



THE CORPORATION OF THE TOWNSHIP OF SOUTHWOLD

BY-LAW NO. 2021 - 17

A By-law to adopt the Budget Estimates and Capital Projects for the year 2021.

WHEREAS Section 290 of the *Municipal Act, 2001*, S.O. 2001, c.25, as amended, provides that a local municipality shall prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

NOW THEREFORE the Council of the Corporation of the Township of Southwold enacts as follows:

1. THAT the 2021 Budget Estimates as set out in Schedule "A" attached hereto and forming part of this by-law are hereby adopted.
2. THAT the 2021 Capital Projects as set out in Schedule "B" attached hereto and forming part of this by-law are hereby adopted.

READ A FIRST AND SECOND TIME, CONSIDERED READ A THIRD TIME AND FINALLY PASSED THIS 22nd DAY OF FEBRUARY, 2021.

Mayor
Grant Jones

Clerk
Ken Loveland

Schedule "A" to By-law #2021-17
2021 Operating Budget

Budget Summary

Account	2020 Budget	2021 Budget	\$ Variance	% Variance	2022 Forecast	2023 Forecast
Taxation	(\$3,403,662)	(\$3,596,265)	(\$192,603)	5.66%	(\$3,936,288)	(\$4,123,029)
Other Revenue/General Grant	(\$1,598,500)	(\$1,623,000)	(\$24,500)	1.53%	(\$1,556,000)	(\$1,564,470)
Council	\$109,050	\$111,600	\$2,550	2.34%	\$113,832	\$116,109
Administration	\$653,015	\$667,150	\$14,135	2.16%	\$680,443	\$694,052
Municipal Property	\$22,267	\$11,957	(\$10,310)	-46.30%	\$11,996	\$12,036
Fire Department	\$740,664	\$751,289	\$10,625	1.43%	\$782,747	\$798,992
Police	\$560,000	\$589,153	\$29,153	5.21%	\$657,036	\$670,177
Building	\$0	\$0	\$0	0.00%	\$0	\$0
Conservation Authority	\$57,184	\$58,571	\$1,387	2.43%	\$60,328	\$62,138
By-law, Canine, Livestock	\$11,100	\$10,100	(\$1,000)	-9.01%	\$7,350	\$8,100
Roads	\$2,156,502	\$2,289,395	\$132,893	6.16%	\$2,396,683	\$2,529,517
Streetlights	\$55,500	\$57,000	\$1,500	2.70%	\$58,140	\$59,303
Waste Management	\$329,000	\$340,000	\$11,000	3.34%	\$351,500	\$359,000
Cemeteries	\$10,630	\$11,400	\$770	7.24%	\$10,050	\$10,250
Keystone	\$30,950	\$31,250	\$300	0.97%	\$62,475	\$63,725
Parks	\$141,175	\$143,950	\$2,775	1.97%	\$146,829	\$149,766
Planning	\$29,200	\$43,050	\$13,850	47.43%	\$43,911	\$44,789
Drainage	\$95,926	\$103,400	\$7,474	7.79%	\$108,968	\$109,547
Net Surplus/Deficit	\$0	\$0	\$0		\$0	\$0

Schedule "A" to By-law #2021-17
2021 Operating Budget

Revenue and Expense Budget Summary

Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast
General Revenue				
Taxation	(\$3,403,662)	(\$3,596,265)	(\$3,936,288)	(\$4,123,029)
Other Revenue/General Grants	(\$1,758,500)	(\$1,937,528)	(\$1,692,500)	(\$1,702,500)
Other Expenses	\$60,000	\$239,528	\$60,000	\$60,000
Other To Reserves	\$100,000	\$75,000	\$76,500	\$78,030
Net Other Revenue/General Grants	(\$1,598,500)	(\$1,623,000)	(\$1,556,000)	(\$1,564,470)
Departmental Operating Revenue				
Council	\$0	\$0	\$0	\$0
Administration	(\$18,500)	(\$103,250)	(\$43,615)	(\$44,487)
Municipal Property	(\$91,533)	(\$90,593)	(\$92,405)	(\$94,253)
Fire Department	(\$23,500)	(\$94,052)	(\$79,500)	(\$80,500)
Police	(\$55,000)	(\$55,000)	\$0	\$0
Building	(\$148,000)	(\$153,500)	(\$158,000)	(\$158,000)
Conservation Authority	\$0	\$0	\$0	\$0
By-law, Canine, Livestock	(\$19,000)	(\$19,000)	(\$19,000)	(\$19,500)
Roads	(\$644,225)	(\$637,755)	(\$650,510)	(\$663,520)
Streetlights	\$0	\$0	\$0	\$0
Waste Management	(\$69,000)	(\$69,000)	(\$64,500)	(\$66,000)
Cemeteries	\$0	\$0	\$0	\$0
Keystone	(\$74,000)	(\$60,000)	(\$30,600)	(\$31,212)
Parks	(\$20,000)	(\$21,500)	(\$21,930)	(\$22,369)
Planning	(\$38,750)	(\$30,750)	(\$39,365)	(\$40,152)
Drainage	(\$77,310)	(\$76,182)	(\$77,657)	(\$79,162)
Total Revenue	(\$1,278,818)	(\$1,410,581)	(\$1,277,082)	(\$1,299,155)

Schedule "A" to By-law #2021-17
2021 Operating Budget

Departmental Operating Expenses	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast
Council	\$109,050	\$111,600	\$113,832	\$116,109
Administration	\$618,015	\$712,400	\$664,898	\$678,196
Municipal Property	\$93,800	\$82,550	\$84,001	\$85,481
Fire Department	\$497,664	\$583,840	\$595,517	\$607,427
Police	\$615,000	\$644,153	\$657,036	\$670,177
Building	\$148,000	\$153,500	\$158,000	\$158,000
Conservation Authority	\$57,184	\$58,571	\$60,328	\$62,138
By-law, Canine, Livestock	\$30,100	\$29,100	\$26,350	\$27,600
Roads	\$1,830,727	\$1,902,150	\$1,940,193	\$1,978,997
Streetlights	\$35,500	\$37,000	\$37,740	\$38,495
Waste Management	\$398,000	\$409,000	\$416,000	\$425,000
Cemeteries	\$10,630	\$11,400	\$10,050	\$10,250
Keystone	\$84,950	\$71,250	\$72,675	\$74,129
Parks	\$136,175	\$140,450	\$143,259	\$146,124
Planning	\$62,950	\$68,800	\$78,176	\$79,740
Drainage	\$103,236	\$104,582	\$106,625	\$108,709
Total Expenses	\$4,830,981	\$5,120,346	\$5,164,680	\$5,266,570
Net Operating (Revenue)/Expense	\$3,552,163	\$3,709,765	\$3,887,598	\$3,967,415

Schedule "A" to By-law #2021-17
2021 Operating Budget

Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast
Net Cash and Capital				
Council	\$0	\$0	\$0	\$0
Administration	\$53,500	\$58,000	\$59,160	\$60,343
Municipal Property	\$20,000	\$20,000	\$20,400	\$20,808
Fire Department	\$266,500	\$261,500	\$266,730	\$272,065
Police	\$0	\$0	\$0	\$0
Building	\$0	\$0	\$0	\$0
Conservation Authority	\$0	\$0	\$0	\$0
By-law, Canine, Livestock	\$0	\$0	\$0	\$0
Roads	\$970,000	\$1,025,000	\$1,107,000	\$1,214,040
Streetlights	\$20,000	\$20,000	\$20,400	\$20,808
Waste Management	\$0	\$0	\$0	\$0
Cemeteries	\$0	\$0	\$0	\$0
Keystone	\$20,000	\$20,000	\$20,400	\$20,808
Parks	\$25,000	\$25,000	\$25,500	\$26,010
Planning	\$5,000	\$5,000	\$5,100	\$5,202
Drainage	\$70,000	\$75,000	\$80,000	\$80,000
Total Net Cash and Capital	\$1,450,000	\$1,509,500	\$1,604,690	\$1,720,084
Net Surplus/Deficit	\$0	\$0	\$0	\$0
Net Operating and Capital	\$3,403,663	\$3,596,265	\$3,936,288	\$4,123,029
			9.45%	4.74%

Schedule "A" to By-law #2021-17
2021 Operating Budget

Other Revenue

Other Revenue	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-1100-0110	Penalty and Interest	(\$75,000)	(\$75,000)	(\$75,000)	(\$75,000)	Taxes penalty & interest
01-1100-0120	Municipal Drain Debenture	\$0	\$0	\$0	\$0	
01-1100-0140	Tile Loan Debentures	\$0	\$0	\$0	\$0	
01-1100-0200	Federal Payment In Lieu	(\$900)	(\$500)	(\$900)	(\$900)	
01-1100-0210	Provincial Paym't In Lieu	(\$30,000)	(\$50,000)	(\$30,000)	(\$30,000)	
01-1100-0215	Toronto Payment In Lieu	(\$1,035,000)	(\$1,030,000)	(\$1,000,000)	(\$1,000,000)	assumes assessment/tax ratio remains in line with 2019
01-1100-0220	Ontario Hydro Corridor	(\$32,000)	(\$32,000)	(\$31,000)	(\$31,000)	Based on 2020. Rates set by MOF.
01-1100-0230	Railway Corridors	(\$4,500)	(\$8,000)	(\$4,500)	(\$4,500)	Based on 2020. Rates set by MOF.
01-1100-0231	PIL Supps and Writeoffs	\$0	\$0	\$0	\$0	
01-1100-0310	Interest Income	(\$100,000)	(\$50,000)	(\$80,000)	(\$80,000)	Bank Account interest
01-1100-0360	Donations	\$0	\$0	\$0	\$0	
01-1100-0400	Provincial Grant OMPF	(\$396,100)	(\$393,500)	(\$396,100)	(\$396,100)	
01-1100-0410	Provincial Grant One-Time Efficiencies	\$0	\$0	\$0	\$0	
01-1100-0415	OCIF Grant	\$0	(\$223,528)	\$0	\$0	Offset with Reserve Transfer for Sanitary
01-1100-0450	Community benefit-solar project	\$0	\$0	\$0	\$0	
	Insurance Mitigation from Reserve	(\$25,000)	(\$25,000)			Use of Inc. Reserve to mitigate 2021 Increase
	Total General Revenue	(\$1,698,500)	(\$1,887,528)	(\$1,617,500)	(\$1,617,500)	
Supps/WO						
01-1031-0010	Tax Township	(\$60,000)	(\$50,000)	(\$75,000)	(\$85,000)	Est. net assessment growth - based on prior year growth, 20 Houses + Other growth
	Total Supps/WO	(\$60,000)	(\$50,000)	(\$75,000)	(\$85,000)	
	Total Other Revenue	(\$1,758,500)	(\$1,937,528)	(\$1,692,500)	(\$1,702,500)	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Other Expenses

Other Expenses	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
01-1100-3180	Fee Waivers/Grants	\$60,000	\$16,000	\$60,000	\$60,000	\$10,000 Fee Waivers, \$3,000 Grants, \$3,000 Volunteer Apprec., decrease offset by Keystone Revenue decrease
01-1100-5555	Transfer to Reserve	\$0	\$223,528	\$0	\$0	OCIF \$223,528 to Reserve applied to Sanitary Sewers
	Total Expenses	\$60,000	\$239,528	\$60,000	\$60,000	
	Net Operating (Revenue)/Expense	\$60,000	\$239,528	\$60,000	\$60,000	
Net Cash and Capital Requirements						
01-1100-5555	Tax Stabilization Reserve	\$100,000	\$75,000	\$76,500	\$78,030	
	Working Capital Reserve	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$100,000	\$75,000	\$76,500	\$78,030	
	Total Requirement from TGGR	\$160,000	\$314,528	\$136,500	\$138,030	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Council

Council	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-1110-0360	Council Misc Receipts	\$0	\$0	\$0	\$0	
01-1110-0611	Council Transfer from Reserve	\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-1110-1110	Council Salaries & Wages	\$73,500	\$80,000	\$81,600	\$83,232	includes 0.6% increase as per CPI for Staff
01-1110-1120	Canada Pension	\$2,950	\$3,500	\$3,570	\$3,641	
01-1110-1150	Council (EHT)	\$1,450	\$1,600	\$1,632	\$1,665	
01-1110-1170	Council -Group Insurance	\$12,800	\$12,800	\$13,056	\$13,317	
01-1110-1200	Travel/ Mileage/ Expenses	\$650	\$500	\$510	\$520	
01-1110-1220	Conferences and Training	\$8,500	\$5,000	\$5,100	\$5,202	2020 Actual down due to COVID, 2021 also lowered
01-1110-3130	Telephone	\$700	\$700	\$714	\$728	
01-1110-3140	Council- Insurance	\$3,500	\$2,500	\$2,550	\$2,601	
01-1110-3155	Council-Integrity Commissioner costs	\$1,000	\$1,000	\$1,020	\$1,040	
01-1110-3180	Council-Grant & Donations	\$0	\$0	\$0	\$0	
01-1110-3200	Council - Miscellaneous	\$4,000	\$4,000	\$4,080	\$4,162	
	Total Expenses	\$109,050	\$111,600	\$113,832	\$116,109	
	Net Operating (Revenue)/Expense	\$109,050	\$111,600	\$113,832	\$116,109	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Administration	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
01-1111-3140	Insurance	\$24,000	\$17,000	\$17,340	\$17,687	reflects renewal cost
01-1111-3150	Legal Fees	\$17,500	\$20,000	\$20,400	\$20,808	below 3 yr average
01-1111-3160	Equipment Maintenance	\$2,000	\$2,000	\$2,040	\$2,081	incl. add'l \$500 generator load bank testing(CSA)
01-1111-3170	Memberships Subscription	\$19,000	\$24,000	\$24,480	\$24,970	Includes internet, O365, Adobe, laserfiche, TOMRMS, Tourism membership, MFOA, AMCTO, AMO, Good Roads, PSD, MW, antivirus, backup, Chamber, Project Management, website hosting, two-factor Auth(new)
01-1111-3180	Property Maintenance	\$1,750	\$1,500	\$1,530	\$1,561	Grass Cutting, Security Alarm
01-1111-3190	Miscellaneous	\$500	\$500	\$510	\$520	
01-1111-3191	Remembrance Day Service	\$0	\$0	\$0	\$0	
01-1111-3210	Election Expenses	\$0	\$0	\$0	\$0	
01-1111-3300	Contracted Services	\$1,000	\$1,500	\$1,530	\$1,561	Doc mgmt, shredding service
01-1111-3310	Computer Support	\$16,500	\$18,000	\$18,360	\$18,727	IT and GIS Support Service - based on prior years
01-1111-4110	Bank Charges	\$6,000	\$7,500	\$7,650	\$7,803	2019 higher due to waived CC surcharge
01-1111-4120	Tax reductions and appeals	\$5,000	\$2,500	\$2,500	\$2,550	
01-1111-4200	Plans and Projects	\$0	\$85,000	\$25,000	\$25,500	Branding and Marketing, Website, AMP, IT Penetration/Security Testing Projects - funded from Reserve but not capital
01-1111-4210	Studies	\$0	\$0	\$0	\$0	
01-1111-4500	Ontario One Call Locates	\$450	\$450	\$459	\$468	
01-1111-5100	Small Equipment Purchases	\$1,000	\$1,000	\$1,020	\$1,040	
01-1111-5555	Transfer to Reserve	\$5,000	\$5,000	\$5,100	\$5,202	Election Reserve - Annual Amount
01-1111-7000	Amortization	\$0	\$0	\$0	\$0	
	Total Expenses	\$618,015	\$712,400	\$664,898	\$678,196	
	Net Operating (Revenue)/Expense	\$599,515	\$609,150	\$621,283	\$633,709	
	Net Cash and Capital Requirements					
	Administration Reserve	\$10,000	\$10,000	\$10,200	\$10,404	for studies, occassional projects
	Computer Reserve	\$18,500	\$23,000	\$23,460	\$23,929	computer equipment replacements
	Building Renewal	\$25,000	\$25,000	\$25,500	\$26,010	Municipal Office - Major Maintenance
	Election Reserve	\$0	\$0	\$0	\$0	
	Capital Items	\$0	\$0	\$0	\$0	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Administration	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
	Total Net Cash and Capital Requirements	\$53,500	\$58,000	\$59,160	\$60,343	
	Total Requirement from Levy	\$653,015	\$667,150	\$680,443	\$694,052	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Municipal Property

Municipal Prope	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Medical Centre						
Revenue						
01-1211-0300	Donation	\$0	\$0	\$0	\$0	
01-1211-0325	Lease Income	(\$14,600)	(\$14,600)	(\$14,892)	(\$15,190)	Reflects 1% increase
01-1211-0375	Federal Grant	\$0	\$0	\$0	\$0	
01-1211-0611	Transfer from reserves	\$0	\$0	\$0	\$0	
	Total Revenue	(\$14,600)	(\$14,600)	(\$14,892)	(\$15,190)	
Expenses						
01-1211-1110	Salaries and Wages	\$3,000	\$3,000	\$3,060	\$3,121	
01-1211-1111	Benefits	\$750	\$0	\$0	\$0	
01-1211-2100	Building Repairs	\$6,000	\$5,000	\$5,100	\$5,202	
01-1211-2110	Janitorial Supplies	\$0	\$0	\$0	\$0	
01-1211-2120	Utilities	\$6,500	\$6,500	\$6,630	\$6,763	
01-1211-2130	Property Maintenance	\$7,000	\$7,500	\$7,650	\$7,803	
01-1211-3140	Insurance	\$4,200	\$5,000	\$5,100	\$5,202	reflects renewal cost
01-1211-3160	Equipment Maintenance	\$500	\$500	\$510	\$520	
01-1211-3190	Miscellaneous	\$7,500	\$7,500	\$7,650	\$7,803	
01-1211-5555	Transfer to Reserve	\$0	\$0	\$0	\$0	
	Total Expenses	\$35,450	\$35,000	\$35,700	\$36,414	
	Net Operating (Revenue)/Expense	\$20,850	\$20,400	\$20,808	\$21,224	
Library						
Revenue						
01-7211-0325	Libraries -Lease PAID	(\$44,862)	(\$45,176)	(\$46,080)	(\$47,001)	October CPI for Ontario All Goods 0.7%
01-7211-0335	Library-Miscellaneous revenue	\$0	\$0	\$0	\$0	
01-7211-0611	Trsf from Reserve	\$0	\$0	\$0	\$0	
01-7211-0334	Land Lease expenses	\$0	\$0	\$0	\$0	
	Total Revenue	(\$44,862)	(\$45,176)	(\$46,080)	(\$47,001)	
Expenses						
01-7211-4010	New Library - wages	\$10,000	\$6,000	\$6,120	\$6,242	Cleaning and Maint

Schedule "A" to By-law #2021-17
2021 Operating Budget

Municipal Prope	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
01-7211-4100	New Library-Building Repairs	\$1,000	\$300	\$306	\$312	
01-7211-4110	New Library-Janitorial Serv	\$2,000	\$2,000	\$2,040	\$2,081	
01-7211-4120	New Library-Utilities	\$5,000	\$2,500	\$2,550	\$2,601	
01-7211-4140	New Library-Insurance	\$2,200	\$750	\$765	\$780	reflects renewal cost
01-7211-4180	New Library-Property Maintenance	\$3,000	\$2,000	\$2,040	\$2,081	
01-7211-4195	New Library-Miscellaneous	\$500	\$500	\$510	\$520	
01-7211-4200	New Library-Loan Payment	\$10,000	\$10,000	\$10,000	\$10,000	Loan Payment to County
01-7211-5555	Transfer to Reserve	\$0	\$0	\$0	\$0	
	Total Expenses	\$33,700	\$24,050	\$24,331	\$24,618	
	Net Operating (Revenue)/Expense	(\$11,162)	(\$21,126)	(\$21,749)	(\$22,384)	
Old Library / Plaza						
Revenue						
01-7211-0327	Comm Unit 2 - Rent Paid Evelyn	(\$9,819)	(\$9,819)	(\$10,015)	(\$10,216)	Reflects 1% increase
01-7211-0328	Comm Unit 3 - Rent Paid Jacque	(\$7,861)	(\$7,697)	(\$7,851)	(\$8,008)	Reflects 1% increase
	Total Revenue	(\$17,680)	(\$17,516)	(\$17,867)	(\$18,224)	
Expenses						
01-7211-1110	Plaza and Old Library -wages	\$1,500	\$1,500	\$1,530	\$1,561	
01-7211-1120	Canada Pension	\$150	\$0	\$0	\$0	
01-7211-1130	Employment Insurance	\$0	\$0	\$0	\$0	
01-7211-1150	Employer Health Tax	\$0	\$0	\$0	\$0	
01-7211-1160	Workplace Safety Insuran	\$0	\$0	\$0	\$0	
01-7211-2100	Old Library-Building Repair	\$1,000	\$1,000	\$1,020	\$1,040	
01-7211-2110	Old Library-Janitorial Serv	\$0	\$0	\$0	\$0	
01-7211-2120	Old Library-Utilities	\$1,000	\$1,000	\$1,020	\$1,040	
01-7211-2180	Old Library-Property Maintenance	\$500	\$500	\$510	\$520	
01-7211-3140	Old Library - Insurance	\$1,000	\$0	\$0	\$0	reflects renewal cost
01-7211-3190	Old Library - Taxes	\$2,000	\$2,000	\$2,040	\$2,081	
01-7211-3195	Old Library -Miscellaneous Expenses	\$500	\$500	\$510	\$520	
01-7211-0330	Commercial Unit Expenses	\$17,000	\$17,000	\$17,340	\$17,687	Hydro, Gas, Maintenance, Snow removal, Waste,
	Total Expenses	\$24,650	\$23,500	\$23,970	\$24,449	
	Net Operating (Revenue)/Expense	\$6,970	\$5,984	\$6,103	\$6,225	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Municipal Prope	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Farmland						
Revenue						
01-7211-0332	Municipal Land Lease	(\$14,391)	(\$13,301)	(\$13,567)	(\$13,838)	Reflects 1% increase, 2020 Adjusted to actual land area
	Total Revenue	(\$14,391)	(\$13,301)	(\$13,567)	(\$13,838)	
Expenses						
	Expenses	\$0	\$0	\$0	\$0	
	Total Expenses	\$0	\$0	\$0	\$0	
	Net Operating (Revenue)/Expense	(\$14,391)	(\$13,301)	(\$13,567)	(\$13,838)	
Total Property						
	Total Revenue	\$91,533.00	\$90,593.32	\$92,405.19	\$94,253.30	
	Total Expenses	\$93,800	\$82,550	\$84,001	\$85,481	
	Net Operating (Revenue)/Expense	\$2,267	(\$8,043)	(\$8,404)	(\$8,772)	
Net Cash and Capital Requirements						
	Health Building Reserve	\$10,000	\$10,000	\$10,200	\$10,404	AMP/Reserve Requirements to maintain Med Bldg
	New Library Reserve	\$10,000	\$10,000	\$10,200	\$10,404	AMP/Reserve Requirements to maintain Library
	Capital Items					
	Total Net Cash and Capital Requirements	\$20,000	\$20,000	\$20,400	\$20,808	
	Total Requirement from Levy	\$22,267	\$11,957	\$11,996	\$12,036	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Fire Department

Fire Department	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
	Revenue					
01-2111-0340	Emergency Mgmt Miscellaneous Revenues	\$0	\$0	\$0	\$0	
01-2111-0350	Fire Inspections	\$0	\$0	\$0	\$0	
01-2111-0360	Miscellaneous	(\$2,500)	(\$2,500)	(\$2,500)	(\$2,500)	
01-2111-0361	Fire Chief Services - West Elgin	\$0	(\$65,552)	(\$66,000)	(\$67,000)	New Revenue - offsets increases below in Wages and Benefits
01-2111-0365	Fire Prevention Donations	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	
01-2111-0370	Donations	\$0	\$0	\$0	\$0	
01-2111-0400	Fire Calls/Prov Grant	(\$20,000)	(\$10,000)	(\$10,000)	(\$10,000)	Historical revenues much lower than \$20,000
01-2111-0611	Transfer from Reserve	\$0	(\$15,000)	\$0	\$0	2021 VFF Wage Adj Offset if needed, from proposed response reserve created from 2020 reduced calls
	Total Revenue	(\$23,500)	(\$94,052)	(\$79,500)	(\$80,500)	
	Expenses					
01-2111-1110	Salaries and Wages	\$263,000	\$320,000	\$326,400	\$332,928	Actual highly variable depending on calls, Reflects Fire Chief Full-time ~34,000, VFF Remuneration structure to be reviewed for 2021 payment at year end, no change since 2018 - needs review
01-2111-1112	RDS - WAGES	\$1,000	\$1,000	\$1,020	\$1,040	
01-2111-1113	Wages-Custodial Shedden Fire Hall	\$1,000	\$1,000	\$1,020	\$1,040	
01-2111-1114	Wages - Custodial Talbotville Fire Hall	\$1,000	\$1,000	\$1,020	\$1,040	
01-2111-1115	Emergency Management	\$0	\$0	\$0	\$0	
01-2111-1120	Canada Pension	\$3,500	\$3,500	\$3,570	\$3,641	
01-2111-1130	Employment Insurance	\$1,675	\$1,675	\$1,709	\$1,743	
01-2111-1140	OMERS	\$0	\$11,500	\$11,730	\$11,965	
01-2111-1150	Employer Health Tax	\$5,129	\$6,240	\$6,365	\$6,492	
01-2111-1160	Workplace Safety Insuran	\$13,110	\$18,375	\$18,743	\$19,117	
01-2111-1170	Group Insurance	\$5,300	\$6,800	\$6,936	\$7,075	
01-2111-1190	Health & Safety	\$5,000	\$5,000	\$5,100	\$5,202	
01-2111-1195	Health & Safety Materials	\$250	\$250	\$255	\$260	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Fire Department	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
01-2111-1200	Travel Mileage	\$6,000	\$4,000	\$4,080	\$4,162	
01-2111-1220	Employee Training	\$27,000	\$29,700	\$30,294	\$30,900	
01-2111-1225	Specialty Team Training	\$0	\$0	\$0	\$0	
01-2111-2100	Building Repairs	\$7,500	\$8,260	\$8,425	\$8,594	3 yr avg, Add'l \$500 generator load bank testing (CSA)
01-2111-2110	Custodial Supplies	\$750	\$750	\$765	\$780	
01-2111-2120	Utilities	\$11,000	\$11,000	\$11,220	\$11,444	
01-2111-2140	Materials Supplies	\$5,000	\$6,000	\$6,120	\$6,242	
01-2111-2141	Medical Supplies	\$3,000	\$3,000	\$3,060	\$3,121	
01-2111-2145	Operational Supplies	\$5,000	\$5,000	\$5,100	\$5,202	
01-2111-2150	Chief Clothing Allowance	\$3,000	\$3,000	\$3,060	\$3,121	
01-2111-2180	Property Maintenance	\$5,000	\$7,000	\$7,140	\$7,283	
01-2111-2700	Rds Machine Time to Fire	\$500	\$500	\$510	\$520	
01-2111-3130	Telephone	\$4,000	\$4,000	\$4,080	\$4,162	
01-2111-3140	Insurance	\$8,000	\$13,000	\$13,260	\$13,525	reflects renewal cost, vehicles in vehicle accts
01-2111-3150	Legal Fees	\$0	\$0	\$0	\$0	
01-2111-3160	Equipment Maintenance	\$15,000	\$5,000	\$5,100	\$5,202	Bunker Gear cleaning, SCBA repair, pager repairs
01-2111-3165	Bunker Gear Maintenance	\$0	\$5,000	\$5,100	\$5,202	new account
01-2111-3167	SCBA Maintenance		\$5,000	\$5,100	\$5,202	new account
01-2111-3170	Memberships/Subscriptions	\$5,000	\$5,000	\$5,100	\$5,202	
01-2111-3300	Contracted Services	\$20,000	\$20,000	\$20,400	\$20,808	Dispatch
01-2111-3301	Contracted Services - Inspections	\$0	\$0	\$0	\$0	
01-2111-3305	Communications Tower Rental	\$12,500	\$12,500	\$12,750	\$13,005	
01-2111-3310	IT Services	\$750	\$750	\$765	\$780	
01-2111-4200	Master Fire Plan	\$0		\$0	\$0	
01-2111-4210	Pre Plan for High Risk	\$0		\$0	\$0	
01-2111-4230	Fire Prevention	\$5,000	\$5,000	\$5,100	\$5,202	
01-2111-5100	Equipment Purchases	\$25,500	\$16,040	\$16,361	\$16,688	Variety of equipment such as helmets, boots, gloves
01-2111-5105	PPE Purchases	\$0	\$10,000	\$10,200	\$10,404	new account
01-2111-5555	Transfer to Reserve	\$0	\$0	\$0	\$0	
01-2111-6100	Funeral Expenses	\$0	\$0	\$0	\$0	
01-2111-7000	Amortization	\$0	\$0	\$0	\$0	
	Total Department Expenses	\$469,464	\$555,840	\$566,957	\$578,296	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Fire Department	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
01-2120-3140	FC Insurance and Licences	\$1,500	\$1,500	\$1,530	\$1,561	
01-2120-3165	FC Maintenance	\$1,250	\$1,250	\$1,275	\$1,301	
01-2120-3166	FC Fuel	\$750	\$750	\$765	\$780	
	Total Fire Chief Vehicle	\$3,500	\$3,500	\$3,570	\$3,641	
01-2122-3140	R51 Insurance and Licences	\$2,000	\$2,000	\$2,040	\$2,081	
01-2122-3165	R51 Maintenance	\$1,250	\$1,250	\$1,275	\$1,301	
01-2122-3166	R51 Fuel	\$750	\$750	\$765	\$780	
	Total R51 Shedden Rescue	\$4,000	\$4,000	\$4,080	\$4,162	
01-2123-3140	T52 Insurance and Licences	\$2,000	\$2,000	\$2,040	\$2,081	
01-2123-3165	T52 Maintenance	\$1,500	\$1,500	\$1,530	\$1,561	
01-2123-3166	T52 Fuel	\$750	\$750	\$765	\$780	
	Total T52 Shedden Tanker	\$4,250	\$4,250	\$4,335	\$4,422	
01-2124-3140	P53 Insurance and Licences	\$2,000	\$2,000	\$2,040	\$2,081	
01-2124-3165	P53 Maintenance	\$750	\$750	\$765	\$780	
01-2124-3166	P53 Fuel	\$750	\$750	\$765	\$780	
	Total P53 Shedden Pumper	\$3,500	\$3,500	\$3,570	\$3,641	
01-2126-3140	R61 Insurance and Licences	\$1,700	\$1,500	\$1,530	\$1,561	
01-2126-3165	R61 Maintenance	\$1,500	\$1,500	\$1,530	\$1,561	
01-2126-3166	R61 Fuel	\$1,000	\$1,000	\$1,020	\$1,040	
	Total R61 Talbotville Rescue	\$4,200	\$4,000	\$4,080	\$4,162	
01-2127-3140	T62 Insurance and Licences	\$2,000	\$2,000	\$2,040	\$2,081	
01-2127-3165	T62 Maintenance	\$1,500	\$1,500	\$1,530	\$1,561	
01-2127-3166	T62 Fuel	\$750	\$750	\$765	\$780	
	Total T62 Talbotville Tanker	\$4,250	\$4,250	\$4,335	\$4,422	
01-2128-3140	P63 Insurance and Licences	\$2,000	\$2,000	\$2,040	\$2,081	
01-2128-3165	P63 Maintenance	\$1,500	\$1,500	\$1,530	\$1,561	
01-2128-3166	P63 Fuel	\$1,000	\$1,000	\$1,020	\$1,040	
	Total P63 Talbotville Pumper	\$4,500	\$4,500	\$4,590	\$4,682	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Fire Department	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
	Total Expenses	\$497,664	\$583,840	\$595,517	\$607,427	
	Net Operating (Revenue)/Expense	\$474,164	\$489,789	\$516,017	\$526,927	
	Net Cash and Capital Requirements					
	Fire - Apparatus	\$90,000	\$75,000	\$76,500	\$78,030	Fire Truck Replacement
	Fire - Building Renewal	\$95,000	\$95,000	\$96,900	\$98,838	Fire Building Replacement/Major Maint
	Fire - Major Equipment	\$80,000	\$90,000	\$91,800	\$93,636	Fire Equipment Replacement
	Fire - Communications	\$0	\$0	\$0	\$0	
	Fire - Funeral	\$1,500	\$1,500	\$1,530	\$1,561	
	Capital Items	\$0	\$0			
	Total Net Cash and Capital Requirements	\$266,500	\$261,500	\$266,730	\$272,065	
	Total Requirement from Levy	\$740,664	\$751,289	\$782,747	\$798,992	

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2021 Operating Budget

Police

Police	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-2211-0360	Miscellaneous Receipts	(\$55,000)	(\$55,000)	\$0	\$0	Assumes grant programs continue
01-2211-0400	Prov Grant Cannabis	\$0	\$0	\$0	\$0	
01-2211-0611	Transfer from Reserve	\$0	\$0	\$0	\$0	
	Total Revenue	(\$55,000)	(\$55,000)	\$0	\$0	
Expenses						
01-2211-3300	Contracted Services	\$615,000	\$644,153	\$657,036	\$670,177	As per 2021 Cost Estimate
01-2211-5555	Transfer to reserves	\$0	\$0	\$0	\$0	
	Total Expenses	\$615,000	\$644,153	\$657,036	\$670,177	
	Net Operating (Revenue)/Expense	\$560,000	\$589,153	\$657,036	\$670,177	Any increase/decrease will be netted with Reserve

Schedule "A" to By-law #2021-17
2021 Operating Budget

Building

Building	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-2411-0340	Building Permit Fees Paid	(\$140,000)	(\$145,000)	(\$150,000)	(\$150,000)	
01-2411-0350	Septic Permit Fees Paid	(\$8,000)	(\$8,000)	(\$8,000)	(\$8,000)	
01-2411-0355	Building Contract Services Revenue	\$0	\$0	\$0	\$0	
01-2411-0360	Miscellaneous Receipts	\$0	(\$500)	\$0	\$0	
	Total Revenue	(\$148,000)	(\$153,500)	(\$158,000)	(\$158,000)	
Expenses						
01-2411-1110	Building CBO wages	\$85,000	\$88,000	\$89,760	\$91,555	
01-2411-1111	Wages - Other Dept Chargeout	(\$8,500)	(\$8,500)	(\$8,670)	(\$8,843)	
01-2411-1120	Building CPP(E)	\$2,898	\$3,200	\$3,264	\$3,329	
01-2411-1130	Building EI (E)	\$1,677	\$1,750	\$1,785	\$1,821	
01-2411-1140	Building OMERS	\$9,110	\$9,500	\$9,690	\$9,884	
01-2411-1150	Building EHT	\$1,460	\$1,750	\$1,785	\$1,821	
01-2411-1160	Building WSIB	\$2,250	\$2,650	\$2,703	\$2,757	
01-2411-1170	Building Group Insurance	\$7,360	\$6,700	\$6,834	\$6,971	
01-2411-1200	Building Travel Mileage	\$2,000	\$2,000	\$2,040	\$2,081	
01-2411-1220	Employee training	\$2,500	\$2,500	\$2,550	\$2,601	
01-2411-2140	Materials Supplies	\$750	\$1,000	\$1,020	\$1,040	
01-2411-3100	Office Supplies	\$250	\$500	\$510	\$520	
01-2411-3110	Postage	\$0	\$0	\$0	\$0	
01-2411-3120	Advertising	\$0	\$0	\$0	\$0	
01-2411-3130	Telephone	\$750	\$1,000	\$1,020	\$1,040	
01-2411-3190	Miscellaneous	\$500	\$500	\$510	\$520	
01-2411-3170	Membership/Subscriptions	\$17,000	\$14,000	\$12,500	\$12,750	incl. eVolta Permit software & Memberships
01-2411-3180	58 Building vehicle fuel/repairs	\$2,500	\$2,500	\$2,550	\$2,601	
01-2411-3301	Contracted Services Building Department	\$0	\$2,000	\$2,040	\$2,081	
01-2411-5555	Transfer to Reserve	\$20,495	\$22,450	\$26,109.00	\$23,471.18	Net Operating Surplus to Reserve for Vehicle, Eqp, future deficits
	Total Expenses	\$148,000	\$153,500	\$158,000	\$158,000	
	Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Building	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
	Net Cash and Capital Requirements					
	Building Equipment	\$0	\$0	\$0	\$0	No Cash Requirements for Reserves
	Building Fleet	\$0	\$0	\$0	\$0	Funded from Net Operating Revenue
	Capital Items	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$0	\$0	\$0	\$0	
	Total Requirement from Levy	\$0	\$0	\$0	\$0	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Conservation Authority

Conservation Authority	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-2311-0000		\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-2311-6300	Other Transfer	\$57,184	\$58,571	\$60,328	\$62,138	LTVCA \$16,099, KCCA \$42,472
	Total Expenses	\$57,184	\$58,571	\$60,328	\$62,138	
	Net Operating (Revenue)/Expense	\$57,184	\$58,571	\$60,328	\$62,138	

Schedule "A" to By-law #2021-17
2021 Operating Budget

By-law, Canine By-law, Canine, Livestock

By-law, Canine, Livestock	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
By-law Enforcement						
Revenue						
01-2415-0000		\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-2415-3300	By-law Enforcement Contracted Services	\$6,000	\$4,000	\$6,000	\$6,500	
	Total Expenses	\$6,000	\$4,000	\$6,000	\$6,500	
	By-law Net Operating (Revenue)/Expense	\$6,000	\$4,000	\$6,000	\$6,500	
Canine Control						
Revenue						
01-2420-0330	Dog Licence Fees	(\$19,000)	(\$19,000)	(\$19,000)	(\$19,500)	
	Total Revenue	(\$19,000)	(\$19,000)	(\$19,000)	(\$19,500)	
Expenses						
01-2420-1111	Wages - Administration	\$4,000	\$4,000	\$4,250	\$4,500	Staff time allocated to Canine Control
01-2420-2140	Materials and Supplies	\$500	\$500	\$500	\$500	Dog Tags, Supplies
01-2420-3100	Office Supplies	\$100	\$100	\$100	\$100	
01-2420-3110	Postage	\$500	\$500	\$500	\$500	
01-2420-3190	Misc	\$0	\$0	\$0	\$0	
01-2420-3304	Animal Control Contracted Services	\$16,000	\$18,000	\$12,000	\$12,500	Collection and Pound Services
01-2420-3305	Animal Control Contracted By-law Enforcement	\$2,500	\$1,500	\$2,500	\$2,500	
	Total Expenses	\$23,600	\$24,600	\$19,850	\$20,600	
	Canine Net Operating (Revenue)/Expense	\$4,600	\$5,600	\$850	\$1,100	

Schedule "A" to By-law #2021-17
2021 Operating Budget

By-law, Canine, Livestock	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Livestock Program Livestock Program						
Revenue						
01-2425-0400	Prov-Livestock Claims	\$0	\$0	\$0	\$0	
01-2425-0440	Lievstock Grants	\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-2425-3200	Livestock Claims	\$500	\$500	\$500	\$500	
	Total Expenses	\$500	\$500	\$500	\$500	
	Livestock Net Operating (Revenue)/Expense	\$500	\$500	\$500	\$500	
Total By-law, Canine, Livestock						
	Total Revenue	(\$19,000)	(\$19,000)	(\$19,000)	(\$19,500)	
	Total Expense	\$30,100	\$29,100	\$26,350	\$27,600	
	Net Operating (Revenue)/Expense	\$11,100	\$10,100	\$7,350	\$8,100	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Roads

Roads	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-3111-0350	Line Painting Revenues	(\$90,000)	(\$90,000)	(\$91,800)	(\$93,636)	
01-3111-0360	RDS. - Other Municipalities	(\$35,000)	(\$25,000)	(\$25,500)	(\$26,010)	
01-3111-0365	RDS. - Misc Revenues	(\$10,000)	(\$10,000)	(\$10,200)	(\$10,404)	
01-3111-0370	Roads - Provincial Grants	\$0	\$0	\$0	\$0	
01-3111-0375	Roads - Federal Grants	(\$5,000)	(\$5,000)	(\$5,100)	(\$5,202)	
01-3111-0410	Elgin Cty Road Payment	(\$504,225)	(\$507,755)	(\$517,910)	(\$528,268)	October CPI Ontario All Goods 0.7%
01-3111-0611	Trans FROM Reserve Fund	\$0	\$0	\$0	\$0	
01-3129-9999	Loss on disposal of assets	\$0	\$0	\$0	\$0	
	Total Revenue	(\$644,225)	(\$637,755)	(\$650,510)	(\$663,520)	
	Other Municipality Line Painting	\$59,750	\$59,750	\$60,945	\$62,164	
Expenses						
	Amortization	\$0	\$0	\$0	\$0	
	Township Bridges & Culverts	\$14,750	\$8,750	\$8,925	\$9,104	
	Township Roadside Maintenance	\$128,250	\$139,500	\$142,290	\$145,136	
	Township Hardtop Maintenance	\$140,477	\$147,975	\$150,935	\$153,953	
	Township Loosetop Maintenance	\$245,000	\$302,750	\$308,805	\$314,981	
	Township Winter Control	\$221,000	\$212,500	\$216,750	\$221,085	
	Township Signs and Safety Devices	\$42,000	\$56,250	\$57,375	\$58,523	
	Township Road Department Admin and Overhead	\$459,077	\$461,898	\$471,136	\$480,559	
	Sidewalks	\$8,000	\$4,500	\$4,590	\$4,682	
	Total Township Expenses	\$1,258,554	\$1,334,123	\$1,360,806	\$1,388,022	
	County Bridges & Culverts	\$5,375	\$4,250	\$4,335	\$4,422	
	County Roadside Maintenance	\$58,000	\$58,000	\$59,160	\$60,343	
	County Hardtop Maintenance	\$140,725	\$135,225	\$137,930	\$140,688	
	County Winter Control	\$252,800	\$255,550	\$260,661	\$265,874	
	County Signs and Safety Devices	\$22,000	\$22,000	\$22,440	\$22,889	
	County - Allocated Overhead	\$33,523	\$33,252	\$33,917	\$34,595	7% Allowable
	County Total Expenses	\$512,423	\$508,277	\$518,442	\$528,811	
	Total Expenses	\$1,830,727	\$1,902,150	\$1,940,193	\$1,978,997	
	Net Operating (Revenue)/Expense	\$1,186,502	\$1,264,395	\$1,289,683	\$1,315,477	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Roads	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
	Net Cash and Capital Requirements					
	Roads - Building Renewal	\$75,000	\$75,000	\$76,500	\$78,030	
	Roads - Gas Tax	\$0	\$0	\$0	\$0	
	Roads - Fleet	\$0	\$0	\$0	\$0	
	Roads - Equipment	\$0	\$0	\$0	\$0	
	Roads - Road Construction	\$770,000	\$825,000	\$900,000	\$1,000,000	
	Roads - Bridges & Culvert	\$100,000	\$100,000	\$105,000	\$110,000	
	Roads - Sidewalks	\$25,000	\$25,000	\$25,500	\$26,010	
	Capital	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$970,000	\$1,025,000	\$1,107,000	\$1,214,040	
	Total Requirement from Levy	\$2,156,502	\$2,289,395	\$2,396,683	\$2,529,517	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Roads	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
	Road Operations - Detailed Expense Accounts					
	Other Municipality Line Painting					
01-3122-3810	Line Mark- other - Wages	\$5,000	\$5,000	\$5,100	\$5,202	
01-3122-3815	Line Mark Other - Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
01-3122-3820	Line Mark-other -material	\$45,000	\$45,000	\$45,900	\$46,818	
01-3122-3830	Line Mark- other-machine	\$8,500	\$8,500	\$8,670	\$8,843	
	Total	\$59,750	\$59,750	\$60,945	\$62,164	
01-3120-1110	Township Bridges & Culverts	\$1,500	\$1,000	\$1,020	\$1,040	
01-3120-1115	Benefits - Bridges and Culverts	\$750	\$250	\$255	\$260	
01-3120-1600	Materials-Bridge&Culvert	\$7,500	\$5,000	\$5,100	\$5,202	
01-3120-1700	Mach Time-Bridge&Culvert	\$5,000	\$2,500	\$2,550	\$2,601	
	Total	\$14,750	\$8,750	\$8,925	\$9,104	
	Township Roadside Maintenance					
01-3120-2110	Rds-Grass& Weed-Wages	\$10,000	\$10,000	\$10,200	\$10,404	
01-3120-2115	Rds-Grass&Weed-Benefits	\$2,500	\$2,500	\$2,550	\$2,601	
01-3120-2600	Rds-Grass&Weed-Materials	\$11,000	\$11,000	\$11,220	\$11,444	Incl. \$8,000 for Phragmites Control
01-3120-2700	Rds-Grass&Weed-Mach Time	\$14,000	\$14,000	\$14,280	\$14,566	
01-3120-2800	Rds-Chain-Materials	\$2,500	\$2,500	\$2,550	\$2,601	
01-3120-3110	Rds-Brushing-Wages	\$20,000	\$25,000	\$25,500	\$26,010	
01-3120-3115	Rds-Brushing-Benefits	\$4,000	\$6,250	\$6,375	\$6,503	
01-3120-3700	Rds-Brushing-Machine Time	\$15,000	\$20,000	\$20,400	\$20,808	
01-3120-3710	Rds-Brushing-Hired Equip	\$4,000	\$3,000	\$3,060	\$3,121	
01-3120-4110	Rds-Ditching-Wages	\$5,000	\$5,000	\$5,100	\$5,202	
01-3120-4115	Rds-Ditching-Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
01-3120-4600	Rds-Ditching-Materials	\$2,500	\$2,500	\$2,550	\$2,601	
01-3120-4700	Rds-Ditching-Machine Time	\$7,500	\$7,500	\$7,650	\$7,803	
01-3120-4710	Ditching-hired equipment	\$0	\$0	\$0	\$0	
01-3120-6110	Rds-Debris/Garb-Wages	\$5,000	\$5,000	\$5,100	\$5,202	
01-3120-6115	Rds-Debris/Garb-Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
01-3120-6600	Rds-Debris/Garb-Materials	\$3,500	\$3,500	\$3,570	\$3,641	
01-3120-6700	Rds-Debris/Garb-Mach Time	\$3,000	\$3,000	\$3,060	\$3,121	
01-3122-2110	Rds-Catchbasin Wages	\$5,000	\$5,000	\$5,100	\$5,202	
01-3122-2115	Rds-Catchbasin-Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
01-3122-2600	Rds-Catchbasin-Materials	\$4,000	\$4,000	\$4,080	\$4,162	
01-3122-2700	Rds-Catchbasin-Mach Time	\$6,000	\$6,000	\$6,120	\$6,242	
	Total	\$128,250	\$139,500	\$142,290	\$145,136	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Roads	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
	Township Hardtop Maintenance					
01-3120-7100	Rds - Inspection Hardtop-Wages	\$70,000	\$65,000	\$66,300	\$67,626	
01-3120-7105	Rds - Inspection Hardtop-Benefits	\$17,500	\$16,250	\$16,575	\$16,907	
01-3120-7106	Rds-Inspection Hardtop-Machine	\$0	\$0	\$0	\$0	
01-3120-7110	Patching&Spray-Wgs	\$12,000	\$15,000	\$15,300	\$15,606	
01-3120-7115	Patching&Spray-Benefits	\$3,000	\$4,000	\$4,080	\$4,162	
01-3120-7600	Patching/Spray-Materials	\$5,000	\$7,500	\$7,650	\$7,803	
01-3120-7700	Patching/Sp-Machine Time	\$2,000	\$2,000	\$2,040	\$2,081	
01-3120-8110	Sweeping Wages	\$1,500	\$1,500	\$1,530	\$1,561	
01-3120-8115	Sweeping-Benefits	\$375	\$375	\$383	\$390	
01-3120-8600	Sweeping Materials	\$0	\$0	\$0	\$0	
01-3120-8700	Sweeping-Machine Time	\$1,600	\$1,600	\$1,632	\$1,665	
01-3120-9110	Shouldering-Wages	\$2,000	\$2,500	\$2,550	\$2,601	
01-3120-9115	Shouldering-Benefits	\$500	\$750	\$765	\$780	
01-3120-9600	Shouldering - Materials	\$0	\$0	\$0	\$0	
01-3120-9700	Shouldering Machine Time	\$3,000	\$5,000	\$5,100	\$5,202	
01-3122-3110	Line Marking-TWP - Wages	\$10,000	\$10,000	\$10,200	\$10,404	
01-3122-3115	Line Marking TWP- Benefits	\$2,500	\$2,500	\$2,550	\$2,601	
01-3122-3600	Line Marking-TWPMaterials	\$3,502	\$4,000	\$4,080	\$4,162	
01-3122-3700	Line Marking-TWP -Machine	\$6,000	\$10,000	\$10,200	\$10,404	
	Total	\$140,477	\$147,975	\$150,935	\$153,953	
	Township Loosetop Maintenance					
01-3121-1100	Rds - Inspection Loosetop	\$0	\$0	\$0	\$0	
01-3121-1105	Rds-Inspection Loosetop-Benefits	\$0	\$0	\$0	\$0	
01-3121-2600	Rds-PatchLoosetop-Material	\$0	\$0	\$0	\$0	
01-3121-2700	Rds-Patch-Loosetop-Mach TM	\$0	\$0	\$0	\$0	
01-3121-3110	Rds-Grading Wages	\$30,000	\$32,500	\$33,150	\$33,813	
01-3121-3111	Rd Grading-Wages-other	\$0	\$0	\$0	\$0	
01-3121-3115	Rds-Grading-Benefits	\$7,500	\$8,125	\$8,288	\$8,453	
01-3121-3600	Rds-Grading-Materials	\$0	\$0	\$0	\$0	
01-3121-3700	Rds-Grading-Mach Time	\$71,000	\$69,000	\$70,380	\$71,788	
01-3121-3705	Rds-Grading-Mach Time-Other	\$0	\$0	\$0	\$0	
01-3121-4110	Rds. Dust Control-Wages	\$2,000	\$7,500	\$7,650	\$7,803	
01-3121-4115	Rds-Dust Control-Benefits	\$500	\$1,875	\$1,913	\$1,951	
01-3121-4600	Rds-Dust Control-Material	\$81,000	\$115,000	\$117,300	\$119,646	
01-3121-4700	Rds-DustControl -Mach Tm	\$1,500	\$15,000	\$15,300	\$15,606	
01-3121-5110	Rds-Gravel-Wages	\$10,000	\$15,000	\$15,300	\$15,606	

Schedule "A" to By-law #2021-17
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Roads	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
01-3121-5115	Rds-Gravel-Benefits	\$2,500	\$3,750	\$3,825	\$3,902	
01-3121-5600	Rds-Gravel-Materials	\$24,000	\$15,000	\$15,300	\$15,606	
01-3121-5700	Rds-Gravel-Mach Time	\$15,000	\$20,000	\$20,400	\$20,808	
	Total	\$245,000	\$302,750	\$308,805	\$314,981	
	Township Winter Control					
01-3121-6110	Rds-Snow-Plow Wages	\$58,500	\$55,000	\$56,100	\$57,222	
01-3121-6115	Rds-Snow Plow-Benefits	\$14,500	\$13,500	\$13,770	\$14,045	
01-3121-6200	Rds-Patrol-Wages	\$10,000	\$8,000	\$8,160	\$8,323	
01-3121-6205	Rds-Patrol-Benefits	\$2,500	\$2,000	\$2,040	\$2,081	
01-3121-6206	Rds-Patrol-Machine	\$0	\$0	\$0	\$0	
01-3121-6600	Rds-Snow Plow-Materials	\$55,500	\$60,000	\$61,200	\$62,424	
01-3121-6700	Rds-Snow Plow-Mach Time	\$75,000	\$70,000	\$71,400	\$72,828	
01-3121-6800	Rds-Snow Plow-Blades	\$5,000	\$4,000	\$4,080	\$4,162	
01-3121-7110	Rds-Sanding/Salting-Wages	\$0	\$0	\$0	\$0	
01-3121-7115	Rds-Sanding/Salting-Benefits	\$0	\$0	\$0	\$0	
01-3121-7600	Rds San/Salting-Material	\$0	\$0	\$0	\$0	
01-3121-7700	Rds-Sand/Salt-Mach Time	\$0	\$0	\$0	\$0	
	Total	\$221,000	\$212,500	\$216,750	\$221,085	
	Township Signs and Safety Devices					
01-3121-8110	Rds-Safety/Signs-Wages	\$22,000	\$25,000	\$25,500	\$26,010	
01-3121-8115	Rds-Safety/Signs-Benefits	\$5,500	\$6,250	\$6,375	\$6,503	
01-3121-8600	Rds-Safety/Signs-Material	\$6,000	\$15,000	\$15,300	\$15,606	increased sign replacement due to reflectivity
01-3121-8700	Rds-Safety/Sign-Mach Time	\$8,500	\$10,000	\$10,200	\$10,404	
01-3121-9600	Rd-Rail Rd Cross-Material	\$0	\$0	\$0	\$0	
	Total	\$42,000	\$56,250	\$57,375	\$58,523	
	Township Road Department Admin and Overhead					
01-3129-0001	Misc-O/H	\$0	\$0	\$0	\$0	
01-3129-0109	Rds-Accrued Vacation Time	\$0	\$0	\$0	\$0	
01-3129-0110	Overhead - Wages	\$130,000	\$132,500	\$135,150	\$137,853	
01-3129-0111	Overhead-Banked Time	\$0	\$0	\$0	\$0	
01-3129-0113	Rds - Accrued Sick Time	\$0	\$0	\$0	\$0	
01-3129-0215	Rds. Convention&Seminars	\$1,000	\$1,000	\$1,020	\$1,040	
01-3129-0225	Rds- Association Fees	\$500	\$500	\$510	\$520	
01-3129-0235	Rds- Occ Health & Safety	\$2,000	\$2,500	\$2,550	\$2,601	
01-3129-0236	Rds- Ed & Training	\$25,000	\$25,000	\$25,500	\$26,010	Road School x4, Winter Training, Other
01-3129-0237	Rds-Insurance deductibles	\$0	\$0	\$0	\$0	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Roads	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
01-3129-0242	Rds-Print &Advertising	\$100	\$150	\$153	\$156	
01-3129-0243	Rds- Office Supplies	\$1,500	\$750	\$765	\$780	
01-3129-0244	Drain Mtc. - Roads	\$0	\$0	\$0	\$0	
01-3129-0246	Rds-Telephone	\$5,500	\$5,500	\$5,610	\$5,722	
01-3129-0247	Rds- OH - Hydro	\$5,000	\$5,000	\$5,100	\$5,202	
01-3129-0248	Rds-Heat	\$6,000	\$6,000	\$6,120	\$6,242	
01-3129-0249	Rds- Water	\$3,000	\$3,000	\$3,060	\$3,121	
01-3129-0250	Rds- Janitorial /Building	\$750	\$750	\$765	\$780	
01-3129-0251	Rds-Building Lawn Mtc	\$250	\$500	\$510	\$520	
01-3129-0255	Rds-OH-Boots, Gloves, AGO	\$7,000	\$7,000	\$7,140	\$7,283	
01-3129-0256	Rds-OH-Shop Coveralls/Rag	\$6,500	\$7,500	\$7,650	\$7,803	
01-3129-0257	Rds- OH- Misc Supplies	\$8,000	\$8,000	\$8,160	\$8,323	
01-3129-0262	Rds- Shedden Shop miscellaneous	\$500	\$500	\$510	\$520	
01-3129-0263	Rds-Garage Misc. Repairs	\$35,000	\$35,000	\$35,700	\$36,414	
01-3129-0264	Rds - OH Salt Bldg Repair	\$0	\$0	\$0	\$0	
01-3129-0265	Rds- OH Tools	\$7,500	\$6,000	\$6,120	\$6,242	
01-3129-0325	Rds- OH Licence Fees	\$1,250	\$1,250	\$1,275	\$1,301	
01-3129-0327	Rds-Radio & GPS Maintenance	\$2,500	\$2,500	\$2,550	\$2,601	
01-3129-0328	Rds-OH Pager Expense	\$0	\$0	\$0	\$0	
01-3129-0400	Rds OH - Fuel	\$0	\$0	\$0	\$0	
01-3129-0401	Rds OH - Oil	\$0	\$0	\$0	\$0	
01-3129-1110	Banked Time - Used	\$0	\$0	\$0	\$0	
01-3129-1120	Canada Pension	\$35,000	\$38,500	\$39,270	\$40,055	
01-3129-1130	Employment Insurance	\$21,000	\$22,500	\$22,950	\$23,409	
01-3129-1140	OMERS Pension Plan	\$62,500	\$65,000	\$66,300	\$67,626	
01-3129-1150	Employer Health Tax	\$15,500	\$16,000	\$16,320	\$16,646	
01-3129-1160	Workplace Safety Insuran	\$24,000	\$24,500	\$24,990	\$25,490	
01-3129-1170	Group Insurance	\$77,500	\$68,500	\$69,870	\$71,267	
01-3129-1200	Travel Mileage	\$250	\$250	\$255	\$260	
01-3129-1210	Allocate Benefits	(\$90,000)	(\$109,000)	(\$111,180)	(\$113,404)	
01-3129-3110	Postage	\$0	\$0	\$0	\$0	
01-3129-3140	Insurance	\$90,000	\$110,000	\$112,200	\$114,444	reflects renewal cost
01-3129-3150	Legal and Consultation	\$3,000	\$2,500	\$2,550	\$2,601	
01-3129-3170	Memberships/Subscriptions	\$5,000	\$5,500	\$5,610	\$5,722	incl. Software Costs
01-3129-3310	Computer Support	\$0	\$0	\$0	\$0	
01-3129-4200	Studies and Reports	\$0	\$0	\$0	\$0	
	Overhead Allocation to County	\$33,523.00	\$33,252	(\$33,917)	(\$34,595)	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Roads	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
	Total	\$459,077	\$461,898	\$471,136	\$480,559	
	Sidewalks					
01-3129-5000	Sidewalk Maintenance - Wages	\$2,000	\$1,000	\$1,020	\$1,040	
01-3129-5001	Sidewalk Maintenance - Materials	\$2,000	\$1,500	\$1,530	\$1,561	
01-3129-5002	Sidewalk Maintenance -Machine time	\$4,000	\$2,000	\$2,040	\$2,081	
	Total	\$8,000	\$4,500	\$4,590	\$4,682	
	County Bridges & Culverts					
01-3320-1110	Elgin- Bdgs&Culvt-Wages	\$1,500	\$1,000	\$1,020	\$1,040	
01-3320-1115	Elgin-Br&Culvert-Benefits	\$375	\$250	\$255	\$260	
01-3320-1600	Elgin-Br&Culvert-Material	\$1,500	\$1,500	\$1,530	\$1,561	
01-3320-1700	Elgin-Br& Culv. Mach Time	\$2,000	\$1,500	\$1,530	\$1,561	
	Total	\$5,375	\$4,250	\$4,335	\$4,422	
	County Roadside Maintenance					
01-3320-2110	Elg- Grass& Weed-Wages	\$8,000	\$8,000	\$8,160	\$8,323	
01-3320-2115	Elg-Grass&Weed-Benefits	\$2,000	\$2,000	\$2,040	\$2,081	
01-3320-2600	Elg-Grass&Weed-Materials	\$6,500	\$6,500	\$6,630	\$6,763	
01-3320-2700	Elg-Grass&Weed-Mach Time	\$16,000	\$16,000	\$16,320	\$16,646	
01-3320-3110	Elgin-Brushing Wages	\$5,000	\$5,000	\$5,100	\$5,202	
01-3320-3115	Elgin-Brushing-Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
01-3320-3600	Elgin-Brushing Materials	\$2,000	\$2,000	\$2,040	\$2,081	
01-3320-3700	Elgin-Brushing-Mach Time	\$2,500	\$2,500	\$2,550	\$2,601	
01-3320-4110	Elgin-Ditching-Wages	\$1,000	\$1,000	\$1,020	\$1,040	
01-3320-4115	Elgin-Ditching-Benefits	\$250	\$250	\$255	\$260	
01-3320-4600	Elgin-Ditching Materials	\$250	\$250	\$255	\$260	
01-3320-4700	Elgin-Ditching Mach Time	\$1,000	\$1,000	\$1,020	\$1,040	
01-3320-6110	Elgin-Debris/Garb-Wages	\$5,000	\$5,000	\$5,100	\$5,202	
01-3320-6115	Elgin-Debris/Garb-Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
01-3320-6600	Elgin-Debris/Garb-Material	\$500	\$500	\$510	\$520	
01-3320-6700	Elgin-Debris/Garb Mach Time	\$1,500	\$1,500	\$1,530	\$1,561	
01-3322-2110	Elgin-Catchbasin Wages	\$2,000	\$2,000	\$2,040	\$2,081	
01-3322-2115	Elgin-Catchbasin-Benefits	\$500	\$500	\$510	\$520	
01-3322-2600	Elgin-Catchbasin-Material	\$500	\$500	\$510	\$520	
01-3322-2700	Elgi-Catchbasin-Mach Time	\$1,000	\$1,000	\$1,020	\$1,040	
	Total	\$58,000	\$58,000	\$59,160	\$60,343	
	County Hardtop Maintenance					
01-3320-7100	Elgin-Road Inspections-Wages	\$52,000	\$50,000	\$51,000	\$52,020	
01-3320-7105	Elgin-Road Inspections-Benefits	\$13,000	\$12,500	\$12,750	\$13,005	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Roads	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
01-3320-7106	Elgin-Road Inspections-Machine	\$0	\$0	\$0	\$0	
01-3320-7110	Elgin Patch -Wages	\$10,000	\$7,500	\$7,650	\$7,803	
01-3320-7115	Elgin-Patch-Benefits	\$2,500	\$1,500	\$1,530	\$1,561	
01-3320-7600	Elgn-Patch-Material	\$10,000	\$10,000	\$10,200	\$10,404	
01-3320-7700	Elgin-Patch- Mach TM	\$4,000	\$4,000	\$4,080	\$4,162	
01-3320-8110	Elgin-Sweeping Wages	\$2,000	\$2,000	\$2,040	\$2,081	
01-3320-8115	Elgin-Sweeping-Benefits	\$500	\$500	\$510	\$520	
01-3320-8600	Elgin-Sweeping Materials	\$1,000	\$1,500	\$1,530	\$1,561	
01-3320-8700	Elgin-Sweeping Mach Time	\$3,600	\$3,600	\$3,672	\$3,745	
01-3320-9110	Elgin-Shouldering -Wages	\$6,000	\$6,000	\$6,120	\$6,242	
01-3320-9115	Elgin-Shouldering-Benefits	\$1,500	\$1,500	\$1,530	\$1,561	
01-3320-9600	Elgn-Shouldering Material	\$2,000	\$2,000	\$2,040	\$2,081	
01-3320-9700	Elgn-Shouldering Mach Tm	\$12,000	\$12,000	\$12,240	\$12,485	
01-3322-3810	Elgin-Line Painting Wages	\$1,500	\$1,500	\$1,530	\$1,561	
01-3322-3815	Elgin-Line Painting Benefits	\$375	\$375	\$383	\$390	
01-3322-3820	Elgin-Line Painting Materials	\$16,000	\$16,000	\$16,320	\$16,646	
01-3322-3830	Elgin-Line Painting Machine	\$2,750	\$2,750	\$2,805	\$2,861	
	Total	\$140,725	\$135,225	\$137,930	\$140,688	
	County Winter Control					
01-3321-6110	Elgin-SnowPlowing-Wages	\$44,000	\$40,000	\$40,800	\$41,616	
01-3321-6115	Elgin-Snow Plowing-Benefits	\$11,000	\$10,000	\$10,200	\$10,404	
01-3321-6210	Elgin-Patrol-Wages	\$25,000	\$30,000	\$30,600	\$31,212	
01-3321-6215	Elgin-Patrol-Benefits	\$6,250	\$7,500	\$7,650	\$7,803	
01-3321-6216	Elgin-Patrol-Machine	\$0	\$0	\$0	\$0	
01-3321-6600	Elgin-Snow Plow-Materials	\$81,550	\$81,550	\$83,181	\$84,845	
01-3321-6700	Elgin-Snow Plow-Mach Time	\$85,000	\$35,000	\$35,700	\$36,414	
01-3321-7110	Elgin-Sand/Salting-Wages	\$0	\$0	\$0	\$0	
01-3321-7115	Elgin-Sand/Salting-Benefits	\$0	\$0	\$0	\$0	
01-3321-7600	Elg-Sand/Salting-Material	\$0	\$1,500	\$1,530	\$1,561	
01-3321-7700	Elg-Sand/Salting Mach Tim	\$0	\$50,000	\$51,000	\$52,020	
	Total	\$252,800	\$255,550	\$260,661	\$265,874	
	County Signs and Safety Devices					
01-3321-8110	Elg-Safety/Signs Wages	\$10,000	\$10,000	\$10,200	\$10,404	
01-3321-8115	Elgin-Safety/Signs-Benefits	\$2,500	\$2,500	\$2,550	\$2,601	
01-3321-8600	Elgin-SafetySign-Material	\$4,500	\$4,500	\$4,590	\$4,682	
01-3321-8700	Elg-SafetySign-Mach Time	\$5,000	\$5,000	\$5,100	\$5,202	
01-3322-4110	Elgin-SpProj-Wages	\$0	\$0	\$0	\$0	

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2021 Operating Budget

Roads	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
01-3322-4115	Elgin-SpProj-Benefits	\$0	\$0	\$0	\$0	
01-3322-4120	Elgin-SpProj-Materials	\$0	\$0	\$0	\$0	
01-3322-4130	Elgin-SpProj-Mach Time	\$0	\$0	\$0	\$0	
	Total	\$22,000	\$22,000	\$22,440	\$22,889	
	Total Expenses	\$1,797,204	\$1,868,898	\$1,906,276	\$1,944,402	
	Net Operating (Revenue)/Expense	\$1,152,979	\$1,231,144	\$1,255,767	\$1,280,882	

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2021 Operating Budget

Streetlights

Streetlights	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-3211-0000	Transfer from reserve	\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-3211-2120	Utilities	\$17,000	\$17,000	\$17,340	\$17,687	
01-3211-3160	Equipment Maintenance	\$6,000	\$7,500	\$7,650	\$7,803	reflects 3 year average
01-3211-6900	Locates- road wages	\$7,500	\$7,500	\$7,650	\$7,803	Road time for locates
01-3211-6901	Locates - equipment time	\$5,000	\$5,000	\$5,100	\$5,202	
01-3211-7000	Amortization	\$0	\$0	\$0	\$0	
	Total Expenses	\$35,500	\$37,000	\$37,740	\$38,495	
	Net Operating (Revenue)/Expense	\$35,500	\$37,000	\$37,740	\$38,495	
	Net Cash and Capital Requirements					
	Roads - Street Lights	\$20,000	\$20,000	\$20,400	\$20,808	As per AMP for Streetlight replacements
	Capital Items	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$20,000	\$20,000	\$20,400	\$20,808	
	Total Requirement from Levy	\$55,500	\$57,000	\$58,140	\$59,303	

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2021 Operating Budget

Waste Management

Waste Management	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-4111-0350	Recycling Grant	\$0	\$0	\$0	\$0	
01-4111-0360	Blue Box Grant	(\$31,000)	(\$30,000)	(\$30,000)	(\$30,000)	Stewardship Ontario
01-4111-0361	Donation and miscellaneous revenue	(\$18,000)	(\$19,000)	(\$19,000)	(\$20,000)	Green Lane Trust for Recycling Centre Costs \$16,500 + \$2,500 Zero Waste + composter sales and subsidy
01-4111-0362	Recycling Strategy	(\$20,000)	(\$20,000)	(\$15,500)	(\$16,000)	Recyclable Sales
01-4111-0611	Transfer from Reserve	\$0	\$0	\$0	\$0	
	Total Revenue	(\$69,000)	(\$69,000)	(\$64,500)	(\$66,000)	
Expenses						
01-4111-3300	Contracted Services	\$281,000	\$291,000	\$285,000	\$290,000	reflects updated contract for whole year
01-4111-3310	Disposal fees	\$60,000	\$60,000	\$62,000	\$65,000	est. based on prior plus inflation and housing increase
01-4111-3320	Blue boxes and program costs	\$1,000	\$1,000	\$1,000	\$1,000	
01-4111-3330	Bin contract	\$0	\$0	\$1,000	\$1,000	no costs for last 3 years
01-4111-3350	Landfill royalty costs	\$3,000	\$3,000	\$3,000	\$3,000	5% of Disposal Fees
01-4111-3400	Recycling Strategy	\$35,000	\$35,000	\$45,000	\$45,000	
01-4111-3410	Recycling Centre St Thomas	\$18,000	\$16,500	\$16,500	\$17,000	Green Lane Trust for Recycling Centre Costs \$16,500
01-4111-3415	Zero Waste		\$2,500	\$2,500	\$3,000	Zero Waste Committee+composters net to zero
	Total Expenses	\$398,000	\$409,000	\$416,000	\$425,000	
	Net Operating (Revenue)/Expense	\$329,000	\$340,000	\$351,500	\$359,000	

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2021 Operating Budget

Cemeteries

Cemeteries	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-5311-0000	Revenue	\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-5311-1112	Cemetery Road Wages	\$500	\$500	\$300	\$350	
01-5311-3140	Cemetery Maintenance	\$4,500	\$5,000	\$5,050	\$5,100	
01-5311-6300	Cemetery-Insurance	\$5,630	\$5,900	\$4,700	\$4,800	reflects renewal cost
	Total Expenses	\$10,630	\$11,400	\$10,050	\$10,250	
	Net Operating (Revenue)/Expense	\$10,630	\$11,400	\$10,050	\$10,250	

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Keystone

Keystone	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-7111-0320	Complex -Rental Income	(\$74,000)	(\$30,000)	(\$30,600)	(\$31,212)	est. \$10,000 in fee waivers in other expense
01-7111-0326	Insurance Coverage	\$0	\$0	\$0	\$0	
01-7111-0360	Donations	\$0	\$0	\$0	\$0	
01-7111-0611	Transfer in from Reserve	\$0	(\$30,000)	\$0	\$0	Tax Stabilization Reserve
	Total Revenue	(\$74,000)	(\$60,000)	(\$30,600)	(\$31,212)	
Expenses						
01-7111-1110	Complex-Salaries and Wgs	\$18,000	\$9,000	\$9,180	\$9,364	Admin and Cleaning time
01-7111-1111	Complex - Rds Time	\$5,500	\$4,000	\$4,080	\$4,162	
01-7111-1112	Wages - CBO building management	\$2,200	\$2,000	\$2,040	\$2,081	CBO Assistance with facility repair projects
01-7111-1120	Canada Pension Plan	\$0	\$0	\$0	\$0	Overhead accounted for in Admin
01-7111-1130	Employment Insurance	\$0	\$0	\$0	\$0	
01-7111-1150	Employer Health Tax	\$0	\$0	\$0	\$0	
01-7111-1160	Workers Compensation	\$0	\$0	\$0	\$0	
01-7111-2100	Complex -Building Repairs	\$12,500	\$12,000	\$12,240	\$12,485	better reflects historical average
01-7111-2110	Complex-Cleaning Supplies	\$750	\$750	\$765	\$780	
01-7111-2120	Complex - Utilities	\$10,000	\$10,000	\$10,200	\$10,404	better reflects historical average
01-7111-2140	Complex-Material Supplies	\$2,500	\$2,500	\$2,550	\$2,601	
01-7111-2180	Complex-Property Maintenance	\$8,000	\$6,000	\$6,120	\$6,242	
01-7111-2700	Complex -Rds Mach Tm	\$2,500	\$2,000	\$2,040	\$2,081	
01-7111-3130	Complex-Telephone Expense	\$2,500	\$2,000	\$2,040	\$2,081	
01-7111-3140	Insurance	\$13,000	\$15,000	\$15,300	\$15,606	reflects renewal cost
01-7111-3160	Complex-Equip Maintenance	\$5,500	\$4,000	\$4,080	\$4,162	incl. new \$500 generator load bank testing CSA
01-7111-3161	Complex-Equipment Costs	\$2,000	\$2,000	\$2,040	\$2,081	
01-7111-3190	Miscellaneous	\$0	\$0	\$0	\$0	not used last 3 years
01-7111-7000	Amortization	\$0	\$0	\$0	\$0	
	Total Expenses	\$84,950	\$71,250	\$72,675	\$74,129	
	Net Operating (Revenue)/Expense	\$10,950	\$11,250	\$42,075	\$42,917	
	Net Cash and Capital Requirements					
	Keystone - Building Renew	\$20,000	\$20,000	\$20,400	\$20,808	AMP Requirements for major maintenance
	Keystone - Equipment	\$0	\$0	\$0	\$0	

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Keystone	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
	Capital Items	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$20,000	\$20,000	\$20,400	\$20,808	
	Total Requirement from Levy	\$30,950	\$31,250	\$62,475	\$63,725	

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Parks

Parks	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-7311-0300	Donation	(\$8,000)	(\$8,000)	(\$8,160)	(\$8,323)	Green Lane - Turf Improvement / Overseeding
01-7311-0360	Do not use in 2019 Talbotville Misc Receipts	\$0	\$0	\$0	\$0	for SOSP
01-7311-0361	Do not use in 2019 Fingal Park Receipts	\$0	\$0	\$0	\$0	
01-7311-0362	Do not use in 2019 Shedden Ball Receipts	\$0	\$0	\$0	\$0	
01-7311-0363	(Do not use in 2019) Shedden Soccer Receipts	\$0	\$0	\$0	\$0	
01-7311-0366	(Do not use in 2019) Shedden miscellaneous revenue	\$0	\$0	\$0	\$0	
01-7311-0390	Gain on disposal of assets	\$0	\$0	\$0	\$0	
01-7311-0400	Shedden Park - Miscellaneous receipts	\$0	\$0	\$0	\$0	
01-7311-0401	Shedden Park - Soccer fees	(\$6,000)	\$0	\$0	\$0	
01-7311-0402	Shedden Park - Baseball fees	\$0	\$0	\$0	\$0	
01-7311-0403	Shedden Park - Pavilion fees	\$0	\$0	\$0	\$0	
01-7311-0404	Shedden Park - Food booth fees	\$0	\$0	\$0	\$0	
01-7311-0405	Shedden Park - Grounds fees	(\$1,000)	(\$1,000)	(\$1,020)	(\$1,040)	
01-7311-0410	SOSP - Miscellaneous receipts	\$0	\$0	\$0	\$0	
01-7311-0411	SOSP - Soccer fees	\$0	(\$6,000)	(\$6,120)	(\$6,242)	
01-7311-0412	SOSP - Baseball fees	\$0	\$0	\$0	\$0	
01-7311-0413	SOSP - Pavilion fees	\$0	(\$1,000)	(\$1,020)	(\$1,040)	
01-7311-0414	SOSP - Food booth fees	\$0	\$0	\$0	\$0	
01-7311-0420	Fingal Park - Miscellaneous receipts	\$0	\$0	\$0	\$0	
01-7311-0422	Fingal Park - Baseball fees	(\$3,000)	(\$3,000)	(\$3,060)	(\$3,121)	
01-7311-0423	Fingal Park - Pavilion fees	\$0	\$0	\$0	\$0	
01-7311-0424	Fingal Park - Food booth fees	\$0	\$0	\$0	\$0	
01-7311-0430	Talbotville Park - Miscellaneous receipts	\$0	\$0	\$0	\$0	
01-7311-0431	Talbotville Park - Soccer fees	(\$2,000)	(\$2,000)	(\$2,040)	(\$2,081)	
01-7311-0432	Talbotville Park - Baseball fees	\$0	(\$500)	(\$510)	(\$520)	
01-7311-0433	Talbotville Park - Pavilion fees	\$0	\$0	\$0	\$0	
01-7311-0434	Talbotville Park - Food booth fees	\$0	\$0	\$0	\$0	
01-7311-0611	Transfer from reserve	\$0	\$0	\$0	\$0	
	Total Revenue	(\$20,000)	(\$21,500)	(\$21,930)	(\$22,369)	
Expenses						
01-7311-1110	Shedden Park - Custodial wages	\$0	\$0	\$0	\$0	
01-7311-1111	Roads - Time	\$0	\$0	\$0	\$0	

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Parks	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
01-7311-1115	Shedden Park - Rds Wages	\$11,000	\$11,000	\$11,220	\$11,444	
01-7311-2100	Building Repairs	\$0	\$0	\$0	\$0	
01-7311-2125	Shedden Park - Utilities	\$2,500	\$2,500	\$2,550	\$2,601	
01-7311-2145	Shedden Park - Materials/Supplies	\$1,000	\$1,000	\$1,020	\$1,040	
01-7311-2185	Shedden Park - Property Maintenance	\$3,600	\$3,600	\$3,672	\$3,745	
01-7311-2190	Shedden Soccer - Property Maintenance	\$7,500	\$12,000	\$12,240	\$12,485	increased grass cutting costs, SOSP
01-7311-2700	Roads - Machine Time	\$0	\$0	\$0	\$0	
01-7311-2705	Shedden Park - Rds Mach Time	\$9,500	\$9,500	\$9,690	\$9,884	
01-7311-3130	Telephone	\$350	\$350	\$357	\$364	
01-7311-3140	Insurance Coverage	\$12,000	\$15,000	\$15,300	\$15,606	reflects increased insurance costs
01-7311-3145	Insurance - Rosy Rhubarb	\$2,500	\$0	\$0	\$0	
01-7311-3146	Insurance-Multi Activity Pad	\$450	\$0	\$0	\$0	
01-7311-3147	Insurance - Outdoor Skating Rink	\$875	\$0	\$0	\$0	
01-7311-3180	Canada Day-Fingal Park	\$2,000	\$2,000	\$2,040	\$2,081	Donation to Canada activities
01-7311-3188	Shedden Soccer & Ball Park Expenses	\$1,500	\$1,500	\$1,530	\$1,561	
01-7311-5110	Fingal Ballpark Expenses	\$7,800	\$10,000	\$10,200	\$10,404	
01-7311-5111	Fingal Ball Park - Custodial wages	\$0	\$0	\$0	\$0	
01-7311-5115	Fingal Playground Park	\$3,500	\$1,500	\$1,530	\$1,561	
01-7311-5116	Fingal Park-Roads Wages	\$20,000	\$20,000	\$20,400	\$20,808	
01-7311-5117	Fingal Park-Roads Machine Time	\$17,000	\$17,000	\$17,340	\$17,687	
01-7311-5120	Talbotville Park Expenses	\$9,000	\$9,000	\$9,180	\$9,364	
01-7311-5121	Talbotville Park-Road Wages	\$9,000	\$9,000	\$9,180	\$9,364	
01-7311-5122	Talbotville Park-Road Machine Time	\$8,000	\$8,000	\$8,160	\$8,323	
01-7311-5125	Ferndale Park Expenses	\$2,600	\$3,000	\$3,060	\$3,121	
01-7311-5126	Ferndale Park-Roads Wages	\$2,500	\$2,500	\$2,550	\$2,601	Total Road Wages \$42,500
01-7311-5127	Ferndale park-Roads Machine Time	\$2,000	\$2,000	\$2,040	\$2,081	
01-7311-5555	Transfer to Reserve	\$0	\$0	\$0	\$0	
	Total Expenses	\$136,175	\$140,450	\$143,259	\$146,124	
	Net Operating (Revenue)/Expense	\$116,175	\$118,950	\$121,329	\$123,756	
	Net Cash and Capital Requirements					
	Parks - Equipment	\$25,000	\$25,000	\$25,500	\$26,010	
	Parks-Renewal	\$0	\$0	\$0	\$0	
	Parks - Building Renewal	\$0	\$0	\$0	\$0	
	Capital Items	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$25,000	\$25,000	\$25,500	\$26,010	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Parks	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
	Total Requirement from Levy	\$141,175	\$143,950	\$146,829	\$149,766	

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Planning, Ec Dev Other

	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Planning						
Revenue						
01-8111-0360	Miscellaneous	\$0	\$0	\$0	\$0	
01-8111-0377	Grant	\$0	\$0	\$0	\$0	
01-8111-0380	Application Fees	(\$20,000)	(\$20,000)	(\$20,400)	(\$20,808)	
01-8111-0401	Planning Recoveries Other Municipalities	\$0	\$0	\$0	\$0	
01-8111-0402	Planning Recoveries Property Owners	\$0	\$0	\$0	\$0	
01-8111-0403	Future Recoveries from Development Charges	\$0	\$0	\$0	\$0	
01-8111-0404	Future Recoveries re: Official Plan	\$0	\$0	\$0	\$0	
01-8111-0611	Transfer from Reserve	\$0	\$0	\$0	\$0	
	Total Revenue	(\$20,000)	(\$20,000)	(\$20,400)	(\$20,808)	
Expenses						
01-8111-1110	Salaries and Wages	\$31,000	\$46,000	\$46,920	\$47,858	Contract - West Elgin, increased to 0.5 FTE
01-8111-1200	Mileage	\$300	\$250	\$255	\$260	
01-8111-1220	Employee Training	\$500	\$500	\$510	\$520	
01-8111-2140	Materials Supplies	\$250	\$250	\$255	\$260	
01-8111-3110	Postage	\$650	\$500	\$510	\$520	
01-8111-3120	Advertising	\$1,000	\$750	\$765	\$780	
01-8111-3150	Legal Fees	\$2,500	\$3,300	\$3,366	\$3,433	Reflects 3 year average
01-8111-3170	Memberships/Subscriptions	\$0	\$0	\$0	\$0	
01-8111-3195	New Official Plan	\$0	\$0	\$0	\$0	2019 OP, DC Study ongoing into 2020
01-8111-3196	New Zoning By-Law	\$0	\$0	\$0	\$0	
01-8111-3197	New Development Charges Study	\$0	\$0	\$0	\$0	
01-8111-3300	Contracted Services	\$2,500	\$1,000	\$1,020	\$1,040	
01-8111-6100	Transfer to Reserve	\$0	\$0	\$0	\$0	
01-8111-6400	Miscellaneous	\$500	\$500	\$510	\$520	2020 Actual relates to OP Update, budgeted in 2018
	Total Expenses	\$39,200	\$53,050	\$54,111	\$55,193	
	Net Operating (Revenue)/Expense	\$19,200	\$33,050	\$33,711	\$34,385	

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	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Economic Development						
Revenue						
01-8111-0370	Economic Development Revenue	\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-8111-6440	Economic Development-Public Relations Campaign	\$0	\$0	\$0	\$0	
01-8111-6450	Economic Development	\$5,000	\$5,000	\$5,100	\$5,202	
	Total Expenses	\$5,000	\$5,000	\$5,100	\$5,202	
	Net Operating (Revenue)/Expense	\$5,000	\$5,000	\$5,100	\$5,202	
Seniors' Committee						
Revenue						
01-8111-0372	Seniors' Committee Donations	(\$5,000)	(\$5,000)	(\$5,100)	(\$5,202)	Green Lane Trust Request \$5,000
	Total Revenue	(\$5,000)	(\$5,000)	(\$5,100)	(\$5,202)	
Expenses						
01-8111-6590	Senior's Committee- Southwold Young at Heart	\$5,000	\$5,000	\$5,100	\$5,202	
	Total Expenses	\$5,000	\$5,000	\$5,100	\$5,202	
	Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Family Day						
Revenue						
01-8111-0373	Family Day donations	(\$8,000)	\$0	(\$8,000)	(\$8,160)	Green Lane Trust Request \$5,000
	Total Revenue	(\$8,000)	\$0	(\$8,000)	(\$8,160)	
Expenses						
01-8111-6570	Family Day Winterfest	\$8,000	\$0	\$8,000	\$8,160	Similar program and event as in 2020
	Total Expenses	\$8,000	\$0	\$8,000	\$8,160	
	Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	

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	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Communities in Bloom						
Revenue						
01-8111-0374	C.I.B. Donations - Flag Fund	(\$3,000)	(\$3,000)	(\$3,060)	(\$3,121)	Green Lane Trust Request
01-8111-0375	Communities in Bloom revenue	\$0	\$0	\$0	\$0	Accumulated surplus from Prior Years ~\$5,000
	Total Revenue	(\$3,000)	(\$3,000)	(\$3,060)	(\$3,121)	
Expenses						
01-8111-6500	Communities in Bloom	\$3,000	\$3,000	\$3,060	\$3,121	
	Total Expenses	\$3,000	\$3,000	\$3,060	\$3,121	
	Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
History Committee						
Revenue						
01-8111-0376	History Committee Revenue	(\$2,000)	(\$2,000)	(\$2,040)	(\$2,081)	Green Lane Trust Request
	Total Revenue	(\$2,000)	(\$2,000)	(\$2,040)	(\$2,081)	
Expenses						
01-8111-6580	Economic Development-History Committee	\$2,000	\$2,000	\$2,040	\$2,081	
	Total Expenses	\$2,000	\$2,000	\$2,040	\$2,081	
	Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Greening Communities						
Revenue						
01-8111-0376	Greening Communities	(\$750)	(\$750)	(\$765)	(\$780)	Green Lane Trust Request
	Total Revenue	(\$750)	(\$750)	(\$765)	(\$780)	
Expenses						
01-8111-6560	Greening Communities	\$750	\$750	\$765	\$780	
	Total Expenses	\$750	\$750	\$765	\$780	

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	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
	Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Total Planning and Other						
	Total Revenue Planning and Other	(\$38,750)	(\$30,750)	(\$39,365)	(\$40,152)	
	Total Expense Planning and Other	\$62,950	\$68,800	\$78,176	\$79,740	
	Net Planning and Other	\$24,200	\$38,050	\$38,811	\$39,587	
Net Cash and Capital Requirements						
	Planning - Cycling Master Plan	\$0	\$0	\$0	\$0	
	Planning - Official Plan and Zoning Review	\$5,000	\$5,000	\$5,100	\$5,202	For Planning and Development Studies and Consulting
	Capital Items	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$5,000	\$5,000	\$5,100	\$5,202	
	Total Requirement from Levy	\$29,200	\$43,050	\$43,911	\$44,789	

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Drainage

Drainage	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Revenue						
01-8211-0140	Tile Loan Debentures	(\$4,810)	(\$2,432)	(\$2,432)	(\$2,432)	offset below
01-8211-0360	Miscellaneous Revenues	(\$1,500)	(\$750)	(\$765)	(\$780)	Mainly Drainage Reapportionments
01-8211-0400	Provincial Grant	(\$29,000)	(\$30,000)	(\$30,600)	(\$31,212)	
01-8211-0401	Drain Supt Dutton	(\$42,000)	(\$43,000)	(\$43,860)	(\$44,737)	Revenue from Dutton-Dunwich
	Total Revenue	(\$77,310)	(\$76,182)	(\$77,657)	(\$79,162)	
Expenses						
01-8211-1110	Salaries and Wages	\$75,000	\$78,000	\$79,560	\$81,151	
01-8211-1111	Drainage Super Expenses	\$1,000	\$1,000	\$1,020	\$1,040	Phone, conference, safety boots, accom
01-8211-1112	Rds- Wages	\$0	\$0	\$0	\$0	
01-8211-1113	Drain Mtce - Supt. Wages	\$0	\$0	\$0	\$0	
01-8211-1114	Dutton-Dunwich Supt Wages	\$0	\$0	\$0	\$0	Split between DD and Southwold varies year to year,
01-8211-1115	Dutton-Drainage Roads-Wages	\$0	\$0	\$0	\$0	
01-8211-1120	Canada Pension	\$2,898	\$3,200	\$3,264	\$3,329	
01-8211-1130	Employment Insurance	\$1,677	\$1,750	\$1,785	\$1,821	
01-8211-1140	OMERS Pension Plan	\$6,840	\$7,100	\$7,242	\$7,387	
01-8211-1150	Employer Health Tax	\$1,461	\$1,500	\$1,530	\$1,561	
01-8211-1160	Workplace Safety Insuran	\$2,250	\$2,350	\$2,397	\$2,445	
01-8211-1170	Group Insurance	\$4,850	\$4,850	\$4,947	\$5,046	
01-8211-1190	Health Safety	\$0	\$0	\$0	\$0	
01-8211-1200	Travel Mileage	\$500	\$500	\$510	\$520	
01-8211-1220	Employee Training	\$750	\$750	\$765	\$780	
01-8211-2140	Drain Stock Charges	\$800	\$800	\$816	\$832	
01-8211-2700	Rds Mach Tm To Drains	\$0	\$0	\$0	\$0	
01-8211-3110	Postage	\$0	\$0	\$0	\$0	
01-8211-3140	Insurance	\$50	\$0	\$0	\$0	
01-8211-3150	Legal	\$0	\$0	\$0	\$0	
01-8211-3161	Equipment Costs	\$0	\$0	\$0	\$0	
01-8211-3170	Memberships Subscription	\$350	\$350	\$357	\$364	LICO, DSAO
01-8211-3300	Outside Contractors-Drain	\$0	\$0	\$0	\$0	

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Drainage	Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
01-8211-6100	Transfer to Reserve	\$0	\$0	\$0	\$0	
01-8211-6400	Debenture Payment Principal	\$4,170	\$2,042	\$2,165	\$2,294	Offset with revenue above
01-8211-6450	Debenture Payment Interest	\$640	\$390	\$267	\$138	
	Total Expenses	\$103,236	\$104,582	\$106,625	\$108,709	
	Net Operating (Revenue)/Expense	\$25,926	\$28,400	\$28,968	\$29,547	
	Net Cash and Capital Requirements					
	Drainage	\$70,000	\$75,000	\$80,000	\$80,000	
	Capital Items	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$70,000	\$75,000	\$80,000	\$80,000	
	Total Requirement from Levy	\$95,926	\$103,400	\$108,968	\$109,547	

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Cash and Capital Requirements - Summary

Account	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast	Notes
Gas Tax Funding	(\$134,116)	(\$140,212)	(\$140,212)	(\$146,309)	offset below
Machine Usage	(\$212,020)	(\$220,000)	(\$230,000)	(\$240,000)	offset below
Transfer to Reserve	\$100,000	\$75,000	\$76,500	\$78,030	
Transfer to Reserve	\$5,000	\$0	\$0	\$0	
GG - Working Capital	\$0	\$0	\$0	\$0	
GG - Administration	\$10,000	\$10,000	\$10,200	\$10,404	
GG - Computers	\$18,500	\$23,000	\$23,460	\$23,929	
GG - Building Renewal	\$25,000	\$25,000	\$25,500	\$26,010	
GG - Election Reserve	\$5,000	\$0	\$0	\$0	
Fire - Apparatus	\$90,000	\$75,000	\$76,500	\$78,030	better reflects anticipated need
Fire - Building Renewal	\$95,000	\$95,000	\$96,900	\$98,838	
Fire - Major Equipment	\$80,000	\$90,000	\$91,800	\$93,636	
Fire - Communications	\$0	\$0	\$0	\$0	
Fire - Funeral	\$1,500	\$1,500	\$1,530	\$1,561	
Building - Equipment	\$0	\$0	\$0	\$0	
Building - Fleet	\$0	\$0	\$0	\$0	
Roads - Building Renewal	\$75,000	\$75,000	\$76,500	\$78,030	
Roads - Gas Tax	\$134,116	\$140,212	\$140,212	\$146,309	
Roads - Fleet	\$0	\$0	\$0	\$0	
Roads - Equipment	\$212,020	\$220,000	\$230,000	\$240,000	offset above
Roads - Road Construction	\$770,000	\$825,000	\$900,000	\$1,000,000	offset above
Roads - Bridges & Culvert	\$100,000	\$100,000	\$105,000	\$110,000	
Roads - Sidewalks	\$25,000	\$25,000	\$25,500	\$26,010	
Roads - Street Lights	\$20,000	\$20,000	\$20,400	\$20,808	
Health - Building Renewal	\$10,000	\$10,000	\$10,200	\$10,404	
Parks - Equipment	\$25,000	\$25,000	\$25,500	\$26,010	
Parks-Renewal	\$0	\$0	\$0	\$0	
Parks - Building Renewal	\$0	\$0	\$0	\$0	
Keystone - Building Renew	\$20,000	\$20,000	\$20,400	\$20,808	
Keystone - Equipment	\$0	\$0	\$0	\$0	
Library - Building Renewal	\$10,000	\$10,000	\$10,200	\$10,404	
Planning - Cycling Master Plan	\$0	\$0	\$0	\$0	
Planning - Official Plan and Zoning Review	\$5,000	\$5,000	\$5,100	\$5,202	
Drains	\$70,000	\$75,000	\$75,000	\$80,000	
Total Cash	\$1,560,000	\$1,584,500	\$1,676,190	\$1,798,114	

Schedule "A" to By-law #2021-17
2021 Operating Budget

Summary - Green Lane Requests

Description	2020 Budget	2021 Budget	2022 Forecast	2023 Forecast
Operating Budget				
St. Thomas Recycling Centre- Township Cost	\$16,000	\$16,500	\$17,000	\$17,500
Zero Waste Committee Initiatives	\$2,000	\$2,500	\$3,000	\$3,000
Composter Program Sidsidy		\$5,000		
Seniors' Committee	\$5,000	\$5,000	\$5,000	\$5,000
Family Day	\$5,000	\$0	\$5,000	\$5,000
Basketball Nets - Multi-use Pad at Keystone		\$5,000		
Communities in Bloom	\$3,000	\$3,000	\$3,000	\$3,000
History Committee	\$2,000	\$2,000	\$2,000	\$2,000
Greening Communities	\$750	\$750	\$750	\$750
Parks - Turf Improvement/Overseeding	\$8,000	\$8,000	\$8,000	\$8,000
Total Operating	\$41,750	\$47,750	\$43,750	\$44,250
Capital Budget				
Fire Signage and Lighting Infrastructure	\$15,000			
Talbotville Firehall	\$500,000	\$300,000	\$300,000	
Shedden Open Space Park/Soccer Field	\$194,351			
Keystone Pavilion Kitchen Exhaust	\$10,000			
PW 1/2 Ton Dump Truck (1/2 total cost)	\$35,000			
Talbotville Park		\$300,000		
Talbotville Pumper (2022)			\$235,225	\$235,225
Roads 2006 International 50%		\$60,000		
Roads 2011 International 50%		\$145,000		
1975 Talbotville Park Tractor		\$20,000		
Fingal Heritage Park Projects		\$30,000		
Fingal Heritage Park Projects			\$35,000	
Roads 2012 Peterbilt 50%			\$125,000	\$0
Roads 2002 Caterpillar Graders 50%			\$225,000	\$0
Roads 2008 Trackless 50%			\$132,500	\$0
Roads 2006 International				\$160,000
Fire Chief Vehicle	\$60,000			
Total Capital	\$814,351	\$855,000	\$1,052,725	\$395,225
Total Green Lane Request	\$856,101	\$902,750	\$1,096,475	\$439,475

Schedule "A" to By-law #2021-17
2021 Operating Budget

Talbotville Fire Station - Supplemental Details

	Expenses	Running Total Expense	Revenue	Running Total Revenue
2019	\$0		\$100,000	Green Lane Commitment Approved
Total 2019	\$0	\$0	\$100,000	\$100,000
2020				
	\$0		\$500,000	Green Lane Commitment Approved
Total 2020	\$0	\$0	\$500,000	\$600,000
2021				
Land, Planning, Design	\$500,000		\$300,000	Green Lane Request
			\$0	
Total 2021	\$500,000	\$500,000	\$300,000	\$900,000
2022				
Construction	\$1,250,000		\$300,000	Green Lane Request
			\$300,000	Fire Building Reserve
			\$250,000	Development Charges due to Oversizing
Total 2022	\$1,250,000	\$1,750,000	\$850,000	\$1,750,000

\$1,200,000	Green Lane Total
\$250,000	DC Total
\$300,000	Reserve
\$1,750,000	Total

Schedule "A" to By-law #2021-17
2021 Operating Budget

Talbotville Park - Supplemental Details

	Expenses	Running Total Expense	Revenue	Running Total Revenue
2017	\$0		\$221,270	Green Lane Commitment Approved
Total 2017	\$0	\$0	\$221,270	\$221,270
2019	\$0		\$100,000	Green Lane Commitment Approved
Total 2019	\$0	\$0	\$100,000	\$321,270
2020				
	\$0			
Total 2020	\$0	\$0	\$0	\$321,270
2021				
Construction	\$800,000			
			\$300,000	Green Lane
			\$150,000	Ontario Trillium Foundation Grant
			\$100,000	Enabling Accessibility Grant
			\$169,830	In Lieu for Grading, top soil
Total 2021	\$800,000	\$800,000	\$719,830	\$1,041,100
2022				
Construction	\$695,000		\$0	Green Lane
			\$253,900	Park Reserve
			\$150,000	Development Charges
			\$50,000	Share of ICIP:COVID 19 for trail
Total 2022	\$695,000	\$1,495,000	\$453,900	\$1,495,000

\$621,270	Green Lane Total
\$150,000	DC Total
\$253,900	Reserve
\$150,000	OTF
\$100,000	EA
\$169,830	Service in Lieu
\$50,000	ICIP:COVID 19
\$1,495,000	Total Funding

Schedule "B" to By-law #2021-17
2021 Capital Forecast

Capital Project Forecast

Year	Department	Sub-Category	Project	Type	Budget Cost	Levy	Reserves	Reserve Name	Other	Other Source	Notes
2021	Administration	Building	Building Major Maintenance	Renewal	\$25,000		\$25,000	Administration Building Reserve			
2021	Administration	Equipment	Firewalls - Fire Stations	Renewal	\$2,200		\$2,200	Computer Reserve			
2021	Administration	Equipment	Offsite Backup	Growth	\$3,000		\$3,000	Computer Reserve			
2021	Administration	Equipment	Online Meeting Equipment	Growth	\$15,000		\$15,000	One-time Efficiency Grant			connected to VOIP
2021	Administration	Equipment	Phone System Upgrade/Replacement VOIP	Renewal	\$15,000		\$15,000	One-time Efficiency Grant			review in conjunction with online meeting system
2021	Administration	Equipment	Server - UPS	Renewal	\$1,000		\$1,000	Computer Reserve			
2021	Administration	Equipment	Server Replacement	Renewal	\$15,000		\$15,000	Computer Reserve			
2021	Administration	Miscellaneous	Asset Management Software/Services (carry forward from 2020)	Growth	\$35,000		\$35,000	One-time Efficiency Grant			Software to improve ongoing AMP and comply with AM Reg
2021	Administration	Miscellaneous	Laserfiche Web Portal (carry forward from 2020)	Growth	\$17,500		\$17,500	One-time Efficiency Grant			integrate after new website is launched
2021	Drainage	Drainage	2021 Drain Construction Costs	Renewal	\$160,000		\$160,000	Drainage Reserve			McIntosh#2 18000, Barber Bush/Boxall 46813, Barber Hunter 56382, Barber Br G 36,507
2021	Fire	Building	Shedden Station - Training area development	Growth	\$25,000		\$25,000	Fire Building Reserve			
2021	Fire	Building	Talbotville Fire Station	Renewal	\$500,000				\$500,000	Green Lane	2019 \$100,000, 2020 \$500,000, 2021 \$300,000, 2022 \$300,000
2021	Fire	Building	Teetzel Top Soil Relocation (from 2020)	Growth	\$85,000		\$25,000	Fire Building Reserve	\$40,000	Land Sales	Funded from future land sales
2021	Fire	Building	Teetzel Top Soil Relocation (from 2020)	Growth	\$0				\$20,000	DC	
2021	Fire	Equipment	Bunker gear	Renewal	\$12,500	\$0	\$12,500	Fire Equipment Reserve			
2021	Fire	Equipment	Cylinders	Renewal	\$6,200		\$6,200	Fire Equipment Reserve			
2021	Fire	Equipment	Extrication Equipment	Renewal	\$50,000		\$50,000	Fire Equipment Reserve			Talbotville Hydraulic to Battery Extrication Equipment
2021	Fire	Equipment	Hoses and Applicances	Renewal	\$5,000		\$5,000	Fire Equipment Reserve			
2021	Fire	Equipment	Portable Radios & pagers	Renewal	\$4,000	\$0	\$4,000	Fire Communications Reserve			
2021	Fire	Equipment	SCBA	Renewal	\$20,000	\$0	\$20,000	Fire Equipment Reserve			
2021	Keystone Complex	Equipment	Appliance replacement	Renewal	\$5,000		\$5,000	Keystone Complex Reserve			
2021	Keystone Complex	Equipment	Appliance Replacements	Renewal	\$10,000	\$0	\$10,000	Keystone Complex Reserve			
2021	Keystone Complex	Equipment	Barriers/Bollards Septic System/Playground	Growth	\$15,000		\$15,000	Keystone Complex Reserve			
2021	Keystone Complex	Equipment	Basketball Nets	Growth	\$5,000		\$5,000	Keystone Complex Reserve			
2021	Keystone Complex	Equipment	Pavilion Cooking Hood	Growth	\$10,000		\$10,000	Keystone Complex Reserve			
2021	Keystone Complex	Equipment	Stove Replacement	Renewal	\$5,000		\$5,000	Keystone Complex Reserve			
2021	Parks	Fingal Heritage Park	Electrical and water, Park Sign, 4 Benches, Landscaping	Growth	\$30,000				\$30,000	Green Lane	
2021	Parks	Park	Talbotville Park (2021-2022)	Growth	\$800,000				\$800,000	OTF, ICIP, Donations	OTF \$150,000, EA \$100,000 Donation \$169,830, GL 300000 (2021/2022)
2021	Parks	Park	Trails Various - ICIP COVID Grant Application	Growth	\$125,000		\$25,000	Parkland Reserve	\$100,000	ICIP COVID 10	
2021	Roads	Asphalt Projects	Edge Repair-annual allocation	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			same as 2020
2021	Roads	Bridges	Bridge Study	Renewal	\$5,000		\$5,000	Bridge & Culvert Reserve			
2021	Roads	Bridges	Second Line Bridge Replacement (2021 or 2022)	Renewal	\$629,304		\$41,975	Bridge & Culvert Reserve	\$587,329	Grant	ICIP
2021	Roads	Building	Engineer - Building Review/Feasibility	Renewal	\$50,000		\$50,000	Road Building Reserve			commence with Engineering Review for Building Options
2021	Roads	Construction	Guardrails	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			same as 2020

Schedule "B" to By-law #2021-17
2021 Capital Forecast

Capital Project Forecast

Year	Department	Sub-Category	Project	Type	Budget Cost	Levy	Reserves	Reserve Name	Other	Other Source	Notes
2021	Roads	Construction	Lyndale Subdivision Reconstruction-Roads	Renewal	\$458,000		\$458,000	Capital Expenditure Reserve			Road Infrastructure Reserve
2021	Roads	Construction	Lyndale Subdivision Reconstruction-Storm	Renewal	\$458,000		\$458,000	Capital Expenditure Reserve			Road Infrastructure Reserve
2021	Roads	Construction	Talbot Meadows Subdivision Reconstruction-Roads	Renewal	\$513,000		\$513,000	Capital Expenditure Reserve			Road Infrastructure Reserve
2021	Roads	Construction	Talbot Meadows Subdivision Reconstruction-Storm	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			Road Infrastructure Reserve
2021	Roads	Construction	Talbotville Gore Surface Asphalt	Renewal	\$150,000		\$150,000	Capital Expenditure Reserve			
2021	Roads	Equipment	Replace 1975 Ford Tractor - Talbotville Park Tractor	Renewal	\$20,000		\$0	Road Equipment Reserve	\$20,000	Green Lane	
2021	Roads	Equipment	Replace 2006 International Dump Truck/Snow Plow	Renewal	\$120,000		\$60,000	Road Equipment Reserve	\$60,000	Green Lane	1/2 Truck Replacement
2021	Roads	Equipment	Replace 2011 International	Renewal	\$290,000		\$145,000	Road Equipment Reserve	\$145,000	Green Lane	1/2 Truck Replacement
2021	Roads	Equipment	Replace 2013 Dodge Ram 1500 (Black)	Renewal	\$40,000		\$40,000	Road Equipment Reserve			
2021	Roads	Gravel Projects	Gravel Projects - Various as per AMP	Renewal	\$300,000		\$300,000	Gas Tax Reserve			inc. from \$250,000 in 2020
2021	Roads	Sidewalks	Sidewalk Strategy - Engineering Assistance	Growth	\$10,000		\$10,000	Sidewalk Reserve			Develop policy around sidewalks (new, replacement and removal)
2021	Roads	Tar & Chip Resurface	Resurfacing as per AMP - Bush Line continued	Renewal	\$300,000		\$300,000	Capital Expenditure Reserve			inc. from \$250,000 in 2020
2021 Total					\$5,494,704	\$0	\$3,192,375		\$2,302,329		

Schedule "B" to By-law #2021-17
2021 Capital Forecast

Capital Project Forecast

Year	Department	Sub-Category	Project	Type	Budget Cost	Levy	Reserves	Reserve Name	Other	Other Source	Notes
2022	Administration	Equipment	Computer Equipment - PCs, Storage	Renewal	\$8,500		\$8,500	Computer Reserve			
2022	Drainage	Drainage	2022 Drain Construction Costs	Renewal	\$100,000		\$100,000	Drainage Reserve			
2022	Fire	Apparatus	Talbotville Pumper Replacement	Renewal	\$0				\$470,450	Green Lane	balance not covered by DC
2022	Fire	Apparatus	Talbotville Pumper Replacement	Renewal	\$530,450				\$60,000	DC	20 years old, use DC for upsizing for growth
2022	Fire	Building	Talbotville Fire Station	Renewal	\$1,250,000	\$0	\$0		\$250,000	DC	
2022	Fire	Building	Talbotville Fire Station	Renewal		\$0			\$0		
2022	Fire	Building	Talbotville Fire Station	Renewal		\$0	\$300,000	Fire Building Reserve	\$0		
2022	Fire	Building	Talbotville Fire Station	Renewal		\$0			\$700,000	Green Lane	2019 \$100,000, 2020 \$500,000, 2021 \$300,000, 2022 \$300,000
2022	Fire	Equipment	Bunker gear	Renewal	\$12,500	\$0	\$12,500	Fire Equipment Reserve			
2022	Fire	Equipment	Cylinders	Renewal	\$6,200		\$6,200	Fire Equipment Reserve			
2022	Fire	Equipment	Hoses and Applicances	Renewal	\$5,000		\$5,000	Fire Equipment Reserve			
2022	Fire	Equipment	Hoses and Applicances	Renewal	\$5,000		\$5,000	Fire Equipment Reserve			
2022	Fire	Equipment	Portable Radios & pagers	Renewal	\$4,000	\$0	\$4,000	Fire Communications Reserve			
2022	Fire	Equipment	SCBA	Renewal	\$20,000	\$0	\$20,000	Fire Equipment Reserve			
2022	Parks	Fingal Heritage Park	Completion of Pathway, Trees, Artistic Tributes, Bridge Handrail, Shade Structure, Washroom privacy	Growth	\$35,000				\$35,000	Green Lane	Bridge Handrails, trail (\$5,000?) may be accommodated in ICIP:COVID19
2022	Parks	Park	Major Maintenance	Renewal	\$15,000		\$15,000	Parkland Reserve			
2022	Parks	Park	Talbotville Park (2021-2022)	Growth	\$695,000		\$253,900	Parkland Reserve	\$321,270	Green Lane	Green Lane (2017 and 2019 approved)
2022	Parks	Park	Talbotville Park (2021-2022)	Growth	\$0				\$150,000	DC	
2022	Parks	Park	Talbotville Park (2021-2022)	Growth	\$0				\$50,000	ICIP:COVID	
2022	Roads	Asphalt Projects	Edge Repair-annual allocation	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			same as 2021
2022	Roads	Bridges	Small Culverts	Renewal	\$106,090		\$106,090	Bridge & Culvert Reserve			
2022	Roads	Construction	Guardrails	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			same as 2021
2022	Roads	Equipment	Replace 2002 Caterpillar Grader	Renewal	\$450,000		\$225,000	Road Equipment Reserve	\$225,000	Green Lane	1/2 Replacement
2022	Roads	Equipment	Replace 2008 Trackless	Renewal	\$265,000		\$132,500	Road Equipment Reserve	\$132,500	Green Lane	1/2 Replacement
2022	Roads	Equipment	Replace 2012 Peterbilt Dump Truck/Snow Plow	Renewal	\$250,000		\$125,000	Road Equipment Reserve	\$125,000	Green Lane	1/2 Truck Replacement
2022	Roads	Equipment	Replace 2017 Ford F150 (Shadow)	Renewal	\$42,590		\$42,590	Road Equipment Reserve			
2022	Roads	Gravel Projects	Gravel Projects - Various as per AMP	Renewal	\$150,000		\$150,000	Gas Tax Reserve			
2022	Roads	Gravel Projects	Gravel Projects - Various as per AMP	Renewal	\$200,000		\$200,000	Capital Expenditure Reserve			inc. from \$300,000 in 2021
2022	Roads	Tar & Chip Resurface	Resurfacing as per AMP	Renewal	\$350,000		\$350,000	Capital Expenditure Reserve			inc. from \$300,000 in 2021
2022 Total					\$4,600,330	\$0	\$2,161,280		\$2,519,220		

Schedule "B" to By-law #2021-17
2021 Capital Forecast

Capital Project Forecast

Year	Department	Sub-Category	Project	Type	Budget Cost	Levy	Reserves	Reserve Name	Other	Other Source	Notes
2023	Administration	Equipment	Computer Equipment	Renewal	\$7,500		\$7,500	Computer Reserve			
2023	Administration	Equipment	Council Computers/iPads	Renewal	\$5,000		\$5,000	Computer Reserve			
2023	Administration	Miscellaneous	Pay Equity Study	Renewal	\$15,000		\$15,000	Administrative Reserve			
2023	Fire	Equipment	Bunker gear	Renewal	\$12,500	\$0	\$12,500	Fire Equipment Reserve			
2023	Fire	Equipment	Cylinders	Renewal	\$6,200		\$6,200	Fire Equipment Reserve			
2023	Fire	Equipment	Hoses and Applicances	Renewal	\$5,000		\$5,000	Fire Equipment Reserve			
2023	Fire	Equipment	Portable Radios & pagers	Renewal	\$4,000	\$0	\$4,000	Fire Communications Reserve			
2023	Fire	Equipment	SCBA	Renewal	\$20,000	\$0	\$20,000	Fire Equipment Reserve			
2023	Roads	Asphalt Projects	Edge Repair-annual allocation	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			Road Infrastructure Reserve
2023	Roads	Construction	Guardrails	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			Road Infrastructure Reserve
2023	Roads	Gravel Projects	Gravel Projects - Various as per AMP	Renewal	\$400,000		\$400,000	Capital Expenditure Reserve			
2023	Roads	Tar & Chip Resurface	Resurfacing as per AMP	Renewal	\$400,000		\$400,000	Capital Expenditure Reserve			
2023	Roads	Tar & Chip Resurface	Resurfacing as per AMP	Renewal	\$48,381		\$48,381	Gas Tax Reserve			
2023 Total					\$1,023,581	\$0	\$1,023,581		\$0		
Grand Total					\$11,118,615	\$0	\$6,377,236		\$4,821,549		