										
2029	To Equipment Reserve		Estimate	Equipment	\$90,000	(\$90,000)										
2029			Estimate													
2029	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250											(\$4,250) WE Contribution to Capital Replacement
2029	To Comm Reserve		Estimate	Communications	\$10,000	(\$10,000)										
2029			Estimate													
2029			Estimate													
2029	Bunker gear		Estimate		\$12,500						(\$12,500)					
2029	Cylinders		Estimate		\$6,200						(\$6,200)					
2029			Estimate													
2029	Hoses and Applicances		Estimate		\$5,000						(\$5,000)					
2029	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)					
2029	SCBA		Estimate		\$20,000						(\$20,000)					
2029			Estimate													
2029			Estimate													
2029			Estimate													
2030	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)										
2030	To Building Reserve		Estimate	Building	\$100,000	(\$100,000)										
2030	To Equipment Reserve	\$2,000/Councillor	Estimate	Equipment	\$100,000	(\$100,000)										
2030			Estimate													
2030	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250											(\$4,250) WE Contribution to Capital Replacement

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

Year	Project	Addl Info	Act/Comm/Est	To Reserve	Expenses		Funding Sources								Notes
					Project Costs	Taxation	Vehicles	General	Building	Equipment	Communications	Grants	Green Lane	Other	
2030	To Comm Reserve		Estimate	Communications	\$10,000	(\$10,000)									
2030			Estimate												
2030			Estimate												
2030	Bunker gear		Estimate		\$12,500						(\$12,500)				
2030	Cylinders		Estimate		\$6,200						(\$6,200)				
2030			Estimate												
2030	Hoses and Applicances		Estimate		\$5,000						(\$5,000)				
2030	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)				
2030	SCBA		Estimate		\$20,000						(\$20,000)				
2030			Estimate												
2030			Estimate												
2030			Estimate												
2031	To Vehicle Reserve		Estimate	Vehicles	\$75,000	(\$75,000)									
2031	To Building Reserve		Estimate	Building	\$100,000	(\$100,000)									
2031	To Equipment Reserve		Estimate	Equipment	\$100,000	(\$100,000)									
2031	To Vehicle Reserve WE Contribution		Estimate	Vehicles	\$4,250									(\$4,250)	WE Contribution to Capital Replacement
2031	To Comm Reserve		Estimate	Communications	\$10,000	(\$10,000)									
2031	Talbotville Tanker		Estimate		\$800,000			(\$800,000)							
2031	Bunker gear		Estimate		\$12,500						(\$12,500)				
2031	Cylinders		Estimate		\$6,200						(\$6,200)				
2031			Estimate												
2031	Hoses and Applicances		Estimate		\$5,000						(\$5,000)				
2031	Portable Radios & pagers		Estimate		\$4,000						(\$4,000)				
2031	SCBA		Estimate		\$20,000						(\$20,000)				

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

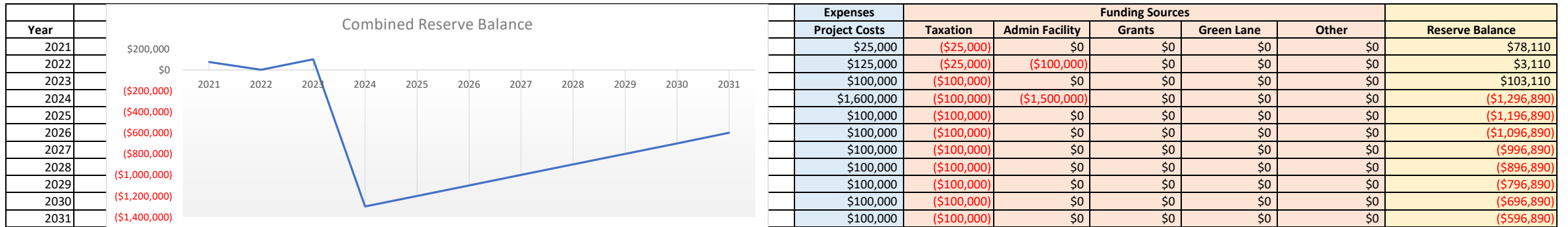
Building

Year	Reserve Balance	Combined Reserve Balance						Expenses		Funding Sources					Reserve Balance
		2021	2022	2023	2024	2025	2026	Project Costs	Taxation	Building	Grants	Green Lane	Other		
2021	\$2,950,000							\$2,606,000	\$0	\$0	\$0	\$0	(\$2,606,000)	\$2,705,902	
2022	\$2,900,000							\$111,000	\$0	(\$85,000)	\$0	\$0	(\$26,000)	\$2,646,902	
2023	\$2,850,000							\$43,000	\$0	(\$5,000)	\$0	\$0	(\$38,000)	\$2,659,902	
2024	\$2,800,000							\$138,000	\$0	\$0	\$0	\$0	(\$138,000)	\$2,777,902	
2025	\$2,750,000							\$68,000	\$0	(\$50,000)	\$0	\$0	(\$18,000)	\$2,745,902	
2026	\$2,700,000							\$23,000	\$0	(\$5,000)	\$0	\$0	(\$18,000)	\$2,758,902	
2027	\$2,650,000							\$63,000	\$0	(\$45,000)	\$0	\$0	(\$18,000)	\$2,821,902	
2028	\$2,600,000							\$63,000	\$0	(\$45,000)	\$0	\$0	(\$18,000)	\$2,884,902	
2029	\$2,550,000							\$12,000	\$0	\$0	\$0	\$0	(\$12,000)	\$2,896,902	
2030	\$2,500,000							\$12,000	\$0	\$0	\$0	\$0	(\$12,000)	\$2,908,902	
2031								\$12,000	\$0	\$0	\$0	\$0	(\$12,000)	\$2,920,902	

Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources					Notes
					Project Costs	Taxation	Building	Grants	Green Lane	Other		
2021	To Building Reserve - Vehicle		Actual	Building	\$6,000						(\$6,000)	
2021	To Building Reserve - Operating Surplus		Estimate	Building	\$2,600,000						(\$2,600,000)	
2022	To Building Reserve - Vehicle		Estimate	Building	\$6,000						(\$6,000)	
2022	To Building Reserve - Operating Surplus		Estimate	Building	\$20,000						(\$20,000)	
2022	Vehicle - New	Addl Building Dept Vehicle DCBO	Estimate		\$40,000			(\$40,000)				
2022	From Reserve for Operating		Estimate		\$0			\$0				
2022	Equipment Replacements/Technology		Estimate		\$5,000			(\$5,000)				
2022					\$40,000			(\$40,000)				
2022												
2023	To Building Reserve - Vehicle		Estimate	Building	\$12,000						(\$12,000)	Building Operating
2023	To Building Reserve - Facility Vehicle		Estimate	Building	\$6,000						(\$6,000)	Facility Operating
2023	To Building Reserve - Operating Surplus		Estimate	Building	\$20,000						(\$20,000)	
2023	Equipment Replacements/Technology		Estimate		\$5,000			(\$5,000)				
2023												
2024	To Building Reserve - Vehicle		Estimate	Building	\$12,000						(\$12,000)	Building Operating
2024	To Building Reserve - Facility Vehicle		Estimate	Building	\$6,000						(\$6,000)	Facility Operating
2024	To Building Reserve - Operating Surplus		Estimate	Building	\$20,000						(\$20,000)	
2024	From Reserve for Operating		Estimate	Building	\$100,000						(\$100,000)	
2024												
2025	To Building Reserve - Vehicle		Estimate	Building	\$12,000						(\$12,000)	Building Operating
2025	To Building Reserve - Facility Vehicle		Estimate	Building	\$6,000						(\$6,000)	Facility Operating
2025	From Reserve for Operating		Estimate		\$50,000			(\$50,000)				
2025												
2026	To Building Reserve - Vehicle		Estimate	Building	\$12,000						(\$12,000)	Building Operating
2026	To Building Reserve - Facility Vehicle		Estimate	Building	\$6,000						(\$6,000)	Facility Operating
2026	Equipment Replacements/Technology		Estimate		\$5,000			(\$5,000)				
2026												
2027	To Building Reserve - Vehicle		Estimate	Building	\$12,000						(\$12,000)	
2027	To Building Reserve - Facility Vehicle		Estimate	Building	\$6,000						(\$6,000)	Facility Operating
2027	Vehicle Replacement		Estimate	Building	\$45,000			(\$45,000)				
2028	To Building Reserve - Vehicle		Estimate	Building	\$12,000						(\$12,000)	
2028	To Building Reserve - Facility Vehicle		Estimate	Building	\$6,000						(\$6,000)	Facility Operating
2028	Vehicle Replacement		Estimate	Building	\$45,000			(\$45,000)				
2029	To Building Reserve - Vehicle		Estimate	Building	\$12,000						(\$12,000)	Building Operating
2030	To Building Reserve - Vehicle		Estimate	Building	\$12,000						(\$12,000)	Building Operating
2031	To Building Reserve - Vehicle		Estimate	Building	\$12,000						(\$12,000)	Building Operating

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

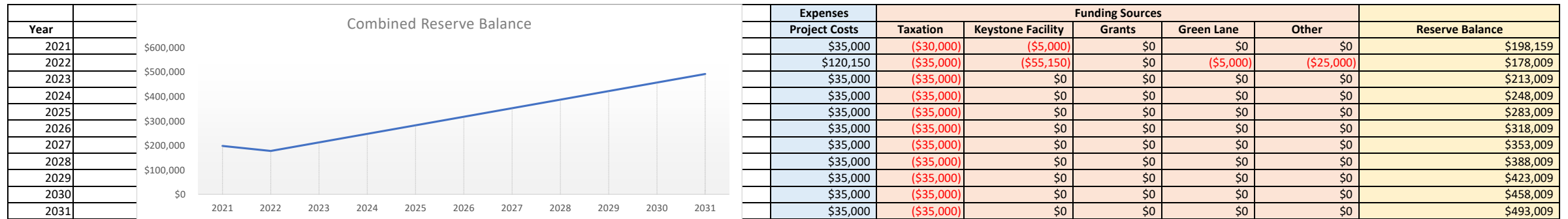
Admin Facility



Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources				Notes
					Project Costs	Taxation	Admin Facility	Grants	Green Lane	Other	
2021	To Admin Facility Reserve		Actual	Admin Facility	\$25,000	(\$25,000)					
2021			Estimate								
2022	To Admin Facility Reserve		Estimate	Admin Facility	\$25,000	(\$25,000)					
2022	Admin - Minor Renos	To facilitate flex/shared work spaces fro Short-term	Estimate		\$50,000		(\$50,000)				
2022	Admin Facility Requirements	Add'l Eng/Design review in conjunction with PW Facility Engineering Design	Estimate		\$50,000		(\$50,000)				
2022			Estimate								
2023	To Admin Facility Reserve		Estimate	Admin Facility	\$100,000	(\$100,000)					
2023			Estimate								
2023			Estimate								
2024	To Admin Facility Reserve		Estimate	Admin Facility	\$100,000	(\$100,000)					
2024	Major Reno - Addition	Details to be determined - subject to review	Estimate		\$1,500,000		(\$1,500,000)				
2025	To Admin Facility Reserve		Estimate	Admin Facility	\$100,000	(\$100,000)					
2026	To Admin Facility Reserve		Estimate	Admin Facility	\$100,000	(\$100,000)					
2027	To Admin Facility Reserve		Estimate	Admin Facility	\$100,000	(\$100,000)					
2028	To Admin Facility Reserve		Estimate	Admin Facility	\$100,000	(\$100,000)					
2029	To Admin Facility Reserve		Estimate	Admin Facility	\$100,000	(\$100,000)					
2030	To Admin Facility Reserve		Estimate	Admin Facility	\$100,000	(\$100,000)					
2031	To Admin Facility Reserve		Estimate	Admin Facility	\$100,000	(\$100,000)					

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

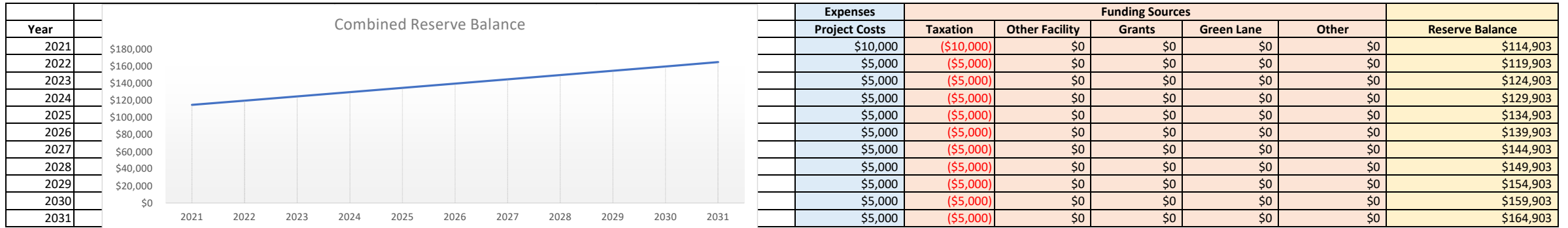
Keystone and Library Facility



Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources				Notes	
					Project Costs	Taxation	Keystone Facility	Grants	Green Lane	Other		
2021	To Keystone and Library Facility Reserve		Actual	Keystone Facility	\$30,000	(\$30,000)						Keystone \$20,000, Library \$10,000
2021	Basketball Nets	Acquired, install in 2022	Actual/Estimate		\$5,000		(\$5,000)					
2022	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$35,000	(\$35,000)						Keystone \$20,000, Library \$10,000
2022	Keystone Floor Repairs		Estimate		\$30,000		(\$30,000)					
2022	Eavestrough Repairs??	Possible need for some repairs TBD	Estimate		\$10,000		(\$10,000)					
2022	Carryforward items											
2022	Pavilion Exhaust		Estimate		\$10,000		(\$10,000)					
2022	Stove Replacement		Estimate		\$5,150		(\$5,150)					
2022	Barriers for Playground Area	Reviewing Options for Barrier or Pollards	Estimate		\$30,000			\$0		(\$5,000)	(\$25,000)	Green Lane and/or Ontario Hydro Grant Appl. Option
2023	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$35,000	(\$35,000)						Keystone \$20,000, Library \$10,000
2023			Estimate									
2024	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$35,000	(\$35,000)						Keystone \$20,000, Library \$10,000
2025	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$35,000	(\$35,000)						Keystone \$20,000, Library \$10,000
2026	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$35,000	(\$35,000)						Keystone \$20,000, Library \$10,000
2027	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$35,000	(\$35,000)						Keystone \$20,000, Library \$10,000
2028	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$35,000	(\$35,000)						Keystone \$20,000, Library \$10,000
2029	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$35,000	(\$35,000)						Keystone \$20,000, Library \$10,000
2030	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$35,000	(\$35,000)						Keystone \$20,000, Library \$10,000
2031	To Keystone and Library Facility Reserve		Estimate	Keystone Facility	\$35,000	(\$35,000)						Keystone \$20,000, Library \$10,000

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

Medical Centre



Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources				Notes
					Project Costs	Taxation	Other Facility	Grants	Green Lane	Other	
2021	To Medical Facility Reserve		Actual	Other Facility	\$10,000	(\$10,000)					
2021			Estimate								
2022	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)					
2022			Estimate								
2023	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)					
2023			Estimate								
2024	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)					
2025	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)					
2026	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)					
2027	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)					
2028	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)					
2029	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)					
2030	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)					
2031	To Medical Facility Reserve		Estimate	Other Facility	\$5,000	(\$5,000)					

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

Roads

Year	Combined Reserve Balance	Expenses				Funding Sources					Reserve Balance
		Project Costs	Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane	Other		
2021	\$1,800,000	\$2,758,741	(\$870,000)	(\$1,515,000)	(\$10,000)	\$0	\$0	\$0	(\$363,741)	\$1,003,771	
2022	\$1,600,000	\$2,887,435	(\$895,000)	(\$1,375,000)	\$0	(\$26,000)	\$0	\$0	(\$591,435)	(\$109,794)	
2023	\$1,400,000	\$3,711,435	(\$945,000)	(\$2,075,000)	(\$100,000)	\$0	\$0	\$0	(\$591,435)	\$426,641	
2024	\$1,200,000	\$3,251,435	(\$995,000)	(\$1,665,000)	\$0	\$0	\$0	\$0	(\$591,435)	\$398,076	
2025	\$1,000,000	\$3,186,435	(\$1,045,000)	(\$1,550,000)	\$0	\$0	\$0	\$0	(\$591,435)	\$434,511	
2026	\$800,000	\$3,336,435	(\$1,145,000)	(\$1,600,000)	\$0	\$0	\$0	\$0	(\$591,435)	\$570,946	
2027	\$600,000	\$3,436,435	(\$1,245,000)	(\$1,600,000)	\$0	\$0	\$0	\$0	(\$591,435)	\$807,381	
2028	\$400,000	\$3,686,435	(\$1,245,000)	(\$1,850,000)	\$0	\$0	\$0	\$0	(\$591,435)	\$793,816	
2029	\$200,000	\$2,978,741	(\$1,245,000)	(\$1,370,000)	\$0	\$0	\$0	\$0	(\$363,741)	\$1,032,557	
2030	\$0	\$3,186,435	(\$1,245,000)	(\$600,000)	(\$750,000)	\$0	\$0	\$0	(\$591,435)	\$1,518,992	
2031	(\$200,000)	\$3,686,435	(\$1,245,000)	(\$1,600,000)	\$0	(\$250,000)	\$0	\$0	(\$591,435)	\$1,505,427	

Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses				Funding Sources					Notes
					Project Costs	Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane	Other		
2021	To Road Capital Reserve		Actual	Roads	\$1,188,741	(\$825,000)								Other Gas Tax, OCIF
2021	To Sidewalk Reserve		Actual	Sidewalk	\$25,000	(\$25,000)								
2021	To Streetlight Reserve		Actual	Streetlight	\$20,000	(\$20,000)								
2021	Shady Lane & Greenpark - Roads	Based on Tender with OH	Estimate		\$425,000		(\$425,000)							
2021	Shady Lane & Greenpark - Storm	Based on Tender with OH	Estimate		\$35,000		(\$35,000)							
2021	Guardrails		Estimate		\$50,000		(\$50,000)							
2021	Talbotville Gore - Surface Asphalt	Based on Tenders	Actual		\$255,000		(\$255,000)							
2021	Talbotville Gore South Extension - Roads	Based on Tender with OH	Estimate		\$100,000		(\$100,000)							
2021	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							
2021	Hardtop Resurfacing Program - Bush Line		Estimate		\$300,000		(\$300,000)							
2021	Gravel Resurfacing Program - Various Locations		Estimate		\$300,000		(\$300,000)							
2021	Sidewalk Strategy	Carry Forward	Estimate		\$10,000			(\$10,000)						
2021	Streetlights (from 2020)		Actual		\$26,000				(\$26,000)					
2022	To Road Capital Reserve		Estimate	Roads	\$1,441,435	(\$850,000)							(\$591,435)	Other Gas Tax, OCIF
2022	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)								
2022	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								
2022	Hardtop Resurfacing Program	Lake Line & Scotch Line Surface Treatment	Estimate		\$325,000		(\$325,000)							
2022	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$325,000		(\$325,000)							
2022	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							
2022	Guardrails		Estimate		\$50,000		(\$50,000)							
2022	Lynhurst Reconstruction - Roads	Last Eng Est with OH	Estimate		\$625,000		(\$625,000)							
2022	Lynhurst Reconstruction - Storm	Last Eng Est with OH	Estimate		\$1,225,000		(\$1,225,000)							
2023	To Road Capital Reserve		Estimate	Roads	\$1,491,435	(\$900,000)							(\$591,435)	
2023	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)								
2023	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)								
2023	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)							
2023	Sidewalks - Based on Strategy Outcome		Estimate		\$100,000			(\$100,000)						
2023	Hardtop Resurfacing Program	Lake Line & Scotch Line Surface Treatment	Estimate		\$400,000		(\$400,000)							
2023	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$400,000		(\$400,000)							
2023	Guardrails		Estimate		\$50,000		(\$50,000)							
2024	To Road Capital Reserve		Estimate	Roads	\$1,541,435	(\$950,000)							(\$591,435)	

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

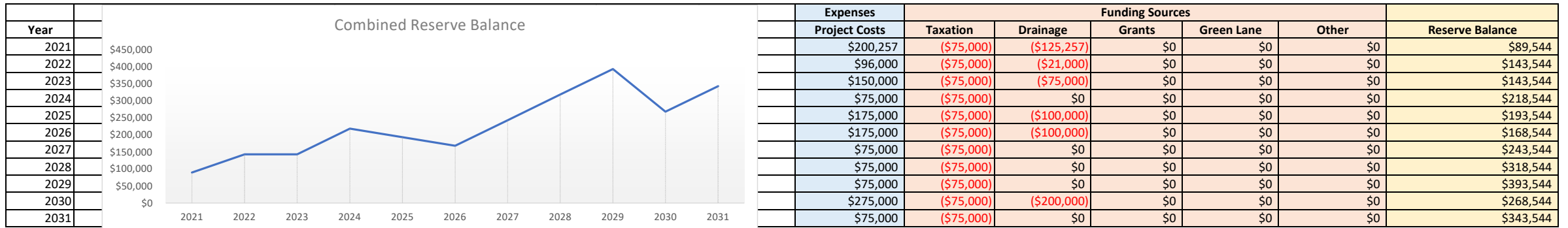
Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources					Notes	
					Project Costs	Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane		Other
2024	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)							
2024	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)							
2024	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)						
2024	Road Needs Study (every 5 years)		Estimate		\$15,000		(\$15,000)						
2024	Hardtop Resurfacing Program	2nd Line, Longhurst???	Estimate		\$500,000		(\$500,000)						
2024	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)						
2024	Guardrails		Estimate		\$50,000		(\$50,000)						
2024	Shedden / Fingal Streets????	2024-2028 5 yrs?	Estimate		\$500,000		(\$500,000)						
2024													
2024													
2025	To Road Capital Reserve		Estimate	Roads	\$1,591,435	(\$1,000,000)						(\$591,435)	
2025	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)							
2025	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)							
2025	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)						
2025	Shedden / Fingal Streets????	2024-2028 5 yrs?	Estimate		\$500,000		(\$500,000)						
2025	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)						
2025	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)						
2025	Guardrails		Estimate		\$50,000		(\$50,000)						
2026	To Road Capital Reserve		Estimate	Roads	\$1,691,435	(\$1,100,000)						(\$591,435)	
2026	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)							
2026	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)							
2026	Shedden / Fingal Streets????	2024-2028 5 yrs?	Estimate		\$500,000		(\$500,000)						
2026	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)						
2026	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)						
2026	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)						
2026	Guardrails		Estimate		\$50,000		(\$50,000)						
2027	To Road Capital Reserve		Estimate	Roads	\$1,791,435	(\$1,200,000)						(\$591,435)	Assume Gas Tax and OCIF cont
2027	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)							
2027	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)							
2027	Shedden / Fingal Streets????	2024-2028 5 yrs?	Estimate		\$500,000		(\$500,000)						
2027	Hardtop Resurfacing Program		Estimate		\$500,000		(\$500,000)						
2027	Gravel Resurfacing Program - Various Locations		Estimate		\$500,000		(\$500,000)						
2027	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)						
2027	Guardrails		Estimate		\$50,000		(\$50,000)						
2028	To Road Capital Reserve		Estimate	Roads	\$1,791,435	(\$1,200,000)						(\$591,435)	
2028	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)							
2028	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)							
2028	Shedden / Fingal Streets????	2024-2028 5 yrs?	Estimate		\$500,000		(\$500,000)						
2028	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$750,000		(\$750,000)						
2028	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)						
2028	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)						
2028	Guardrails		Estimate		\$50,000		(\$50,000)						
2029	To Road Capital Reserve		Estimate	Roads	\$1,563,741	(\$1,200,000)						(\$363,741)	
2029	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)							
2029	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)							
2029	Road Needs Study (every 5 years)		Estimate		\$20,000		(\$20,000)						

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources					Notes	
					Project Costs	Taxation	Road Reserve	Sidewalk	Streetlight	Specific Grants	Green Lane		Other
2029	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$750,000		(\$750,000)						
2029	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)						
2029	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)						
2029	Guardrails		Estimate		\$50,000		(\$50,000)						
2030	To Road Capital Reserve		Estimate	Roads	\$1,791,435	(\$1,200,000)						(\$591,435)	
2030	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)							
2030	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)							
2030			Estimate										
2030	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$750,000			(\$750,000)					
2030	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)						
2030	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)						
2030	Guardrails		Estimate		\$50,000		(\$50,000)						
2031	To Road Capital Reserve		Estimate	Roads	\$1,791,435	(\$1,200,000)						(\$591,435)	
2031	To Sidewalk Reserve		Estimate	Sidewalk	\$25,000	(\$25,000)							
2031	To Streetlight Reserve		Estimate	Streetlight	\$20,000	(\$20,000)							
2031	Street Lights		Estimate		\$250,000				(\$250,000)				
2031	Hardtop Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$1,000,000		(\$1,000,000)						
2031	Gravel Resurfacing Program	Various Locations as per Road Needs Study	Estimate		\$500,000		(\$500,000)						
2031	Edge Repairs - Various Locations		Estimate		\$50,000		(\$50,000)						
2031	Guardrails		Estimate		\$50,000		(\$50,000)						

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

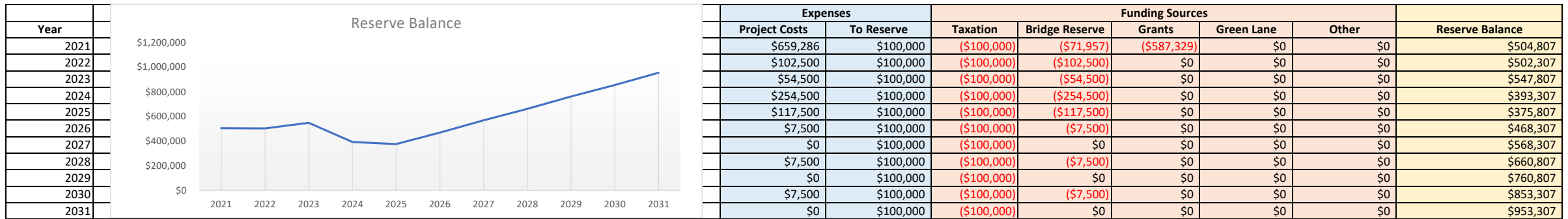
Drainage



Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses			Funding Sources			Notes
					Project Costs	Taxation	Drainage	Grants	Green Lane	Other	
2021	To Drainage Reserve		Actual	Drainage	\$75,000	(\$75,000)					
2021	Drainage Assessments	Barber Drain Roads Assessment	Actual		\$106,000		(\$106,000)				
2021	Drain Camera		Actual		\$9,257		(\$9,257)				
2021	Drainage Map Update		Estimate		\$10,000		(\$10,000)				
2022	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)					
2022	Drainage Assessments	McIntosh Drain Roads Assessment	Estimate		\$21,000		(\$21,000)				
2023	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)					
2023	Drainage Assessments	TBD	Estimate		\$75,000		(\$75,000)				
2024	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)					
2024											
2025	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)					
2025	Drainage Assessments	TBD	Estimate		\$100,000		(\$100,000)				
2026	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)					
2026	Drainage Assessments	TBD	Estimate		\$100,000		(\$100,000)				
2027	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)					
2028	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)					
2029	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)					
2030	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)					
2030	Drainage Assessments	TBD	Estimate		\$200,000		(\$200,000)				
2031	To Drainage Reserve		Estimate	Drainage	\$75,000	(\$75,000)					

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

Bridges and Culverts



Year	Project	Addl Info	Act/Est/Adj	Bridge/Culvert	Expenses		Funding Sources				Notes	
					Project Costs	To Reserve	Taxation	Bridge Reserve	Grants	Green Lane		Other
2021	To Bridge Reserve		Actual			\$100,000	(\$100,000)					
2021	2nd Line Bridge Engineering	Bridge	Actual	Bridge	\$75,000			(\$65,957)	(\$587,329)			Grant Fed 60%, Prov 33.33%
2021	2nd Line Bridge Construction	Bridge	Actual	Bridge	\$456,286							
2021	2nd Line Bridge Other	Bridge	Estimate	Bridge	\$22,000							
2021	2nd Line Bridge Contingency	Bridge	Estimate	Bridge	\$100,000							
2021	Bridge Study		Estimate		\$6,000			(\$6,000)				2021/2022
2022	To Bridge Reserve		Estimate			\$100,000	(\$100,000)					
2022	2nd Line Culvert Reline	Bridge	Estimate	Bridge								
2022	Burwell Road Bridge Engineering	Bridge	Estimate	Bridge	\$50,000			(\$50,000)				
2022	First Line Culvert Erosion Control	Culvert	Estimate	Culvert	\$20,000			(\$20,000)				
2022	First Line Culvert Remove tree and debris	Culvert	Estimate	Culvert	\$25,000			(\$25,000)				
2022	Clinton Line Culvert Clean out east barrier	Culvert	Estimate	Culvert	\$7,500			(\$7,500)				
2023	To Bridge Reserve		Estimate			\$100,000	(\$100,000)					
2023	Longhurst Line West Culvert Repair Outlet Wall	Culvert	Estimate	Culvert	\$10,000			(\$10,000)				
2023	Longhurst Line West Culvert Install End Marker	Culvert	Estimate	Culvert	\$1,000			(\$1,000)				
2023	Longhurst Line East Culvert Install Guiderails and	Culvert	Estimate	Culvert	\$35,000			(\$35,000)				
2023	Longhurst Line East Culvert Install signs	Culvert	Estimate	Culvert	\$1,000			(\$1,000)				
2023	Longhurst Line East Culvert Repair Concrete Dete	Culvert	Estimate	Culvert	\$7,500			(\$7,500)				
2024	To Bridge Reserve		Estimate			\$100,000	(\$100,000)					
2024	Bridge Study		Estimate		\$7,000			(\$7,000)				
2024	Burwell Road Bridge Replacement	Bridge	Estimate	Bridge	\$225,000			(\$225,000)				
2024	McDiarmid Line Culvert Repair Erosion Control M	Culvert	Estimate	Culvert	\$7,500			(\$7,500)				
2024	Roberts Line Culvert Install Cable Guiderails	Culvert	Estimate	Culvert	\$15,000			(\$15,000)				
2025	To Bridge Reserve		Estimate			\$100,000	(\$100,000)					
2025	Lyle Road Bridge Repair Abutments	Bridge	Estimate	Bridge	\$12,500			(\$12,500)				
2025	Lyle Road Bridge Repair Posts	Bridge	Estimate	Bridge	\$50,000			(\$50,000)				
2025	Lyle Road Bridge Repair Deck	Bridge	Estimate	Bridge	\$20,000			(\$20,000)				
2025	Lyle Road Bridge Install End Treatments	Bridge	Estimate	Bridge	\$35,000			(\$35,000)				
2026	To Bridge Reserve		Estimate			\$100,000	(\$100,000)					
2026	Bridge Study		Estimate		\$7,500			(\$7,500)				
2027	To Bridge Reserve		Estimate			\$100,000	(\$100,000)					
2028	To Bridge Reserve		Estimate			\$100,000	(\$100,000)					
2028	Bridge Study		Estimate		\$7,500			(\$7,500)				

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

Year	Project	Addl Info	Act/Est/Adj	Bridge/Culvert	Expenses		Funding Sources					Notes
					Project Costs	To Reserve	Taxation	Bridge Reserve	Grants	Green Lane	Other	
2029	To Bridge Reserve		Estimate			\$100,000	(\$100,000)					
2030	To Bridge Reserve		Estimate			\$100,000	(\$100,000)					
2030	Bridge Study		Estimate		\$7,500			(\$7,500)				
2031	To Bridge Reserve		Estimate			\$100,000	(\$100,000)					

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

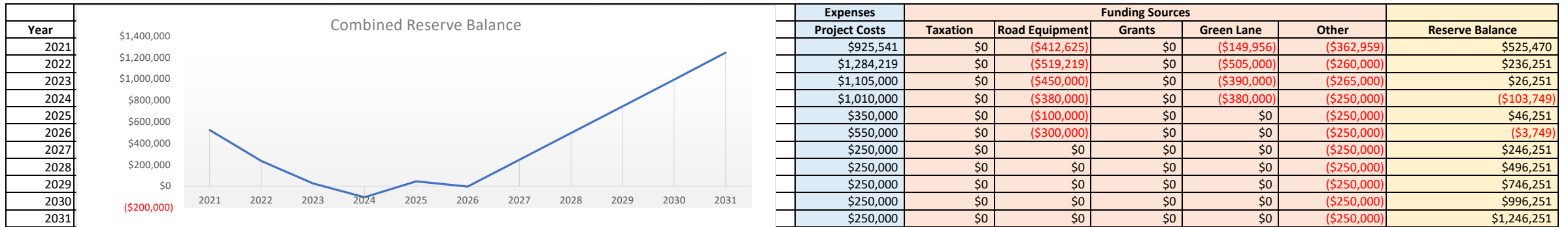
Road Facility

Year	Combined Reserve Balance	Expenses		Funding Sources				Reserve Balance
		Project Costs	Taxation	Road Facility	Grants	Green Lane	Other	
2021	\$1,000,000	\$80,000	(\$75,000)	(\$5,000)	\$0	\$0	\$0	\$407,098
2022	\$500,000	\$550,000	(\$100,000)	(\$450,000)	\$0	\$0	\$0	\$57,098
2023	\$0	\$3,100,000	(\$100,000)	(\$2,850,000)	\$0	\$0	(\$150,000)	(\$2,692,902)
2024	(\$500,000)	\$200,000	(\$200,000)	\$0	\$0	\$0	\$0	(\$2,492,902)
2025	(\$1,000,000)	\$250,000	(\$250,000)	\$0	\$0	\$0	\$0	(\$2,242,902)
2026	(\$1,500,000)	\$250,000	(\$250,000)	\$0	\$0	\$0	\$0	(\$1,992,902)
2027	(\$2,000,000)	\$250,000	(\$250,000)	\$0	\$0	\$0	\$0	(\$1,742,902)
2028	(\$2,500,000)	\$250,000	(\$250,000)	\$0	\$0	\$0	\$0	(\$1,492,902)
2029	(\$3,000,000)	\$250,000	(\$250,000)	\$0	\$0	\$0	\$0	(\$1,242,902)
2030		\$250,000	(\$250,000)	\$0	\$0	\$0	\$0	(\$992,902)
2031		\$250,000	(\$250,000)	\$0	\$0	\$0	\$0	(\$742,902)

Year	Project	Addl Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources				Notes
					Project Costs	Taxation	Road Facility	Grants	Green Lane	Other	
2021	To Road Facility Reserve		Actual	Road Facility	\$75,000	(\$75,000)					
2021	Engineer - Building Review/Feasibility		Actual		\$5,000		(\$5,000)				
2022	To Road Facility Reserve		Estimate	Road Facility	\$100,000	(\$100,000)					
2022	Road Facility - Design and Engineering		Estimate		\$200,000		(\$200,000)				
2022	Road Facility - Land		Estimate		\$200,000		(\$200,000)				
2022	Talbotville Road Facility	Determine course of action/consulting/engineer	Estimate		\$50,000		(\$50,000)				
2023	To Road Facility Reserve		Estimate	Road Facility	\$100,000	(\$100,000)					
2023	Road Facility Construction	Facility, site works, generator, comm tower	Estimate		\$2,500,000		(\$2,350,000)			(\$150,000)	DC Future Recovery ~150
2023	Talbotville Road Facility	Proceed based on direction from 2022 review	Estimate		\$500,000		(\$500,000)				
2024	To Road Facility Reserve		Estimate	Road Facility	\$200,000	(\$200,000)					
2025	To Road Facility Reserve		Estimate	Road Facility	\$250,000	(\$250,000)					
2026	To Road Facility Reserve		Estimate	Road Facility	\$250,000	(\$250,000)					
2027	To Road Facility Reserve		Estimate	Road Facility	\$250,000	(\$250,000)					
2028	To Road Facility Reserve		Estimate	Road Facility	\$250,000	(\$250,000)					
2029	To Road Facility Reserve		Estimate	Road Facility	\$250,000	(\$250,000)					
2030	To Road Facility Reserve		Estimate	Road Facility	\$250,000	(\$250,000)					
2031	To Road Facility Reserve		Estimate	Road Facility	\$250,000	(\$250,000)					

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

Road Equipment



Year	Expenses	Funding Sources					Reserve Balance
		Project Costs	Taxation	Road Equipment	Grants	Green Lane	
2021	\$925,541	\$0	(\$412,625)	\$0	(\$149,956)	(\$362,959)	\$525,470
2022	\$1,284,219	\$0	(\$519,219)	\$0	(\$505,000)	(\$260,000)	\$236,251
2023	\$1,105,000	\$0	(\$450,000)	\$0	(\$390,000)	(\$265,000)	\$26,251
2024	\$1,010,000	\$0	(\$380,000)	\$0	(\$380,000)	(\$250,000)	(\$103,749)
2025	\$350,000	\$0	(\$100,000)	\$0	\$0	(\$250,000)	\$46,251
2026	\$550,000	\$0	(\$300,000)	\$0	\$0	(\$250,000)	(\$3,749)
2027	\$250,000	\$0	\$0	\$0	\$0	(\$250,000)	\$246,251
2028	\$250,000	\$0	\$0	\$0	\$0	(\$250,000)	\$496,251
2029	\$250,000	\$0	\$0	\$0	\$0	(\$250,000)	\$746,251
2030	\$250,000	\$0	\$0	\$0	\$0	(\$250,000)	\$996,251
2031	\$250,000	\$0	\$0	\$0	\$0	(\$250,000)	\$1,246,251

Year	Project	Additional Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources				Notes		
					Project Costs	Taxation	Road Equipment	Grants	Green Lane	Other			
2021	To Road Equipment Reserve		Actual	Road Equipment	\$220,000						(\$220,000)	From Road Operating Net of Eq	
2021	To Road Equipment Reserve - Disposals		Actual	Road Equipment	\$48,952						(\$48,952)	Net revenue from sale	
2021	Replace 2006 International Dump Truck/Snow Plow	\$120,000 est - postponed for Tractor	Estimate										
2021	Replace 2011 International #9	Awarded to Team Truck Western Star	Actual		\$299,912						(\$149,956)	(\$149,956)	
2021	2021 Chev Silverado		Actual		\$34,486						(\$34,486)		
2021	2021 Chev Silverado		Actual		\$34,486						(\$34,486)		
2021	2021 Ford F-150		Actual		\$37,388						(\$37,388)		
2021	F450 with Aluminum Dump Box		Actual		\$69,840						(\$69,840)		
2021	Sewer Camera	Wolseley 2021	Actual		\$18,517						(\$9,258.00)	(\$9,257)	Drainage Reserve for part
2021	Park Tractor 2021 Case IH Farmall 40C Series 2		Actual		\$32,461						(\$12,461)	(\$20,000)	
2021	2021 CASE IH Tractor		Actual		\$129,500						(\$64,750)	(\$64,750)	
2022	To Road Equipment Reserve		Estimate	Road Equipment	\$230,000						(\$230,000)		
2022	Replace 2000 Mack Truck 7		Estimate		\$300,000						(\$150,000)	(\$150,000)	
2022	Replace Backhoe		Estimate		\$175,000						(\$87,500)	(\$87,500)	
2022	Replace Loader - Estimate shows new	Reviewing options for used up to \$200,000	Estimate		\$270,000						(\$135,000)	(\$135,000)	
2022	Replace 2012 Peterbilt Dump Truck/Snow Plow#	Awarded to Team Truck Freightliner in 2021 for	Actual		\$269,219						(\$136,719)	(\$132,500)	
2022	1/2 Ton Pickup Truck - Replace 3/4 Ton Chev transferred to Parks/Facilities		Estimate		\$40,000						(\$10,000)	(\$30,000)	Building/Facilities/Parks-NBV
2023	To Road Equipment Reserve		Estimate	Road Equipment	\$240,000						(\$240,000)		
2023	Replace 2006 International Dump Truck/Snow Plow		Estimate		\$280,000						(\$140,000)	(\$140,000)	
2023	Misc New Equipment for Shop		Estimate		\$50,000						(\$25,000)	(\$25,000)	DC - expansion items
2023	Replace 2002 Caterpillar Grader		Estimate		\$500,000						(\$250,000)	(\$250,000)	
2023	Replace 2013 Dodge Ram 1500		Estimate		\$35,000						(\$35,000)		
2024	To Road Equipment Reserve		Estimate	Road Equipment	\$250,000						(\$250,000)		
2024	Trackless - New Addition		Estimate		\$270,000						(\$135,000)	(\$135,000)	
2024	2011 Peterbilt Replace		Estimate		\$290,000						(\$145,000)	(\$145,000)	
2024	2009 Freightliner		Estimate		\$200,000						(\$100,000)	(\$100,000)	
2025	To Road Equipment Reserve		Estimate	Road Equipment	\$250,000						(\$250,000)		

**2022 Budget By-law
Schedule "B" to By-law 2022-08**

Year	Project	Additional Info	Act/Est/Adj	To Reserve	Expenses		Funding Sources				Notes
					Project Costs	Taxation	Road Equipment	Grants	Green Lane	Other	
2025	Pickup Replacements	Various	Estimate		\$100,000		(\$100,000)				
2025			Estimate								
2025			Estimate								
2025			Estimate								
2026	To Road Equipment Reserve		Estimate	Road Equipment	\$250,000					(\$250,000)	
2026	Dump Truck Replacement		Estimate		\$300,000		(\$300,000)				
2027	To Road Equipment Reserve		Estimate	Road Equipment	\$250,000					(\$250,000)	
2028	To Road Equipment Reserve		Estimate	Road Equipment	\$250,000					(\$250,000)	
2029	To Road Equipment Reserve		Estimate	Road Equipment	\$250,000					(\$250,000)	
2030	To Road Equipment Reserve		Estimate	Road Equipment	\$250,000					(\$250,000)	
2031	To Road Equipment Reserve		Estimate	Road Equipment	\$250,000					(\$250,000)	