



THE CORPORATION OF THE TOWNSHIP OF SOUTHWOLD

BY-LAW NO. 2020 - 16

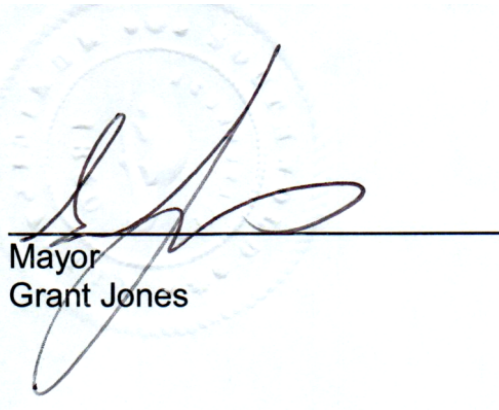
A By-law to adopt the Budget Estimates and Capital Projects for the year 2020.

WHEREAS Section 290 of the *Municipal Act, 2001*, S.O. 2001, c.25, as amended, provides that a local municipality shall prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

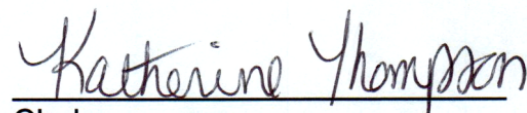
NOW THEREFORE the Council of the Corporation of the Township of Southwold enacts as follows:

1. THAT the 2020 Budget Estimates as set out in Schedule "A" attached hereto and forming part of this by-law are hereby adopted.
2. THAT the 2020 Capital Projects as set out in Schedule "B" attached hereto and forming part of this by-law are hereby adopted.

READ A FIRST AND SECOND TIME, CONSIDERED READ A THIRD TIME AND FINALLY PASSED THIS 9th DAY OF MARCH, 2020.



Mayor
Grant Jones



Clerk
Katherine Thompson

Schedule "A" to By-law #2020-16

Net Levy Summary

Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast
Taxation	(\$3,170,617)	(\$3,403,662)	(\$3,738,061)	(\$3,943,158)
Other Revenue/Grants	(\$1,625,447)	(\$1,758,500)	(\$1,692,500)	(\$1,702,500)
Council	\$110,013	\$109,050	\$111,231	\$113,456
Administration	\$611,237	\$653,015	\$666,400	\$682,858
Municipal Property	\$31,323	\$22,267	\$33,528	\$35,068
Fire Department	\$663,468	\$740,664	\$769,272	\$799,385
Police	\$535,711	\$560,000	\$627,300	\$639,846
Building	(\$32)	\$0	\$0	\$0
Conservation Authority	\$55,546	\$57,184	\$58,900	\$60,667
By-law, Canine, Livestock	\$4,350	\$11,100	\$7,350	\$8,100
Roads	\$1,926,733	\$2,156,502	\$2,262,025	\$2,380,483
Streetlights	\$25,450	\$55,500	\$57,610	\$59,832
Waste Management	\$292,895	\$329,000	\$349,500	\$357,000
Cemeteries	\$10,235	\$10,630	\$10,050	\$10,250
Keystone	\$78,756	\$30,950	\$32,569	\$34,290
Parks	\$117,027	\$141,175	\$145,248	\$149,491
Planning	\$26,273	\$29,200	\$30,034	\$30,902
Drainage	\$163,049	\$95,926	\$101,345	\$107,116
Other Cash	\$144,029	\$160,000	\$168,200	\$176,914
Net Surplus/Deficit	\$0	(\$0)	\$0	(\$0)

Schedule "A" to By-law #2020-16

Revenue and Expense Budget Summary

Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast
General Revenue				
Taxation	(\$3,170,617)	(\$3,403,662)	(\$3,738,061)	(\$3,943,158)
Other Revenue/Grants	(\$1,625,447)	(\$1,758,500)	(\$1,692,500)	(\$1,702,500)
Operating Revenue				
Council	\$0	\$0	\$0	\$0
Administration	(\$35,600)	(\$18,500)	(\$18,870)	(\$19,247)
Municipal Property	(\$90,182)	(\$91,533)	(\$83,348)	(\$85,015)
Fire Department	(\$26,100)	(\$23,500)	(\$23,500)	(\$23,500)
Police	(\$67,800)	(\$55,000)	\$0	\$0
Building	(\$136,500)	(\$148,000)	(\$158,000)	(\$158,000)
Conservation Authority	\$0	\$0	\$0	\$0
By-law, Canine, Livestock	(\$17,500)	(\$19,000)	(\$19,000)	(\$19,500)
Roads	(\$640,497)	(\$644,225)	(\$657,110)	(\$670,252)
Streetlights	\$0	\$0	\$0	\$0
Waste Management	(\$60,550)	(\$69,000)	(\$64,500)	(\$66,000)
Cemeteries	\$0	\$0	\$0	\$0
Keystone	(\$20,000)	(\$74,000)	(\$75,480)	(\$76,990)
Parks	(\$16,500)	(\$20,000)	(\$20,400)	(\$20,808)
Planning	(\$362,255)	(\$38,750)	(\$39,525)	(\$40,316)
Drainage	(\$87,600)	(\$77,310)	(\$76,382)	(\$77,861)
Total Revenue	(\$1,561,084)	(\$1,278,819)	(\$1,236,115)	(\$1,257,489)
Operating Expenses	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast
Council	\$110,013	\$109,050	\$111,231	\$113,456
Administration	\$611,837	\$613,015	\$622,675	\$635,129
Municipal Property	\$101,505	\$93,800	\$95,476	\$97,186
Fire Department	\$455,210	\$497,664	\$507,617	\$517,769
Police	\$603,511	\$615,000	\$627,300	\$639,846
Building	\$136,468	\$148,000	\$158,000	\$158,000
Conservation Authority	\$55,546	\$57,184	\$58,900	\$60,667
By-law, Canine, Livestock	\$21,850	\$30,100	\$26,350	\$27,600
Roads	\$1,698,479	\$1,830,727	\$1,867,342	\$1,904,688
Streetlights	\$25,450	\$35,500	\$36,210	\$36,934
Waste Management	\$353,445	\$398,000	\$414,000	\$423,000
Cemeteries	\$10,235	\$10,630	\$10,050	\$10,250
Keystone	\$78,756	\$84,950	\$86,649	\$88,382
Parks	\$125,527	\$136,175	\$138,898	\$141,676
Planning	\$383,528	\$62,950	\$64,209	\$65,493
Drainage	\$114,163	\$103,236	\$102,827	\$104,834
Other	\$0	\$60,000		
Total Expenses	\$4,885,524	\$4,885,980	\$4,927,733	\$5,024,910

Schedule "A" to By-law #2020-16

Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast
Net Operating (Revenue)/Expense	\$3,324,440	\$3,607,162	\$3,691,618	\$3,767,421
Net Cash and Capital				
Council	\$0	\$0	\$0	\$0
Administration	\$35,000	\$58,500	\$62,595	\$66,977
Municipal Property	\$20,000	\$20,000	\$21,400	\$22,898
Fire Department	\$234,358	\$266,500	\$285,155	\$305,116
Police	\$0	\$0	\$0	\$0
Building	\$0	\$0	\$0	\$0
Conservation Authority	\$0	\$0	\$0	\$0
By-law, Canine, Livestock	\$0	\$0	\$0	\$0
Roads	\$868,750	\$970,000	\$1,051,793	\$1,146,046
Streetlights	\$0	\$20,000	\$21,400	\$22,898
Waste Management	\$0	\$0	\$0	\$0
Cemeteries	\$0	\$0	\$0	\$0
Keystone	\$20,000	\$20,000	\$21,400	\$22,898
Parks	\$8,000	\$25,000	\$26,750	\$28,623
Planning	\$5,000	\$5,000	\$5,350	\$5,725
Drainage	\$136,487	\$70,000	\$74,900	\$80,143
Other	\$144,029	\$100,000	\$168,200	\$176,914
Total Net Cash and Capital	\$1,471,624	\$1,555,000	\$1,738,943	\$1,878,237
Net Surplus/Deficit	\$0	\$0	\$0	\$0

Schedule "A" to By-law #2020-16

Taxation

Taxation	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-1011-0002	Commercial	(\$120,912)	(\$121,001)	\$0	\$0	
01-1011-0003	Commercial Vacant Unit	(\$8,478)	(\$9,117)	\$0	\$0	
01-1011-0004	Commercial Vacant Land	(\$38,550)	(\$38,775)	\$0	\$0	
01-1011-0010	Farmland	(\$575,196)	(\$626,321)	\$0	\$0	
01-1011-0021	Industrial	(\$7,792)	(\$8,291)	\$0	\$0	
01-1011-0022	Industrial Vacant Unit	(\$241)	(\$264)	\$0	\$0	
01-1011-0023	Industrial Vacant Land	(\$75,441)	(\$78,825)	\$0	\$0	
01-1011-0030	Pipeline	(\$32,282)	(\$33,729)	\$0	\$0	
01-1011-0040	Residential	(\$2,219,391)	(\$2,392,908)	\$0	\$0	
01-1011-0050	Management Forest	(\$1,991)	(\$2,342)	\$0	\$0	
01-1011-0052	Large Industrial	(\$90,345)	(\$92,089)	\$0	\$0	
	Total Taxation	(\$3,170,617)	(\$3,403,662)	(\$3,738,061)	(\$3,943,158)	

Schedule "A" to By-law #2020-16

Other Revenue

Other Revenue	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-1100-0110	Penalty and Interest	(\$80,000)	(\$75,000)	(\$75,000)	(\$75,000)	Taxes penalty & interest
01-1100-0120	Municipal Drain Debenture	\$0	\$0	\$0	\$0	
01-1100-0140	Tile Loan Debentures	\$0	\$0	\$0	\$0	
01-1100-0200	Federal Payment In Lieu	(\$970)	(\$900)	(\$900)	(\$900)	
01-1100-0210	Provincial Paym't In Lieu	(\$30,459)	(\$30,000)	(\$30,000)	(\$30,000)	
01-1100-0215	Toronto Payment In Lieu	(\$1,011,355)	(\$1,035,000)	(\$1,000,000)	(\$1,000,000)	assumes assessment/tax ratio remains in line with 2019
01-1100-0220	Ontario Hydro Corridor	(\$31,565)	(\$32,000)	(\$31,000)	(\$31,000)	Based on 2019. Rates set by MOF.
01-1100-0230	Railway Corridors	(\$4,496)	(\$4,500)	(\$4,500)	(\$4,500)	Based on 2019. Rates set by MOF.
01-1100-0231	PIL Supps and Writeoffs	(\$1)	\$0	\$0	\$0	
01-1100-0310	Interest Income	(\$50,000)	(\$100,000)	(\$80,000)	(\$80,000)	Bank Account interest
01-1100-0360	Donations	\$0	\$0	\$0	\$0	
01-1100-0400	Provincial Grant OMPF	(\$378,100)	(\$396,100)	(\$396,100)	(\$396,100)	
01-1100-0410	Provincial Grant One-Time Efficiencies	\$0	\$0	\$0	\$0	
01-1100-0450	Community benefit-solar project	\$0	\$0	\$0	\$0	
	Insurance Mitigation from Reserve		(\$25,000)			Use of Insc. Reserve to mitigate increase
	Total General Revenue	(\$1,586,947)	(\$1,698,500)	(\$1,617,500)	(\$1,617,500)	
Supps/WO						
01-1031-0001	FTES SUPP/WTX Township	\$0	\$0	\$0	\$0	
01-1031-0002	CTN SUPP/WTX Township	\$0	\$0	\$0	\$0	
01-1031-0003	CUN SUPP/ WTX VU TOWNSHIP	\$0	\$0	\$0	\$0	
01-1031-0004	CXN SUPP/ WTX VL No Sup	\$0	\$0	\$0	\$0	
01-1031-0005	FTEP SUP/WTX Tax Township	\$0	\$0	\$0	\$0	
01-1031-0006	FTFP SUPP/WTX Tax Fr Pub	\$0	\$0	\$0	\$0	
01-1031-0007	ITN SUPP/WTX Tax No Sup	\$0	\$0	\$0	\$0	
01-1031-0008	IUN SUPP/WTX VU No Sup	\$0	\$0	\$0	\$0	
01-1031-0009	PTN SUPP/WTX Tax No Sup	\$0	\$0	\$0	\$0	
01-1031-0010	RTEP SUP/WTX Tax Township	(\$38,500)	(\$60,000)	(\$75,000)	(\$85,000)	Est. net assessment growth - based on prior year growth, 20
01-1031-0011	FTFS SUPP/WTX Tax Fr Sep	\$0	\$0	\$0	\$0	
01-1031-0012	RTES SUP/WTX Township	\$0	\$0	\$0	\$0	
01-1031-0013	RTFP Township - SUPP/WTX	\$0	\$0	\$0	\$0	
01-1031-0014	RTFS Township SUPP/WTX	\$0	\$0	\$0	\$0	
01-1031-0015	LT- Township- SUPP/WTX	\$0	\$0	\$0	\$0	
01-1031-0016	LU - Township SUPP/WTX	\$0	\$0	\$0	\$0	
01-1031-0017	TTEP Township - SUPP/WTX	\$0	\$0	\$0	\$0	
01-1031-0018	PIL Township - Supp	\$0	\$0	\$0	\$0	
01-1031-0020	Twp-Charities Rebate	\$0	\$0	\$0	\$0	
	Total Supps/WO	(\$38,500)	(\$60,000)	(\$75,000)	(\$85,000)	
	Total Other Revenue	(\$1,625,447)	(\$1,758,500)	(\$1,692,500)	(\$1,702,500)	

Schedule "A" to By-law #2020-16

Other Expenses

Other Expenses	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
		\$0	\$0	\$0	\$0	
		\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
	Fee Waivers/Grants	\$0	\$60,000	\$61,200	\$62,424	\$54,000 Fee Waivers, \$3,000 Grants, \$3,000 Volunteer Apprec.
		\$0	\$0	\$0	\$0	
	Total Expenses	\$0	\$60,000	\$61,200	\$62,424	
	Net Operating (Revenue)/Expense	\$0	\$60,000	\$61,200	\$62,424	
Net Cash and Capital Requirements						
	Tax Stabilization Reserve	\$124,029	\$100,000	\$107,000	\$114,490	
	Working Capital Reserve	\$20,000	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$144,029	\$100,000	\$107,000	\$114,490	
	Total Requirement from TGGR	\$144,029	\$160,000	\$168,200	\$176,914	

Schedule "A" to By-law #2020-16

Council

Council	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-1110-0360	Council Misc Receipts	\$0	\$0	\$0	\$0	
01-1110-0611	Council Transfer from Reserve	\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-1110-1110	Council Salaries & Wages	\$72,300	\$73,500	\$74,970	\$76,469	includes 1.7% increase as per CPI for Staff (\$1,230)
01-1110-1120	Canada Pension	\$2,846	\$2,950	\$3,009	\$3,069	
01-1110-1150	Council (EHT)	\$1,410	\$1,450	\$1,479	\$1,509	
01-1110-1170	Council -Group Insurance	\$11,452	\$12,800	\$13,056	\$13,317	
01-1110-1200	Travel/ Mileage/ Expenses	\$650	\$650	\$663	\$676	
01-1110-1220	Conferences and Training	\$7,000	\$8,500	\$8,670	\$8,843	Adjusted to better reflect increased attendance
01-1110-3130	Telephone	\$700	\$700	\$714	\$728	
01-1110-3140	Council- Insurance	\$2,905	\$3,500	\$3,570	\$3,641	
01-1110-3155	Council-Integrity Commissioner costs	\$1,000	\$1,000	\$1,020	\$1,040	
01-1110-3180	Council-Grant & Donations	\$3,000	\$0	\$0	\$0	grants to Other Expense
01-1110-3200	Council - Miscellaneous	\$6,750	\$4,000	\$4,080	\$4,162	reduced - appreciation dinner to other exp
	Total Expenses	\$110,013	\$109,050	\$111,231	\$113,456	
	Net Operating (Revenue)/Expense	\$110,013	\$109,050	\$111,231	\$113,456	

Schedule "A" to By-law #2020-16

Administration

Administration	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
01-1111-0350	Tax Certificates/Work Orders	(\$6,800)	(\$8,500)	(\$8,670)	(\$8,843)	
01-1100-0330	License Fees	(\$2,200)	(\$2,000)	(\$2,040)	(\$2,081)	
01-1100-0335	Marriage Ceremony Fees	\$0	(\$500)	(\$510)	(\$520)	
01-1111-0360	Miscellaneous Receipts	(\$5,000)	(\$5,000)	(\$5,100)	(\$5,202)	
01-1111-0370	Provincial Grants	\$0	\$0	\$0	\$0	
01-1111-0375	Federal Grants	(\$1,600)	(\$2,500)	(\$2,550)	(\$2,601)	Summer Student Grant
01-1111-0376	Donations	(\$5,000)	\$0	\$0	\$0	2019 Green Lane for Emerg Prep
01-1111-0390	Gain/Loss on Disposal	\$0	\$0	\$0	\$0	
01-1111-0611	Transfer From Reserve Fund	(\$15,000)	\$0	\$0	\$0	2019 was for Pay Study
	Total Revenue	(\$35,600)	(\$18,500)	(\$18,870)	(\$19,247)	
Expenses						
01-1111-1110	Salaries and Wages	\$337,000	\$325,000	\$331,500	\$338,130	
01-1111-1111	Salaries and Benefits	\$0	\$0	\$0	\$0	
01-1111-1120	Canada Pension Plan	\$14,500	\$16,311	\$16,637	\$16,970	
01-1111-1130	Employment Insurance	\$6,700	\$10,309	\$10,515	\$10,725	
01-1111-1140	OMERS	\$38,500	\$50,962	\$51,981	\$53,021	Includes OMERS Payable re: Mat Leave
01-1111-1150	Employer Health Tax	\$7,250	\$8,088	\$8,250	\$8,415	
01-1111-1160	Workplace Safety Insuran	\$11,500	\$12,443	\$12,692	\$12,946	
01-1111-1170	Group Insurance	\$40,086	\$41,952	\$42,791	\$43,647	
01-1111-1190	Health Safety	\$500	\$500	\$510	\$520	
01-1111-1200	Travel Mileage	\$2,000	\$1,500	\$1,530	\$1,561	
01-1111-1220	Employee Training	\$5,000	\$7,500	\$7,650	\$7,803	Incl. \$2,000 for H&S Cert Training (Min 2)
01-1111-2100	Building Repairs	\$8,000	\$5,000	\$5,100	\$5,202	decreased to reflect previous year actuals, added \$1,000 for gen maint
01-1111-2110	Janitorial Supplies	\$550	\$750	\$765	\$780	
01-1111-2115	Emergency management	\$5,500	\$2,000	\$2,040	\$2,081	decreased as 2019 included one-time costs
01-1111-2120	Utilities	\$6,300	\$5,500	\$5,610	\$5,722	
01-1111-3100	Office Supplies	\$16,793	\$15,000	\$15,300	\$15,606	
01-1111-3110	Postage	\$9,700	\$10,000	\$10,200	\$10,404	
01-1111-3120	Advertising	\$2,000	\$2,500	\$2,550	\$2,601	
01-1111-3130	Telephone	\$2,650	\$3,000	\$3,060	\$3,121	
01-1111-3140	Insurance	\$15,558	\$24,000	\$24,480	\$24,970	reflects renewal cost
01-1111-3150	Legal Fees	\$19,250	\$17,500	\$17,850	\$18,207	decreased to reflect prior year actuals
01-1111-3160	Equipment Maintenance	\$2,000	\$2,000	\$2,040	\$2,081	
						Includes internet, O365, laserfiche, TOMRMS, Tourism membership, MFOA, AMCTO, AMO, Good Roads, PSD, MW, antivirus, backup, Chamber + New Project Mngmt and Adobe
01-1111-3170	Memberships Subscription	\$14,250	\$19,000	\$19,380	\$19,768	\$3,000
01-1111-3180	Property Maintenance	\$1,500	\$1,750	\$1,785	\$1,821	Grass Cutting, Security Alarm
01-1111-3190	Miscellaneous	\$300	\$500	\$510	\$520	
01-1111-3191	Remembrance Day Service	\$0	\$0	\$0	\$0	

Schedule "A" to By-law #2020-16

Administration	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
01-1111-3210	Election Expenses	\$0	\$0	\$0	\$0	
01-1111-3300	Contracted Services	\$1,000	\$1,000	\$1,020	\$1,040	Doc mgmt, shredding service
01-1111-3310	Computer Support	\$16,500	\$16,500	\$16,830	\$17,167	IT and GIS Support Service - based on prior years
01-1111-4110	Bank Charges	\$5,500	\$6,000	\$6,120	\$6,242	
01-1111-4120	Tax reductions and appeals	\$5,000	\$5,000	\$2,500	\$2,550	
01-1111-4200	Plans	\$0	\$0	\$0	\$0	
01-1111-4210	Studies	\$15,000	\$0	\$0	\$0	2019 was Pay Equity Study
01-1111-4500	Ontario One Call Locates	\$450	\$450	\$459	\$468	
01-1111-5100	Small Equipment Purchases	\$1,000	\$1,000	\$1,020	\$1,040	
01-1111-7000	Amortization	\$0	\$0	\$0	\$0	
	Total Expenses	\$611,837	\$613,015	\$622,675	\$635,129	
	Net Operating (Revenue)/Expense	\$576,237	\$594,515	\$603,805	\$615,881	
Net Cash and Capital Requirements						
	Administration Reserve	\$15,000	\$10,000	\$10,700	\$11,449	for studies, occassional projects
	Computer Reserve	\$5,000	\$18,500	\$19,795	\$21,181	computer equipment replacements
	Building Renewal	\$10,000	\$25,000	\$26,750	\$28,623	Municipal Office - Major Maintenance
	Election Reserve	\$5,000	\$5,000	\$5,350	\$5,725	Annualizes Municipal Election costs
	Capital Items	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$35,000	\$58,500	\$62,595	\$66,977	
	Total Requirement from Levy	\$611,237	\$653,015	\$666,400	\$682,858	

Schedule "A" to By-law #2020-16

Municipal Property

Municipal Property	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Medical Centre						
Revenue						
01-1211-0300	Donation	\$0	\$0	\$0	\$0	
01-1211-0325	Lease Income	(\$14,314)	(\$14,600)	(\$14,892)	(\$15,190)	Reflects 2% increase
01-1211-0375	Federal Grant	\$0	\$0	\$0	\$0	
01-1211-0611	Transfer from reserves	\$0	\$0	\$0	\$0	
	Total Revenue	(\$14,314)	(\$14,600)	(\$14,892)	(\$15,190)	
Expenses						
01-1211-1110	Salaries and Wages	\$2,901	\$3,000	\$3,060	\$3,121	
01-1211-1111	Benefits	\$0	\$750	\$765	\$780	
01-1211-2100	Building Repairs	\$6,000	\$6,000	\$6,120	\$6,242	
01-1211-2110	Janitorial Supplies	\$0	\$0	\$0	\$0	
01-1211-2120	Utilities	\$5,775	\$6,500	\$6,630	\$6,763	
01-1211-2130	Property Maintenance	\$5,150	\$7,000	\$7,140	\$7,283	
01-1211-3140	Insurance	\$3,429	\$4,200	\$4,284	\$4,370	reflects renewal cost
01-1211-3160	Equipment Maintenance	\$996	\$500	\$510	\$520	
01-1211-3190	Miscellaneous	\$6,279	\$7,500	\$7,650	\$7,803	
01-1211-5555	Transfer to Reserve	\$0	\$0	\$0	\$0	
	Total Expenses	\$30,529	\$35,450	\$36,159	\$36,882	
	Net Operating (Revenue)/Expense	\$16,215	\$20,850	\$21,267	\$21,692	
Library						
Revenue						
01-7211-0325	Libraries -Lease PAID	(\$44,112)	(\$44,862)	(\$45,759)	(\$46,674)	October CPI for Ontario All Goods 1.7%
01-7211-0335	Library-Miscellaneous revenue	\$0	\$0	\$0	\$0	
01-7211-0611	Trsf from Reserve	\$0	\$0	\$0	\$0	
01-7211-0334	Land Lease expenses	\$0	\$0	\$0	\$0	
	Total Revenue	(\$44,112)	(\$44,862)	(\$45,759)	(\$46,674)	
Expenses						
01-7211-4010	New Library - wages	\$16,100	\$10,000	\$10,200	\$10,404	Cleaning and Maint
01-7211-4100	New Library-Building Repairs	\$1,061	\$1,000	\$1,020	\$1,040	
01-7211-4110	New Library-Janitorial Serv	\$1,350	\$2,000	\$2,040	\$2,081	
01-7211-4120	New Library-Utilities	\$5,093	\$5,000	\$5,100	\$5,202	
01-7211-4140	New Library-Insurance	\$1,822	\$2,200	\$2,244	\$2,289	reflects renewal cost

Schedule "A" to By-law #2020-16

Municipal Prope	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
01-7211-4180	New Library-Property Maintenance	\$3,000	\$3,000	\$3,060	\$3,121	
01-7211-4195	New Library-Miscellaneous	\$500	\$500	\$510	\$520	
01-7211-4200	New Library-Loan Payment	\$10,000	\$10,000	\$10,000	\$10,000	Loan Payment to County
01-7211-5555	Transfer to Reserve	\$0	\$0	\$0	\$0	
	Total Expenses	\$38,925	\$33,700	\$34,174	\$34,657	
	Net Operating (Revenue)/Expense	(\$5,187)	(\$11,162)	(\$11,585)	(\$12,017)	
Old Library / Plaza						
Revenue						
01-7211-0327	Comm Unit 2 - Rent Paid Evelyn	\$0	(\$9,819)	\$0	\$0	Reflects 2% increase
01-7211-0328	Comm Unit 3 - Rent Paid Jacque	(\$17,784)	(\$7,861)	(\$8,018)	(\$8,179)	Reflects 2% increase
	Total Revenue	(\$17,784)	(\$17,680)	(\$8,018)	(\$8,179)	
Expenses						
01-7211-1110	Plaza and Old Library -wages	\$1,600	\$1,500	\$1,530	\$1,561	
01-7211-1120	Canada Pension	\$0	\$150	\$153	\$156	
01-7211-1130	Employment Insurance	\$0	\$0	\$0	\$0	
01-7211-1150	Employer Health Tax	\$0	\$0	\$0	\$0	
01-7211-1160	Workplace Safety Insuran	\$0	\$0	\$0	\$0	
01-7211-2100	Old Library-Building Repair	\$1,700	\$1,000	\$1,020	\$1,040	
01-7211-2110	Old Library-Janitorial Serv	\$0	\$0	\$0	\$0	
01-7211-2120	Old Library-Utilities	\$1,000	\$1,000	\$1,020	\$1,040	
01-7211-2180	Old Library-Property Maintenance	\$3,900	\$500	\$510	\$520	
01-7211-3140	Old Library - Insurance	\$1,350	\$1,000	\$1,020	\$1,040	reflects renewal cost
01-7211-3190	Old Library - Taxes	\$8,000	\$2,000	\$2,040	\$2,081	
01-7211-3195	Old Library -Miscellaneous Expenses	\$1,000	\$500	\$510	\$520	
01-7211-0330	Commercial Unit Expenses	\$13,500	\$17,000	\$17,340	\$17,687	Hydro, Gas, Maintenance, Snow removal, Waste,
	Total Expenses	\$32,050	\$24,650	\$25,143	\$25,646	
	Net Operating (Revenue)/Expense	\$14,266	\$6,970	\$17,125	\$17,467	
Farmland						
Revenue						
01-7211-0332	Municipal Land Lease	(\$13,972)	(\$14,391)	(\$14,679)	(\$14,973)	Reflects 2% increase
	Total Revenue	(\$13,972)	(\$14,391)	(\$14,679)	(\$14,973)	
Expenses						
	Expenses	\$0	\$0	\$0	\$0	
	Total Expenses	\$0	\$0	\$0	\$0	
	Net Operating (Revenue)/Expense	(\$13,972)	(\$14,391)	(\$14,679)	(\$14,973)	

Schedule "A" to By-law #2020-16

Municipal Prope	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Total Property						
	Total Revenue	\$90,181.92	\$91,533.48	\$83,348.47	\$85,015.44	
	Total Expenses	\$101,505	\$93,800	\$95,476	\$97,186	
	Net Operating (Revenue)/Expense	\$11,323	\$2,267	\$12,128	\$12,170	
Net Cash and Capital Requirements						
	Health Building Reserve	\$10,000	\$10,000	\$10,700	\$11,449	AMP/Reserve Requirements to maintain Med Bldg
	New Library Reserve	\$10,000	\$10,000	\$10,700	\$11,449	AMP/Reserve Requirements to maintain Library
	Capital Items					
	Total Net Cash and Capital Requirements	\$20,000	\$20,000	\$21,400	\$22,898	
	Total Requirement from Levy	\$31,323	\$22,267	\$33,528	\$35,068	

Schedule "A" to By-law #2020-16

Fire Department

Fire Department	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-2111-0340	Emergency Mgmt Miscellaneous Revenues	\$0	\$0	\$0	\$0	
01-2111-0350	Fire Inspections	\$0	\$0	\$0	\$0	
01-2111-0360	Miscellaneous	(\$5,100)	(\$2,500)	(\$2,500)	(\$2,500)	
01-2111-0365	Fire Prevention Donations	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	
01-2111-0370	Donations	\$0	\$0	\$0	\$0	
01-2111-0400	Fire Calls/Prov Grant	(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)	
01-2111-0611	Transfer from Reserve	\$0	\$0	\$0	\$0	
	Total Revenue	(\$26,100)	(\$23,500)	(\$23,500)	(\$23,500)	
Expenses						
01-2111-1110	Salaries and Wages	\$231,100	\$263,000	\$268,260	\$273,625	Reflects 1.7 COLA
01-2111-1112	RDS - WAGES	\$500	\$1,000	\$1,020	\$1,040	
01-2111-1113	Wages-Custodial Shedden Fire Hall	\$1,650	\$1,000	\$1,020	\$1,040	
01-2111-1114	Wages - Custodial Talbotville Fire Hall	\$0	\$1,000	\$1,020	\$1,040	
01-2111-1115	Emergency Management	\$0	\$0	\$0	\$0	
01-2111-1120	Canada Pension	\$3,050	\$3,500	\$3,570	\$3,641	
01-2111-1130	Employment Insurance	\$1,700	\$1,675	\$1,709	\$1,743	
01-2111-1140	OMERS	\$0	\$0	\$0	\$0	
01-2111-1150	Employer Health Tax	\$4,350	\$5,129	\$5,231	\$5,336	
01-2111-1160	Workplace Safety Insuran	\$17,050	\$13,110	\$13,372	\$13,640	
01-2111-1170	Group Insurance	\$5,300	\$5,300	\$5,406	\$5,514	
01-2111-1190	Health & Safety	\$4,000	\$5,000	\$5,100	\$5,202	
01-2111-1195	Health & Safety Materials	\$250	\$250	\$255	\$260	
01-2111-1200	Travel Mileage	\$6,100	\$6,000	\$6,120	\$6,242	
01-2111-1220	Employee Training	\$20,500	\$27,000	\$27,540	\$28,091	
01-2111-1225	Specialty Team Training	\$0	\$0	\$0	\$0	
01-2111-2100	Building Repairs	\$5,000	\$7,500	\$7,650	\$7,803	Incl. \$1,000 for Gen Maint
01-2111-2110	Custodial Supplies	\$200	\$750	\$765	\$780	
01-2111-2120	Utilities	\$11,000	\$11,000	\$11,220	\$11,444	
01-2111-2140	Materials Supplies	\$5,000	\$5,000	\$5,100	\$5,202	
01-2111-2141	Medical Supplies	\$0	\$3,000	\$3,060	\$3,121	
01-2111-2145	Operational Supplies	\$4,000	\$5,000	\$5,100	\$5,202	
01-2111-2150	Chief Clothing Allowance	\$3,500	\$3,000	\$3,060	\$3,121	
01-2111-2180	Property Maintenance	\$7,300	\$5,000	\$5,100	\$5,202	
01-2111-2700	Rds Machine Time to Fire	\$200	\$500	\$510	\$520	
01-2111-3130	Telephone	\$4,300	\$4,000	\$4,080	\$4,162	
01-2111-3140	Insurance	\$19,260	\$8,000	\$8,160	\$8,323	reflects renewal cost, vehicles in vehicle accts
01-2111-3150	Legal Fees	\$0	\$0	\$0	\$0	
01-2111-3160	Equipment Maintenance	\$15,000	\$15,000	\$15,300	\$15,606	Bunker Gear cleaning, SCBA repair, pager repairs
01-2111-3170	Memberships/Subscriptions	\$5,000	\$5,000	\$5,100	\$5,202	

Schedule "A" to By-law #2020-16

Fire Department	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
01-2111-3300	Contracted Services	\$19,500	\$20,000	\$20,400	\$20,808	Dispatch
01-2111-3301	Contracted Services - Inspections	\$0	\$0	\$0	\$0	
01-2111-3305	Communications Tower Rental	\$12,500	\$12,500	\$12,750	\$13,005	
01-2111-3310	IT Services	\$0	\$750	\$765	\$780	
01-2111-4200	Master Fire Plan	\$0		\$0	\$0	
01-2111-4210	Pre Plan for High Risk	\$0		\$0	\$0	
01-2111-4230	Fire Prevention	\$5,000	\$5,000	\$5,100	\$5,202	
01-2111-5100	Equipment Purchases	\$26,600	\$25,500	\$26,010	\$26,530	Variety of equipment such as helmets, boots, gloves
01-2111-5555	Transfer to Reserve	\$0	\$0	\$0	\$0	
01-2111-6100	Funeral Expenses	\$0	\$0	\$0	\$0	
01-2111-7000	Amortization	\$0	\$0	\$0	\$0	
	Total Department Expenses	\$438,910	\$469,464	\$478,853	\$488,430	
01-2120-3140	FC Insurance and Licences	\$0	\$1,500	\$1,530	\$1,561	
01-2120-3165	FC Maintenance	\$1,500	\$1,250	\$1,275	\$1,301	
01-2120-3166	FC Fuel	\$1,000	\$750	\$765	\$780	
	Total Fire Chief Vehicle	\$2,500	\$3,500	\$3,570	\$3,641	
01-2122-3140	R51 Insurance and Licences	\$0	\$2,000	\$2,040	\$2,081	
01-2122-3165	R51 Maintenance	\$1,500	\$1,250	\$1,275	\$1,301	
01-2122-3166	R51 Fuel	\$1,000	\$750	\$765	\$780	
	Total R51 Shedden Rescue	\$2,500	\$4,000	\$4,080	\$4,162	
01-2123-3140	T52 Insurance and Licences	\$0	\$2,000	\$2,040	\$2,081	
01-2123-3165	T52 Maintenance	\$1,500	\$1,500	\$1,530	\$1,561	
01-2123-3166	T52 Fuel	\$1,000	\$750	\$765	\$780	
	Total T52 Shedden Tanker	\$2,500	\$4,250	\$4,335	\$4,422	
01-2124-3140	P53 Insurance and Licences	\$0	\$2,000	\$2,040	\$2,081	
01-2124-3165	P53 Maintenance	\$300	\$750	\$765	\$780	
01-2124-3166	P53 Fuel	\$1,000	\$750	\$765	\$780	
	Total P53 Shedden Pumper	\$1,300	\$3,500	\$3,570	\$3,641	
01-2126-3140	R61 Insurance and Licences	\$0	\$1,700	\$1,734	\$1,769	
01-2126-3165	R61 Maintenance	\$500	\$1,500	\$1,530	\$1,561	
01-2126-3166	R61 Fuel	\$1,000	\$1,000	\$1,020	\$1,040	
	Total R61 Talbotville Rescue	\$1,500	\$4,200	\$4,284	\$4,370	
01-2127-3140	T62 Insurance and Licences	\$0	\$2,000	\$2,040	\$2,081	
01-2127-3165	T62 Maintenance	\$1,500	\$1,500	\$1,530	\$1,561	
01-2127-3166	T62 Fuel	\$1,000	\$750	\$765	\$780	
	Total T62 Talbotville Tanker	\$2,500	\$4,250	\$4,335	\$4,422	

Schedule "A" to By-law #2020-16

Fire Department	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
01-2128-3140	P63 Insurance and Licences	\$0	\$2,000	\$2,040	\$2,081	
01-2128-3165	P63 Maintenance	\$2,500	\$1,500	\$1,530	\$1,561	
01-2128-3166	P63 Fuel	\$1,000	\$1,000	\$1,020	\$1,040	
	Total P63 Talbotville Pumper	\$3,500	\$4,500	\$4,590	\$4,682	
	Total Expenses	\$455,210	\$497,664	\$507,617	\$517,769	
	Net Operating (Revenue)/Expense	\$429,110	\$474,164	\$484,117	\$494,269	
Net Cash and Capital Requirements						
	Fire - Apparatus	\$122,858	\$90,000	\$96,300	\$103,041	Fire Truck Replacement
	Fire - Building Renewal	\$60,000	\$95,000	\$101,650	\$108,766	Fire Building Replacement/Major Maint
	Fire - Major Equipment	\$50,000	\$80,000	\$85,600	\$91,592	Fire Equipment Replacement
	Fire - Communications	\$0	\$0	\$0	\$0	
	Fire - Funeral	\$1,500	\$1,500	\$1,605	\$1,717	
	Capital Items	\$0	\$0			
	Total Net Cash and Capital Requirements	\$234,358	\$266,500	\$285,155	\$305,116	
	Total Requirement from Levy	\$663,468	\$740,664	\$769,272	\$799,385	

Schedule "A" to By-law #2020-16

Police

Police	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-2211-0360	Miscellaneous Receipts	(\$57,800)	(\$55,000)	\$0	\$0	Assumes grant programs continue
01-2211-0400	Prov Grant Cannabis	(\$10,000)	\$0	\$0	\$0	One time grant in 2019
01-2211-0611	Transfer from Reserve	\$0	\$0	\$0	\$0	
	Total Revenue	(\$67,800)	(\$55,000)	\$0	\$0	
Expenses						
01-2211-3300	Contracted Services	\$603,511	\$615,000	\$627,300	\$639,846	As per 2020 Cost Estimate
01-2211-5555	Transfer to reserves	\$0	\$0	\$0	\$0	
	Total Expenses	\$603,511	\$615,000	\$627,300	\$639,846	
	Net Operating (Revenue)/Expense	\$535,711	\$560,000	\$627,300	\$639,846	Any increase/decrease will be netted with Reserve

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Building

Building	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-2411-0340	Building Permit Fees Paid	(\$119,000)	(\$140,000)	(\$150,000)	(\$150,000)	Anticipates significant projects currently in progress
01-2411-0350	Septic Permit Fees Paid	(\$12,500)	(\$8,000)	(\$8,000)	(\$8,000)	
01-2411-0355	Building Contract Services Revenue	\$0	\$0	\$0	\$0	
01-2411-0360	Miscellaneous Receipts	(\$5,000)	\$0	\$0	\$0	
	Total Revenue	(\$136,500)	(\$148,000)	(\$158,000)	(\$158,000)	
Expenses						
01-2411-1110	Building CBO wages	\$80,000	\$85,000	\$86,700	\$88,434	
01-2411-1111	Wages - Other Dept Chargeout	\$0	(\$8,500)	(\$8,670)	(\$8,843)	
01-2411-1120	Building CPP(E)	\$2,749	\$2,898	\$2,956	\$3,015	
01-2411-1130	Building EI (E)	\$1,204	\$1,677	\$1,711	\$1,745	
01-2411-1140	Building OMERS	\$8,200	\$9,110	\$9,292	\$9,478	
01-2411-1150	Building EHT	\$1,500	\$1,460	\$1,489	\$1,519	
01-2411-1160	Building WSIB	\$2,500	\$2,250	\$2,295	\$2,341	
01-2411-1170	Building Group Insurance	\$7,268	\$7,360	\$7,507	\$7,657	
01-2411-1200	Building Travel Mileage	\$0	\$2,000	\$2,040	\$2,081	
01-2411-1220	Employee training	\$5,500	\$2,500	\$2,550	\$2,601	
01-2411-2140	Materials Supplies	\$500	\$750	\$765	\$780	
01-2411-3100	Office Supplies	\$250	\$250	\$255	\$260	
01-2411-3110	Postage	\$0	\$0	\$0	\$0	
01-2411-3120	Advertising	\$0	\$0	\$0	\$0	
01-2411-3130	Telephone	\$750	\$750	\$765	\$780	
01-2411-3190	Miscellaneous	\$0	\$500	\$510	\$520	
01-2411-3170	Membership/Subscriptions	\$544	\$17,000	\$12,500	\$12,750	NEW Building Software, Evolta & Bluebeam
01-2411-3180	58 Building vehicle fuel/repairs	\$2,500	\$2,500	\$2,550	\$2,601	
01-2411-3301	Contracted Services Building Department	\$0	\$0	\$0	\$0	
01-2411-5555	Transfer to Reserve	\$23,003	\$20,495	\$32,784.90	\$30,280.60	Net Operating Surplus to Reserve for Vehicle, Eqp, future deficits
	Total Expenses	\$136,468	\$148,000	\$158,000	\$158,000	
	Net Operating (Revenue)/Expense	(\$32)	\$0	\$0	\$0	
Net Cash and Capital Requirements						
	Building Equipment	\$0	\$0	\$0	\$0	No Cash Requirements for Reserves
	Building Fleet	\$0	\$0	\$0	\$0	Funded from Net Operating Revenue
	Capital Items	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$0	\$0	\$0	\$0	
	Total Requirement from Levy	(\$32)	\$0	\$0	\$0	

Schedule "A" to By-law #2020-16

Conservation Authority

Conservation A	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-2311-0000		\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-2311-6300	Other Transfer	\$55,546	\$57,184	\$58,900	\$60,667	LTVCA \$15,749, KCCA \$41,435
	Total Expenses	\$55,546	\$57,184	\$58,900	\$60,667	
	Net Operating (Revenue)/Expense	\$55,546	\$57,184	\$58,900	\$60,667	

Schedule "A" to By-law #2020-16

By-law, Canine, Livestock

By-law, Canine, Livestock	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
By-law Enforcement						
Revenue						
01-2415-0000		\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-2415-3300	By-law Enforcement Contracted Services	\$4,000	\$6,000	\$6,000	\$6,500	
	Total Expenses	\$4,000	\$6,000	\$6,000	\$6,500	
	By-law Net Operating (Revenue)/Expense	\$4,000	\$6,000	\$6,000	\$6,500	
Canine Control						
Revenue						
01-2420-0330	Dog Licence Fees	(\$17,500)	(\$19,000)	(\$19,000)	(\$19,500)	
	Total Revenue	(\$17,500)	(\$19,000)	(\$19,000)	(\$19,500)	
Expenses						
01-2420-1111	Wages - Administration	\$3,750	\$4,000	\$4,250	\$4,500	Staff time allocated to Canine Control
01-2420-2140	Materials and Supplies	\$500	\$500	\$500	\$500	Dog Tags, Supplies
01-2420-3100	Office Supplies	\$100	\$100	\$100	\$100	
01-2420-3110	Postage	\$500	\$500	\$500	\$500	
01-2420-3190	Misc	\$7,500	\$0	\$0	\$0	
01-2420-3304	Animal Control Contracted Services	\$4,000	\$16,000	\$12,000	\$12,500	Collection and Pound Services
01-2420-3305	Animal Control Contracted By-law Enforcement	\$1,000	\$2,500	\$2,500	\$2,500	
	Total Expenses	\$17,350	\$23,600	\$19,850	\$20,600	
	Canine Net Operating (Revenue)/Expense	(\$150)	\$4,600	\$850	\$1,100	
Livestock Program						
Revenue						
01-2425-0400	Prov-Livestock Claims	\$0	\$0	\$0	\$0	
01-2425-0440	Livestock Grants	\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-2425-3200	Livestock Claims	\$500	\$500	\$500	\$500	
	Total Expenses	\$500	\$500	\$500	\$500	
	Livestock Net Operating (Revenue)/Expense	\$500	\$500	\$500	\$500	

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By-law, Canine, Livestock	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Total By-law, Canine, Livestock						
	Total Revenue	(\$17,500)	(\$19,000)	(\$19,000)	(\$19,500)	
	Total Expense	\$21,850	\$30,100	\$26,350	\$27,600	
	Net Operating (Revenue)/Expense	\$4,350	\$11,100	\$7,350	\$8,100	

Schedule "A" to By-law #2020-16

Roads

Roads	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-3111-0350	Line Painting Revenues	(\$80,000)	(\$90,000)	(\$91,800)	(\$93,636)	
01-3111-0360	RDS. - Other Municipalities	(\$30,000)	(\$35,000)	(\$35,700)	(\$36,414)	
01-3111-0365	RDS. - Misc Revenues	(\$15,000)	(\$10,000)	(\$10,200)	(\$10,404)	
01-3111-0370	Roads - Provincial Grants	\$0	\$0	\$0	\$0	
01-3111-0375	Roads - Federal Grants	(\$1,700)	(\$5,000)	(\$5,100)	(\$5,202)	
01-3111-0410	Elgin Cty Road Payment	(\$495,797)	(\$504,225)	(\$514,310)	(\$524,596)	October CPI Ontario All Goods 1.7%
01-3111-0611	Trans FROM Reserve Fund	(\$18,000)	\$0	\$0	\$0	
01-3129-9999	Loss on disposal of assets	\$0	\$0	\$0	\$0	
	Total Revenue	(\$640,497)	(\$644,225)	(\$657,110)	(\$670,252)	
Other Municipality Line Painting		\$53,450	\$59,750	\$60,945	\$62,164	
Expenses		\$0	\$0	\$0	\$0	
Township Bridges & Culverts		\$18,750	\$14,750	\$15,045	\$15,346	
Township Roadside Maintenance		\$107,250	\$128,250	\$130,815	\$133,431	
Township Hardtop Maintenance		\$140,437	\$140,477	\$143,287	\$146,152	
Township Loosetop Maintenance		\$227,250	\$245,000	\$249,900	\$254,898	
Township Winter Control		\$218,500	\$221,000	\$225,420	\$229,928	
Township Signs and Safety Devices		\$36,500	\$42,000	\$42,840	\$43,697	
Township Road Department Admin and Overhead		\$389,546	\$459,077	\$468,259	\$477,624	
Sidewalks		\$11,000	\$8,000	\$8,160	\$8,323	
	Total Township Expenses	\$1,149,233	\$1,258,554	\$1,283,725	\$1,309,400	
County Bridges & Culverts		\$7,110	\$5,375	\$5,483	\$5,592	
County Roadside Maintenance		\$59,699	\$58,000	\$59,160	\$60,343	
County Hardtop Maintenance		\$123,975	\$140,725	\$143,540	\$146,410	
County Winter Control		\$248,402	\$252,800	\$257,856	\$263,013	
County Signs and Safety Devices		\$24,175	\$22,000	\$22,440	\$22,889	
County - Allocated Overhead		\$32,435	\$33,523	\$34,193	\$34,877	7% Allowable
	County Total Expenses	\$495,797	\$512,423	\$522,671	\$533,125	
Total Expenses		\$1,698,479	\$1,830,727	\$1,867,342	\$1,904,688	Add'l FTE in 2019 added \$60,000 of increase
Net Operating (Revenue)/Expense		\$1,057,983	\$1,186,502	\$1,210,232	\$1,234,437	

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Roads	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Net Cash and Capital Requirements						
	Roads - Building Renewal	\$50,000	\$75,000	\$80,250	\$85,868	
	Roads - Gas Tax	\$0	\$0	\$3,292	\$13,337	
	Roads - Fleet	\$0	\$0	\$0	\$0	
	Roads - Equipment	\$0	\$0	\$10,601	\$22,156	
	Roads - Road Construction	\$600,000	\$770,000	\$823,900	\$881,573	
	Roads - Bridges & Culvert	\$193,750	\$100,000	\$107,000	\$114,490	
	Roads - Sidewalks	\$25,000	\$25,000	\$26,750	\$28,623	
	Capital	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$868,750	\$970,000	\$1,051,793	\$1,146,046	
	Total Requirement from Levy	\$1,926,733	\$2,156,502	\$2,262,025	\$2,380,483	

Schedule "A" to By-law #2020-16

Roads	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Road Operations - Detailed Expense Accounts						
Expenses						
01-3111-3160	Equipment Maintenance	\$0	\$0	\$0	\$0	
01-3111-5555	Transfer to Reserve	\$0	\$0	\$0	\$0	
01-3111-7000	Amortization - general	\$0	\$0	\$0	\$0	
01-3111-7010	Amortization - paved	\$0	\$0	\$0	\$0	
01-3111-7020	Amortization - unpaved	\$0	\$0	\$0	\$0	
01-3111-7030	Amortization - bridges	\$0	\$0	\$0	\$0	
	Total	\$0	\$0	\$0	\$0	
Other Municipality Line Painting						
01-3122-3810	Line Mark- other - Wages	\$5,000	\$5,000	\$5,100	\$5,202	
01-3122-3815	Line Mark Other - Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
01-3122-3820	Line Mark-other -material	\$40,000	\$45,000	\$45,900	\$46,818	
01-3122-3830	Line Mark- other-machine	\$7,200	\$8,500	\$8,670	\$8,843	
	Total	\$53,450	\$59,750	\$60,945	\$62,164	
Township Bridges & Culverts						
01-3120-1110	Wages- Bridges & Culverts	\$3,000	\$1,500	\$1,530	\$1,561	
01-3120-1115	Benefits - Bridges and Culverts	\$750	\$750	\$765	\$780	
01-3120-1600	Materials-Bridge&Culvert	\$7,500	\$7,500	\$7,650	\$7,803	
01-3120-1700	Mach Time-Bridge&Culvert	\$7,500	\$5,000	\$5,100	\$5,202	
	Total	\$18,750	\$14,750	\$15,045	\$15,346	
Township Roadside Maintenance						
01-3120-2110	Rds-Grass& Weed-Wages	\$6,000	\$10,000	\$10,200	\$10,404	
01-3120-2115	Rds-Grass&Weed-Benefits	\$1,500	\$2,500	\$2,550	\$2,601	
01-3120-2600	Rds-Grass&Weed-Materials	\$3,000	\$11,000	\$11,220	\$11,444	Plus \$8,000 for Phragmites Control
01-3120-2700	Rds-Grass&Weed-Mach Time	\$13,000	\$14,000	\$14,280	\$14,566	
01-3120-2800	Rds-Chain-Materials	\$2,500	\$2,500	\$2,550	\$2,601	
01-3120-3110	Rds-Brushing-Wages	\$18,000	\$20,000	\$20,400	\$20,808	
01-3120-3115	Rds-Brushing-Benefits	\$4,500	\$4,000	\$4,080	\$4,162	
01-3120-3700	Rds-Brushing-Machine Time	\$15,000	\$15,000	\$15,300	\$15,606	
01-3120-3710	Rds-Brushing-Hired Equip	\$4,000	\$4,000	\$4,080	\$4,162	
01-3120-4110	Rds-Ditching-Wages	\$3,000	\$5,000	\$5,100	\$5,202	
01-3120-4115	Rds-Ditching-Benefits	\$750	\$1,250	\$1,275	\$1,301	
01-3120-4600	Rds-Ditching-Materials	\$2,500	\$2,500	\$2,550	\$2,601	
01-3120-4700	Rds-Ditching-Machine Time	\$5,000	\$7,500	\$7,650	\$7,803	
01-3120-4710	Ditching-hired equipment	\$0	\$0	\$0	\$0	
01-3120-6110	Rds-Debris/Garb-Wages	\$5,000	\$5,000	\$5,100	\$5,202	
01-3120-6115	Rds-Debris/Garb-Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
01-3120-6600	Rds-Debris/Garb-Materials	\$3,000	\$3,500	\$3,570	\$3,641	
01-3120-6700	Rds-Debris/Garb-Mach Time	\$3,000	\$3,000	\$3,060	\$3,121	
01-3122-2110	Rds-Catchbasin Wages	\$5,000	\$5,000	\$5,100	\$5,202	

Schedule "A" to By-law #2020-16

Roads	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
01-3122-2115	Rds-Catchbasin-Benefits	\$1,250	\$1,250	\$1,275	\$1,301	
01-3122-2600	Rds-Catchbasin-Materials	\$4,000	\$4,000	\$4,080	\$4,162	
01-3122-2700	Rds-Catchbasin-Mach Time	\$6,000	\$6,000	\$6,120	\$6,242	
	Total	\$107,250	\$128,250	\$130,815	\$133,431	
Township Hardtop Maintenance						
01-3120-7100	Rds - Inspection Hardtop-Wages	\$72,000	\$70,000	\$71,400	\$72,828	
01-3120-7105	Rds - Inspection Hardtop-Benefits	\$18,000	\$17,500	\$17,850	\$18,207	
01-3120-7106	Rds-Inspection Hardtop-Machine	\$0	\$0	\$0	\$0	
01-3120-7110	Patching&Spray-Wgs	\$11,000	\$12,000	\$12,240	\$12,485	
01-3120-7115	Patching&Spray-Benefits	\$2,750	\$3,000	\$3,060	\$3,121	
01-3120-7600	Patching/Spray-Materials	\$3,600	\$5,000	\$5,100	\$5,202	
01-3120-7700	Patching/Sp-Machine Tlme	\$2,000	\$2,000	\$2,040	\$2,081	
01-3120-8110	Sweeping Wages	\$1,500	\$1,500	\$1,530	\$1,561	
01-3120-8115	Sweeping-Benefits	\$375	\$375	\$383	\$390	
01-3120-8600	Sweeping Materials	\$0	\$0	\$0	\$0	
01-3120-8700	Sweeping-Machine Time	\$1,600	\$1,600	\$1,632	\$1,665	
01-3120-9110	Shouldering-Wages	\$2,000	\$2,000	\$2,040	\$2,081	
01-3120-9115	Shouldering-Benefits	\$500	\$500	\$510	\$520	
01-3120-9600	Shouldering - Materials	\$0	\$0	\$0	\$0	
01-3120-9700	Shouldering Machine Tlme	\$3,000	\$3,000	\$3,060	\$3,121	
01-3122-3110	Line Marking-TWP - Wages	\$5,000	\$10,000	\$10,200	\$10,404	
01-3122-3115	Line Marking TWP- Benefits	\$1,250	\$2,500	\$2,550	\$2,601	
01-3122-3600	Line Marking-TWPMaterials	\$3,502	\$3,502	\$3,572	\$3,643	
01-3122-3700	Line Marking-TWP -Machine	\$12,360	\$6,000	\$6,120	\$6,242	
	Total	\$140,437	\$140,477	\$143,287	\$146,152	
Township Loosetop Maintenance						
01-3121-1100	Rds - Inspection Loosetop	\$0	\$0	\$0	\$0	
01-3121-1105	Rds-Inspection Loosetop-Benefits	\$0	\$0	\$0	\$0	
01-3121-2600	Rds-PatchLoosetop-Material	\$0	\$0	\$0	\$0	
01-3121-2700	Rds-Patch-Loosetop-Mach TM	\$0	\$0	\$0	\$0	
01-3121-3110	Rds-Grading Wages	\$28,000	\$30,000	\$30,600	\$31,212	
01-3121-3111	Rd Grading-Wages-other	\$0	\$0	\$0	\$0	
01-3121-3115	Rds-Grading-Benefits	\$7,000	\$7,500	\$7,650	\$7,803	
01-3121-3600	Rds-Grading-Materials	\$0	\$0	\$0	\$0	
01-3121-3700	Rds-Grading-Mach Time	\$68,000	\$71,000	\$72,420	\$73,868	
01-3121-3705	Rds-Grading-Mach Time-Other	\$0	\$0	\$0	\$0	
01-3121-4110	Rds. Dust Control-Wages	\$2,000	\$2,000	\$2,040	\$2,081	
01-3121-4115	Rds-Dust Control-Benefits	\$500	\$500	\$510	\$520	
01-3121-4600	Rds-Dust Control-Material	\$80,000	\$81,000	\$82,620	\$84,272	
01-3121-4700	Rds-DustControl -Mach Tm	\$1,500	\$1,500	\$1,530	\$1,561	
01-3121-5110	Rds-Gravel-Wages	\$5,000	\$10,000	\$10,200	\$10,404	
01-3121-5115	Rds-Gravel-Benefits	\$1,250	\$2,500	\$2,550	\$2,601	

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Roads	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
01-3121-5600	Rds-Gravel-Materials	\$24,000	\$24,000	\$24,480	\$24,970	
01-3121-5700	Rds-Gravel-Mach Time	\$10,000	\$15,000	\$15,300	\$15,606	
	Total	\$227,250	\$245,000	\$249,900	\$254,898	
Township Winter Control						
01-3121-6110	Rds-Snow-Plow Wages	\$50,000	\$58,500	\$59,670	\$60,863	
01-3121-6115	Rds-Snow Plow-Benefits	\$12,500	\$14,500	\$14,790	\$15,086	
01-3121-6200	Rds-Patrol-Wages	\$14,000	\$10,000	\$10,200	\$10,404	
01-3121-6205	Rds-Patrol-Benefits	\$3,500	\$2,500	\$2,550	\$2,601	
01-3121-6206	Rds-Patrol-Machine	\$0	\$0	\$0	\$0	
01-3121-6600	Rds-Snow Plow-Materials	\$58,500	\$55,500	\$56,610	\$57,742	
01-3121-6700	Rds-Snow Plow-Mach Time	\$80,000	\$75,000	\$76,500	\$78,030	
01-3121-6800	Rds-Snow Plow-Blades	\$0	\$5,000	\$5,100	\$5,202	
01-3121-7110	Rds-Sanding/Salting-Wages	\$0	\$0	\$0	\$0	
01-3121-7115	Rds-Sanding/Salting-Benefits	\$0	\$0	\$0	\$0	
01-3121-7600	Rds San/Salting-Material	\$0	\$0	\$0	\$0	
01-3121-7700	Rds-Sand/Salt-Mach Time	\$0	\$0	\$0	\$0	
	Total	\$218,500	\$221,000	\$225,420	\$229,928	
Township Signs and Safety Devices						
01-3121-8110	Rds-Safety/Signs-Wages	\$20,000	\$22,000	\$22,440	\$22,889	
01-3121-8115	Rds-Safety/Signs-Benefits	\$5,000	\$5,500	\$5,610	\$5,722	
01-3121-8600	Rds-Safety/Signs-Material	\$5,000	\$6,000	\$6,120	\$6,242	
01-3121-8700	Rds-Safety/Sign-Mach Time	\$6,500	\$8,500	\$8,670	\$8,843	
01-3121-9600	Rd-Rail Rd Cross-Material	\$0	\$0	\$0	\$0	
	Total	\$36,500	\$42,000	\$42,840	\$43,697	
Township Road Department Admin and Overhead						
01-3122-4110	London Townline Rd Wages	\$0	\$0	\$0	\$0	
01-3122-4115	London Townline Rd Benefits	\$0	\$0	\$0	\$0	
01-3122-4120	London Townline Materials	\$0	\$0	\$0	\$0	
01-3122-4700	London Townline Mach Time	\$0	\$0	\$0	\$0	
01-3122-4810	Special Projects Wages	\$0	\$0	\$0	\$0	
01-3122-4815	Special Projects Benefits	\$0	\$0	\$0	\$0	
01-3122-4820	Special Projects Materials	\$0	\$0	\$0	\$0	
01-3122-4830	Special Projects Machine Time	\$0	\$0	\$0	\$0	
01-3129-0001	Misc-O/H	\$0	\$0	\$0	\$0	
01-3129-0109	Rds-Accrued Vacation Time	\$0	\$0	\$0	\$0	
01-3129-0110	Overhead - Wages	\$118,777	\$130,000	\$132,600	\$135,252	
01-3129-0111	Overhead-Banked Time	\$0	\$0	\$0	\$0	
01-3129-0113	Rds - Accrued Sick Time	\$0	\$0	\$0	\$0	
01-3129-0215	Rds. Convention&Seminars	\$1,000	\$1,000	\$1,020	\$1,040	
01-3129-0225	Rds- Association Fees	\$750	\$500	\$510	\$520	
01-3129-0235	Rds- Occ Health & Safety	\$2,000	\$2,000	\$2,040	\$2,081	
01-3129-0236	Rds- Ed & Training	\$20,000	\$25,000	\$25,500	\$26,010	Road School x4, Winter Training, Other

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Roads	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
01-3129-0237	Rds-Insurance deductibles	\$0	\$0	\$0	\$0	
01-3129-0242	Rds-Print &Advertising	\$100	\$100	\$102	\$104	
01-3129-0243	Rds- Office Supplies	\$1,500	\$1,500	\$1,530	\$1,561	
01-3129-0244	Drain Mtc. - Roads	\$0	\$0	\$0	\$0	
01-3129-0246	Rds-Telephone	\$4,120	\$5,500	\$5,610	\$5,722	
01-3129-0247	Rds- OH - Hydro	\$5,500	\$5,000	\$5,100	\$5,202	
01-3129-0248	Rds-Heat	\$7,100	\$6,000	\$6,120	\$6,242	
01-3129-0249	Rds- Water	\$1,000	\$3,000	\$3,060	\$3,121	
01-3129-0250	Rds- Janitorial /Building	\$750	\$750	\$765	\$780	
01-3129-0251	Rds-Building Lawn Mtc	\$250	\$250	\$255	\$260	
01-3129-0255	Rds-OH-Boots, Gloves, AGO	\$7,000	\$7,000	\$7,140	\$7,283	
01-3129-0256	Rds-OH-Shop Coveralls/Rag	\$5,750	\$6,500	\$6,630	\$6,763	
01-3129-0257	Rds- OH- Misc Supplies	\$7,500	\$8,000	\$8,160	\$8,323	
01-3129-0262	Rds- Shedden Shop miscellaneous	\$500	\$500	\$510	\$520	
01-3129-0263	Rds-Garage Misc. Repairs	\$33,000	\$35,000	\$35,700	\$36,414	
01-3129-0264	Rds - OH Salt Bldg Repair	\$0	\$0	\$0	\$0	
01-3129-0265	Rds- OH Tools	\$8,000	\$7,500	\$7,650	\$7,803	
01-3129-0325	Rds- OH Licence Fees	\$1,250	\$1,250	\$1,275	\$1,301	
01-3129-0327	Rds-Radio & GPS Maintenance	\$3,605	\$2,500	\$2,550	\$2,601	
01-3129-0328	Rds-OH Pager Expense	\$0	\$0	\$0	\$0	
01-3129-0400	Rds OH - Fuel	\$0	\$0	\$0	\$0	
01-3129-0401	Rds OH - Oil	\$0	\$0	\$0	\$0	
01-3129-1110	Banked Time - Used	\$0	\$0	\$0	\$0	
01-3129-1120	Canada Pension	\$30,000	\$35,000	\$35,700	\$36,414	
01-3129-1130	Employment Insurance	\$14,500	\$21,000	\$21,420	\$21,848	
01-3129-1140	OMERS Pension Plan	\$55,000	\$62,500	\$63,750	\$65,025	
01-3129-1150	Employer Health Tax	\$14,000	\$15,500	\$15,810	\$16,126	
01-3129-1160	Workplace Safety Insuran	\$22,000	\$24,000	\$24,480	\$24,970	
01-3129-1170	Group Insurance	\$73,057	\$77,500	\$79,050	\$80,631	
01-3129-1200	Travel Mileage	\$250	\$250	\$255	\$260	
01-3129-1210	Allocate Benefits	(\$87,278)	(\$90,000)	(\$91,800)	(\$93,636)	
01-3129-3110	Postage	\$0	\$0	\$0	\$0	
01-3129-3140	Insurance	\$71,000	\$90,000	\$91,800	\$93,636	reflects renewal cost
01-3129-3150	Legal and Consultation	\$0	\$3,000	\$3,060	\$3,121	
01-3129-3170	Memberships/Subscriptions	\$0	\$5,000	\$5,100	\$5,202	MESH Software
01-3129-3310	Computer Support	\$0	\$0	\$0	\$0	
01-3129-4200	Studies and Reports	\$0	\$0	\$0	\$0	
	Overhead Allocation to County	\$32,435.29	\$33,523.00	\$34,193.46	\$34,877.33	
	Total	\$389,546	\$459,077	\$468,259	\$477,624	

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Roads	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Sidewalks						
01-3129-5000	Sidewalk Maintenance - Wages	\$3,000	\$2,000	\$2,040	\$2,081	
01-3129-5001	Sidewalk Maintenance - Materials	\$3,000	\$2,000	\$2,040	\$2,081	
01-3129-5002	Sidewalk Maintenance -Machine time	\$5,000	\$4,000	\$4,080	\$4,162	
	Total	\$11,000	\$8,000	\$8,160	\$8,323	
County Bridges & Culverts						
01-3320-1110	Elgin- Bdgs&Culvt-Wages	\$1,774	\$1,500	\$1,530	\$1,561	
01-3320-1115	Elgin-Br&Culvert-Benefits	\$444	\$375	\$383	\$390	
01-3320-1600	Elgin-Br&Culvert-Material	\$1,545	\$1,500	\$1,530	\$1,561	
01-3320-1700	Elgin-Br& Culv. Mach Time	\$3,348	\$2,000	\$2,040	\$2,081	
	Total	\$7,110	\$5,375	\$5,483	\$5,592	
County Roadside Maintenance						
01-3320-2110	Elg- Grass& Weed-Wages	\$8,000	\$8,000	\$8,160	\$8,323	
01-3320-2115	Elg-Grass&Weed-Benefits	\$2,000	\$2,000	\$2,040	\$2,081	
01-3320-2600	Elg-Grass&Weed-Materials	\$6,500	\$6,500	\$6,630	\$6,763	
01-3320-2700	Elg-Grass&Weed-Mach Time	\$16,000	\$16,000	\$16,320	\$16,646	
01-3320-3110	Elgin-Brushing Wages	\$5,559	\$5,000	\$5,100	\$5,202	
01-3320-3115	Elgin-Brushing-Benefits	\$1,390	\$1,250	\$1,275	\$1,301	
01-3320-3600	Elgin-Brushing Materials	\$2,000	\$2,000	\$2,040	\$2,081	
01-3320-3700	Elgin-Brushing-Mach Time	\$3,000	\$2,500	\$2,550	\$2,601	
01-3320-4110	Elgin-Ditching-Wages	\$1,000	\$1,000	\$1,020	\$1,040	
01-3320-4115	Elgin-Ditching-Benefits	\$250	\$250	\$255	\$260	
01-3320-4600	Elgin-Ditching Materials	\$250	\$250	\$255	\$260	
01-3320-4700	Elgin-Ditching Mach Time	\$1,000	\$1,000	\$1,020	\$1,040	
01-3320-6110	Elgin-Debris/Garb-Wages	\$3,000	\$5,000	\$5,100	\$5,202	
01-3320-6115	Elgin-Debris/Garb-Benefits	\$750	\$1,250	\$1,275	\$1,301	
01-3320-6600	Elgin-Debris/Garb-Material	\$0	\$500	\$510	\$520	
01-3320-6700	Elgin-Debris/Garb Mach Time	\$1,000	\$1,500	\$1,530	\$1,561	
01-3322-2110	Elgin-Catchbasin Wages	\$4,000	\$2,000	\$2,040	\$2,081	
01-3322-2115	Elgin-Catchbasin-Benefits	\$1,000	\$500	\$510	\$520	
01-3322-2600	Elgin-Catchbasin-Material	\$1,000	\$500	\$510	\$520	
01-3322-2700	Elgi-Catchbasin-Mach Time	\$2,000	\$1,000	\$1,020	\$1,040	
	Total	\$59,699	\$58,000	\$59,160	\$60,343	
County Hardtop Maintenance						
01-3320-7100	Elgin-Road Inspections-Wages	\$50,000	\$52,000	\$53,040	\$54,101	
01-3320-7105	Elgin-Road Inspections-Benefits	\$12,500	\$13,000	\$13,260	\$13,525	
01-3320-7106	Elgin-Road Inspections-Machine	\$0	\$0	\$0	\$0	
01-3320-7110	Elgin Patch -Wages	\$5,000	\$10,000	\$10,200	\$10,404	
01-3320-7115	Elgin-Patch-Benefits	\$1,250	\$2,500	\$2,550	\$2,601	
01-3320-7600	Elgn-Patch-Material	\$4,000	\$10,000	\$10,200	\$10,404	
01-3320-7700	Elgin-Patch- Mach TM	\$2,000	\$4,000	\$4,080	\$4,162	
01-3320-8110	Elgin-Sweeping Wages	\$2,000	\$2,000	\$2,040	\$2,081	

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Roads	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
01-3320-8115	Elgin-Sweeping-Benefits	\$500	\$500	\$510	\$520	
01-3320-8600	Elgin-Sweeping Materials	\$1,000	\$1,000	\$1,020	\$1,040	
01-3320-8700	Elgin-Sweeping Mach Time	\$3,600	\$3,600	\$3,672	\$3,745	
01-3320-9110	Elgin-Shouldering -Wages	\$6,000	\$6,000	\$6,120	\$6,242	
01-3320-9115	Elgin-Shouldering-Benefits	\$1,500	\$1,500	\$1,530	\$1,561	
01-3320-9600	Elgin-Shouldering Material	\$2,000	\$2,000	\$2,040	\$2,081	
01-3320-9700	Elgin-Shouldering Mach Tm	\$12,000	\$12,000	\$12,240	\$12,485	
01-3322-3810	Elgin-Line Painting Wages	\$1,500	\$1,500	\$1,530	\$1,561	
01-3322-3815	Elgin-Line Painting Benefits	\$375	\$375	\$383	\$390	
01-3322-3820	Elgin-Line Painting Materials	\$16,000	\$16,000	\$16,320	\$16,646	
01-3322-3830	Elgin-Line Painting Machine	\$2,750	\$2,750	\$2,805	\$2,861	
	Total	\$123,975	\$140,725	\$143,540	\$146,410	
County Winter Control						
01-3321-6110	Elgin-SnowPlowing-Wages	\$45,482	\$44,000	\$44,880	\$45,778	
01-3321-6115	Elgin-Snow Plowing-Benefits	\$11,370	\$11,000	\$11,220	\$11,444	
01-3321-6210	Elgin-Patrol-Wages	\$20,000	\$25,000	\$25,500	\$26,010	
01-3321-6215	Elgin-Patrol-Benefits	\$5,000	\$6,250	\$6,375	\$6,503	
01-3321-6216	Elgin-Patrol-Machine	\$0	\$0	\$0	\$0	
01-3321-6600	Elgin-Snow Plow-Materials	\$81,550	\$81,550	\$83,181	\$84,845	
01-3321-6700	Elgin-Snow Plow-Mach Time	\$85,000	\$85,000	\$86,700	\$88,434	
01-3321-7110	Elgin-Sand/Salting-Wages	\$0	\$0	\$0	\$0	
01-3321-7115	Elgin-Sand/Salting-Benefits	\$0	\$0	\$0	\$0	
01-3321-7600	Elg-Sand/Salting-Material	\$0	\$0	\$0	\$0	
01-3321-7700	Elg-Sand/Salting Mach Tim	\$0	\$0	\$0	\$0	
	Total	\$248,402	\$252,800	\$257,856	\$263,013	
County Signs and Safety Devices						
01-3321-8110	Elg-Safety/Signs Wages	\$12,300	\$10,000	\$10,200	\$10,404	
01-3321-8115	Elgin-Safety/Signs-Benefits	\$3,075	\$2,500	\$2,550	\$2,601	
01-3321-8600	Elgin-SafetySign-Material	\$3,800	\$4,500	\$4,590	\$4,682	
01-3321-8700	Elg-SafetySign-Mach Time	\$5,000	\$5,000	\$5,100	\$5,202	
01-3322-4110	Elgin-SpProj-Wages	\$0	\$0	\$0	\$0	
01-3322-4115	Elgin-SpProj-Benefits	\$0	\$0	\$0	\$0	
01-3322-4120	Elgin-SpProj-Materials	\$0	\$0	\$0	\$0	
01-3322-4130	Elgin-SpProj-Mach Time	\$0	\$0	\$0	\$0	
	Total	\$24,175	\$22,000	\$22,440	\$22,889	
	Total Expenses	\$1,666,044	\$1,797,204	\$1,833,148	\$1,869,811	
	Net Operating (Revenue)/Expense	\$1,025,547	\$1,152,979	\$1,176,038	\$1,199,559	

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Streetlights

Streetlights	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-3211-0000	Transfer from reserve	\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-3211-2120	Utilities	\$19,950	\$17,000	\$17,340	\$17,687	
01-3211-3160	Equipment Maintenance	\$5,500	\$6,000	\$6,120	\$6,242	better reflects historical average
01-3211-6900	Locates- road wages	\$0	\$7,500	\$7,650	\$7,803	Road time for locates
01-3211-6901	Locates - equipment time	\$0	\$5,000	\$5,100	\$5,202	
01-3211-7000	Amortization	\$0	\$0	\$0	\$0	
	Total Expenses	\$25,450	\$35,500	\$36,210	\$36,934	
	Net Operating (Revenue)/Expense	\$25,450	\$35,500	\$36,210	\$36,934	
Net Cash and Capital Requirements						
	Roads - Street Lights	\$0	\$20,000	\$21,400	\$22,898	As per AMP for Streetlight replacements
	Capital Items	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$0	\$20,000	\$21,400	\$22,898	
	Total Requirement from Levy	\$25,450	\$55,500	\$57,610	\$59,832	

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Waste Management

Waste Management	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-4111-0350	Recycling Grant	\$0	\$0	\$0	\$0	
01-4111-0360	Blue Box Grant	(\$30,800)	(\$31,000)	(\$30,000)	(\$30,000)	Stewardship Ontario
01-4111-0361	Donation and miscellaneous revenue	(\$15,000)	(\$18,000)	(\$19,000)	(\$20,000)	Green Lane Trust for Recycling Centre Costs \$16,000 + \$2,000 Zero Waste
01-4111-0362	Recycling Strategy	(\$14,750)	(\$20,000)	(\$15,500)	(\$16,000)	Recyclable Sales
01-4111-0611	Transfer from Reserve	\$0	\$0	\$0	\$0	
	Total Revenue	(\$60,550)	(\$69,000)	(\$64,500)	(\$66,000)	
Expenses						
01-4111-3300	Contracted Services	\$233,715	\$281,000	\$285,000	\$290,000	reflects updated contract for whole year
01-4111-3310	Disposal fees	\$56,893	\$60,000	\$62,000	\$65,000	est. based on prior plus inflation and housing increase
01-4111-3320	Blue boxes and program costs	\$587	\$1,000	\$1,000	\$1,000	
01-4111-3330	Bin contract	\$1,061	\$0	\$1,000	\$1,000	no costs for last 3 years
01-4111-3350	Landfill royalty costs	\$2,994	\$3,000	\$3,000	\$3,000	5% of Disposal Fees
01-4111-3400	Recycling Strategy	\$43,194	\$35,000	\$45,000	\$45,000	
01-4111-3410	Recycling Centre St Thomas	\$15,000	\$18,000	\$17,000	\$18,000	\$16,000 recycling + \$2,000 Zero Waste Committee
	Total Expenses	\$353,445	\$398,000	\$414,000	\$423,000	
	Net Operating (Revenue)/Expense	\$292,895	\$329,000	\$349,500	\$357,000	

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Cemeteries

Cemeteries	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-5311-0000	Revenue	\$0	\$0	\$0	\$0	
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-5311-1112	Cemetery Road Wages	\$500	\$500	\$300	\$350	
01-5311-3140	Cemetery Maintenance	\$5,200	\$4,500	\$5,050	\$5,100	
01-5311-6300	Cemetery-Insurance	\$4,535	\$5,630	\$4,700	\$4,800	reflects renewal cost
	Total Expenses	\$10,235	\$10,630	\$10,050	\$10,250	
	Net Operating (Revenue)/Expense	\$10,235	\$10,630	\$10,050	\$10,250	

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Keystone

Keystone	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-7111-0320	Complex -Rental Income	(\$20,000)	(\$74,000)	(\$75,480)	(\$76,990)	Includes est. \$54,000 in fee waivers
01-7111-0326	Insurance Coverage	\$0	\$0	\$0	\$0	
01-7111-0360	Donations	\$0	\$0	\$0	\$0	
01-7111-0611	Transfer in from Reserve	\$0	\$0	\$0	\$0	
	Total Revenue	(\$20,000)	(\$74,000)	(\$75,480)	(\$76,990)	
Expenses						
01-7111-1110	Complex-Salaries and Wgs	\$17,832	\$18,000	\$18,360	\$18,727	Admin and Cleaning time
01-7111-1111	Complex - Rds Time	\$5,600	\$5,500	\$5,610	\$5,722	
01-7111-1112	Wages - CBO building management	\$0	\$2,200	\$2,244	\$2,289	CBO Assistance with facility repair projects
01-7111-1120	Canada Pension Plan	\$150	\$0	\$0	\$0	Overhead accounted for in Admin
01-7111-1130	Employment Insurance	\$175	\$0	\$0	\$0	
01-7111-1150	Employer Health Tax	\$400	\$0	\$0	\$0	
01-7111-1160	Workers Compensation	\$1,500	\$0	\$0	\$0	
01-7111-2100	Complex -Building Repairs	\$10,000	\$12,500	\$12,750	\$13,005	better reflects historical average
01-7111-2110	Complex-Cleaning Supplies	\$750	\$750	\$765	\$780	
01-7111-2120	Complex - Utilities	\$7,455	\$10,000	\$10,200	\$10,404	better reflects historical average
01-7111-2140	Complex-Material Supplies	\$2,500	\$2,500	\$2,550	\$2,601	
01-7111-2180	Complex-Property Maintenance	\$8,000	\$8,000	\$8,160	\$8,323	
01-7111-2700	Complex -Rds Mach Tm	\$2,500	\$2,500	\$2,550	\$2,601	
01-7111-3130	Complex-Telephone Expense	\$2,500	\$2,500	\$2,550	\$2,601	
01-7111-3140	Insurance	\$11,394	\$13,000	\$13,260	\$13,525	reflects renewal cost
01-7111-3160	Complex-Equip Maintenance	\$5,500	\$5,500	\$5,610	\$5,722	higher increase due to adding \$1,000 Generator Maint
01-7111-3161	Complex-Equipment Costs	\$1,500	\$2,000	\$2,040	\$2,081	
01-7111-3190	Miscellaneous	\$1,000	\$0	\$0	\$0	not used last 3 years
01-7111-7000	Amortization	\$0	\$0	\$0	\$0	
	Total Expenses	\$78,756	\$84,950	\$86,649	\$88,382	
	Net Operating (Revenue)/Expense	\$58,756	\$10,950	\$11,169	\$11,392	
Net Cash and Capital Requirements						
	Keystone - Building Renew	\$20,000	\$20,000	\$21,400	\$22,898	AMP Requirements for major maintenance
	Keystone - Equipment	\$0	\$0	\$0	\$0	
	Capital Items	\$0	\$0	\$0	\$0	Rhubarb Statue
	Total Net Cash and Capital Requirements	\$20,000	\$20,000	\$21,400	\$22,898	
	Total Requirement from Levy	\$78,756	\$30,950	\$32,569	\$34,290	

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Parks

Parks	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-7311-0300	Donation	(\$8,800)	(\$8,000)	(\$8,160)	(\$8,323)	Green Lane - Turf Improvement / Overseeding
01-7311-0360	Do not use in 2019 Talbotville Misc Receipts	(\$4,200)	\$0	\$0	\$0	
01-7311-0361	Do not use in 2019 Fingal Park Receipts	(\$2,000)	\$0	\$0	\$0	
01-7311-0362	Do not use in 2019 Shedden Ball Receipts	\$0	\$0	\$0	\$0	
01-7311-0363	(Do not use in 2019) Shedden Soccer Receipts	(\$1,500)	\$0	\$0	\$0	
01-7311-0366	(Do not use in 2019) Shedden miscellaneous rever	\$0	\$0	\$0	\$0	
01-7311-0390	Gain on disposal of assets	\$0	\$0	\$0	\$0	
01-7311-0400	Shedden Park - Miscellaneous receipts	\$0	\$0	\$0	\$0	
01-7311-0401	Shedden Park - Soccer fees	\$0	(\$6,000)	(\$6,120)	(\$6,242)	
01-7311-0402	Shedden Park - Baseball fees	\$0	\$0	\$0	\$0	
01-7311-0403	Shedden Park - Pavilion fees	\$0	\$0	\$0	\$0	
01-7311-0404	Shedden Park - Food booth fees	\$0	\$0	\$0	\$0	
01-7311-0405	Shedden Park - Grounds fees	\$0	(\$1,000)	(\$1,020)	(\$1,040)	
01-7311-0410	SOSP - Miscellaneous receipts	\$0	\$0	\$0	\$0	
01-7311-0411	SOSP - Soccer fees	\$0	\$0	\$0	\$0	
01-7311-0412	SOSP - Baseball fees	\$0	\$0	\$0	\$0	
01-7311-0413	SOSP - Pavilion fees	\$0	\$0	\$0	\$0	
01-7311-0414	SOSP - Food booth fees	\$0	\$0	\$0	\$0	
01-7311-0420	Fingal Park - Miscellaneous receipts	\$0	\$0	\$0	\$0	
01-7311-0422	Fingal Park - Baseball fees	\$0	(\$3,000)	(\$3,060)	(\$3,121)	
01-7311-0423	Fingal Park - Pavilion fees	\$0	\$0	\$0	\$0	
01-7311-0424	Fingal Park - Food booth fees	\$0	\$0	\$0	\$0	
01-7311-0430	Talbotville Park - Miscellaneous receipts	\$0	\$0	\$0	\$0	
01-7311-0431	Talbotville Park - Soccer fees	\$0	(\$2,000)	(\$2,040)	(\$2,081)	
01-7311-0432	Talbotville Park - Baseball fees	\$0	\$0	\$0	\$0	
01-7311-0433	Talbotville Park - Pavilion fees	\$0	\$0	\$0	\$0	
01-7311-0434	Talbotville Park - Food booth fees	\$0	\$0	\$0	\$0	
01-7311-0611	Transfer from reserve	\$0	\$0	\$0	\$0	
	Total Revenue	(\$16,500)	(\$20,000)	(\$20,400)	(\$20,808)	
Expenses						
01-7311-1110	Shedden Park - Custodial wages	\$0	\$0	\$0	\$0	
01-7311-1111	Roads - Time	\$0	\$0	\$0	\$0	
01-7311-1115	Shedden Park - Rds Wages	\$10,000	\$11,000	\$11,220	\$11,444	
01-7311-2100	Building Repairs	\$0	\$0	\$0	\$0	
01-7311-2125	Shedden Park - Utilities	\$2,500	\$2,500	\$2,550	\$2,601	
01-7311-2145	Shedden Park - Materials/Supplies	\$1,000	\$1,000	\$1,020	\$1,040	
01-7311-2185	Shedden Park - Property Maintenance	\$3,600	\$3,600	\$3,672	\$3,745	
01-7311-2190	Shedden Soccer - Property Maintenance	\$5,150	\$7,500	\$7,650	\$7,803	increased grass cutting costs
01-7311-2700	Roads - Machine Time	\$0	\$0	\$0	\$0	
01-7311-2705	Shedden Park - Rds Mach Time	\$9,500	\$9,500	\$9,690	\$9,884	

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Parks	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
01-7311-3130	Telephone	\$350	\$350	\$357	\$364	
01-7311-3140	Insurance Coverage	\$8,595	\$12,000	\$12,240	\$12,485	reflects increased insurance costs
01-7311-3145	Insurance - Rosy Rhubarb	\$2,065	\$2,500	\$2,550	\$2,601	
01-7311-3146	Insurance-Multi Activity Pad	\$393	\$450	\$459	\$468	
01-7311-3147	Insurance - Outdoor Skating Rink	\$875	\$875	\$892	\$910	
01-7311-3180	Canada Day-Fingal Park	\$2,000	\$2,000	\$2,040	\$2,081	Donation to Canada activities
01-7311-3188	Shedden Soccer & Ball Park Expenses	\$1,500	\$1,500	\$1,530	\$1,561	
01-7311-5110	Fingal Ballpark Expenses	\$7,800	\$7,800	\$7,956	\$8,115	
01-7311-5111	Fingal Ball Park - Custodial wages	\$0	\$0	\$0	\$0	
01-7311-5115	Fingal Playground Park	\$3,500	\$3,500	\$3,570	\$3,641	
01-7311-5116	Fingal Park-Roads Wages	\$17,500	\$20,000	\$20,400	\$20,808	
01-7311-5117	Fingal Park-Roads Machine Time	\$17,000	\$17,000	\$17,340	\$17,687	
01-7311-5120	Talbotville Park Expenses	\$9,000	\$9,000	\$9,180	\$9,364	
01-7311-5121	Talbotville Park-Road Wages	\$8,500	\$9,000	\$9,180	\$9,364	
01-7311-5122	Talbotville Park-Road Machine Time	\$8,000	\$8,000	\$8,160	\$8,323	
01-7311-5125	Ferndale Park Expenses	\$2,600	\$2,600	\$2,652	\$2,705	
01-7311-5126	Ferndale Park-Roads Wages	\$2,100	\$2,500	\$2,550	\$2,601	Total Road Wages \$38,000
01-7311-5127	Ferndale park-Roads Machine Time	\$2,000	\$2,000	\$2,040	\$2,081	
01-7311-5555	Transfer to Reserve	\$0	\$0	\$0	\$0	
01-7311-6100	Parks 16' Trailer Machine Time	\$0	\$0	\$0	\$0	
01-7311-6110	Parks 16' Trailer Wages	\$0	\$0	\$0	\$0	
01-7311-6120	Parks 16' Trailer-Fuel, R&M	\$0	\$0	\$0	\$0	
01-7311-7000	Amortization	\$0	\$0	\$0	\$0	
01-7311-7100	Parks Zero Turn Mower-Machine Rental	\$0	\$0	\$0	\$0	
01-7311-7110	Parks Zero Turn Mower-Wages	\$0	\$0	\$0	\$0	
01-7311-7120	Parks Zero Turn Mower-Fuel, R&M	\$0	\$0	\$0	\$0	
	Total Expenses	\$125,527	\$136,175	\$138,898	\$141,676	
	Net Operating (Revenue)/Expense	\$109,027	\$116,175	\$118,498	\$120,868	
	Net Cash and Capital Requirements					
	Parks - Equipment	\$8,000	\$25,000	\$26,750	\$28,623	
	Parks-Renewal	\$0	\$0	\$0	\$0	
	Parks - Building Renewal	\$0	\$0	\$0	\$0	
	Capital Items	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$8,000	\$25,000	\$26,750	\$28,623	
	Total Requirement from Levy	\$117,027	\$141,175	\$145,248	\$149,491	

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Planning, Ec Dev Other

	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Planning						
Revenue						
01-8111-0360	Miscellaneous	(\$60,000)	\$0	\$0	\$0	
01-8111-0377	Grant	\$0	\$0	\$0	\$0	
01-8111-0380	Application Fees	(\$33,900)	(\$20,000)	(\$20,400)	(\$20,808)	
01-8111-0401	Planning Recoveries Other Municipalities	\$0	\$0	\$0	\$0	
01-8111-0402	Planning Recoveries Property Owners	(\$2,500)	\$0	\$0	\$0	
01-8111-0403	Future Recoveries from Development Charges	(\$70,000)	\$0	\$0	\$0	2019 OP, DC Study ongoing into 2020
01-8111-0404	Future Recoveries re: Official Plan	(\$95,000)	\$0	\$0	\$0	
01-8111-0611	Transfer from Reserve	(\$30,000)	\$0	\$0	\$0	
	Total Revenue	(\$291,400)	(\$20,000)	(\$20,400)	(\$20,808)	
Expenses						
01-8111-1110	Salaries and Wages	\$29,280	\$31,000	\$31,620	\$32,252	Contract - West Elgin
01-8111-1111	Support staff wages	\$9,500	\$0	\$0	\$0	
01-8111-1120	Canada Pension	\$0	\$0	\$0	\$0	
01-8111-1130	Employment Insurance	\$0	\$0	\$0	\$0	
01-8111-1140	OMERS	\$0	\$0	\$0	\$0	
01-8111-1150	EHT	\$0	\$0	\$0	\$0	
01-8111-1160	Workplace Safety Insurance	\$0	\$0	\$0	\$0	
01-8111-1170	Group Insurance	\$0	\$0	\$0	\$0	
01-8111-1200	Mileage	\$500	\$300	\$306	\$312	
01-8111-1220	Employee Training	\$250	\$500	\$510	\$520	
01-8111-2140	Materials Supplies	\$500	\$250	\$255	\$260	
01-8111-3110	Postage	\$650	\$650	\$663	\$676	
01-8111-3120	Advertising	\$1,000	\$1,000	\$1,020	\$1,040	
01-8111-3150	Legal Fees	\$2,500	\$2,500	\$2,550	\$2,601	Reflects average
01-8111-3170	Memberships/Subscriptions	\$273	\$0	\$0	\$0	
01-8111-3195	New Official Plan	\$0	\$0	\$0	\$0	2019 OP, DC Study ongoing into 2020
01-8111-3196	New Zoning By-Law	\$125,000	\$0	\$0	\$0	
01-8111-3197	New Development Charges Study	\$70,000	\$0	\$0	\$0	
01-8111-3300	Contracted Services	\$2,500	\$2,500	\$2,550	\$2,601	2019 includes AMP/Road Needs Study funded from Efficiency Reserve
01-8111-6100	Transfer to Reserve	\$0	\$0	\$0	\$0	
01-8111-6400	Miscellaneous	\$60,500	\$500	\$510	\$520	
	Total Expenses	\$302,453	\$39,200	\$39,984	\$40,784	
	Net Operating (Revenue)/Expense	\$11,053	\$19,200	\$19,584	\$19,976	

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	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Economic Development						
Revenue						
01-8111-0370	Economic Development Revenue	\$0	\$0	\$0	\$0	RED Grant \$22,500, County \$2,500, Twp. Ec Dev Reserve \$20,000
	Total Revenue	\$0	\$0	\$0	\$0	
Expenses						
01-8111-6440	Economic Development-Public Relations Campaig	\$0	\$0	\$0	\$0	
01-8111-6450	Economic Development	\$10,000	\$5,000	\$5,100	\$5,202	RED Grant Project + Misc \$5,000
	Total Expenses	\$10,000	\$5,000	\$5,100	\$5,202	
	Net Operating (Revenue)/Expense	\$10,000	\$5,000	\$5,100	\$5,202	
Seniors' Committee						
Revenue						
01-8111-0372	Seniors' Committee Donations	(\$53,230)	(\$5,000)	(\$5,100)	(\$5,202)	Green Lane Trust Request \$5,000
	Total Revenue	(\$53,230)	(\$5,000)	(\$5,100)	(\$5,202)	
Expenses						
01-8111-6590	Senior's Committee- Southwold Young at Heart	\$53,230	\$5,000	\$5,100	\$5,202	Plan is to run a similar program as in 2019. 2019 Budget included significant grant funding which was not approved.
	Total Expenses	\$53,230	\$5,000	\$5,100	\$5,202	
	Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Family Day						
Revenue						
01-8111-0373	Family Day donations	(\$6,875)	(\$8,000)	(\$8,160)	(\$8,323)	Green Lane Trust Request \$5,000
	Total Revenue	(\$6,875)	(\$8,000)	(\$8,160)	(\$8,323)	
Expenses						
01-8111-6570	Family Day Winterfest	\$7,095	\$8,000	\$8,160	\$8,323	Similar program and event as in 2019.
	Total Expenses	\$7,095	\$8,000	\$8,160	\$8,323	
	Net Operating (Revenue)/Expense	\$220	\$0	\$0	\$0	

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	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Communities in Bloom						
Revenue						
01-8111-0374	C.I.B. Donations - Flag Fund	(\$8,000)	(\$3,000)	(\$3,060)	(\$3,121)	Green Lane Trust Request - Flower Pot Replacements
01-8111-0375	Communities in Bloom revenue	\$0	\$0	\$0	\$0	Accumulated surplus from Prior Years ~\$5,000
	Total Revenue	(\$8,000)	(\$3,000)	(\$3,060)	(\$3,121)	
Expenses						
01-8111-6500	Communities in Bloom	\$8,000	\$3,000	\$3,060	\$3,121	Flower Pot Replacements
	Total Expenses	\$8,000	\$3,000	\$3,060	\$3,121	
	Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
History Committee						
Revenue						
01-8111-0376	History Committee Revenue	(\$2,000)	(\$2,000)	(\$2,040)	(\$2,081)	Green Lane Trust Request
	Total Revenue	(\$2,000)	(\$2,000)	(\$2,040)	(\$2,081)	
Expenses						
01-8111-6580	Economic Development-History Committee	\$2,000	\$2,000	\$2,040	\$2,081	
	Total Expenses	\$2,000	\$2,000	\$2,040	\$2,081	
	Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	
Greening Communities						
Revenue						
01-8111-0376	Greening Communities	(\$750)	(\$750)	(\$765)	(\$780)	Green Lane Trust Request
	Total Revenue	(\$750)	(\$750)	(\$765)	(\$780)	
Expenses						
01-8111-6560	Greening Communities	\$750	\$750	\$765	\$780	
	Total Expenses	\$750	\$750	\$765	\$780	
	Net Operating (Revenue)/Expense	\$0	\$0	\$0	\$0	

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	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Total Planning and Other						
	Total Revenue Planning and Other	(\$362,255)	(\$38,750)	(\$39,525)	(\$40,316)	
	Total Expense Planning and Other	\$383,528	\$62,950	\$64,209	\$65,493	
	Net Planning and Other	\$21,273	\$24,200	\$24,684	\$25,178	
Net Cash and Capital Requirements						
	Planning - Cycling Master Plan	\$0	\$0	\$0	\$0	
	Planning - Official Plan and Zoning Review	\$5,000	\$5,000	\$5,350	\$5,725	For Planning and Development Studies and Consulting
	Capital Items	\$0	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$5,000	\$5,000	\$5,350	\$5,725	
	Total Requirement from Levy	\$26,273	\$29,200	\$30,034	\$30,902	

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Drainage

Drainage	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast	Notes
Revenue						
01-8211-0140	Tile Loan Debentures	(\$20,068)	(\$4,810)	(\$2,432)	(\$2,432)	offset below
01-8211-0360	Miscellaneous Revenues	\$0	(\$1,500)	(\$1,530)	(\$1,561)	Drain Construction Interest, Drainage Reapportionments
01-8211-0400	Provincial Grant	(\$26,000)	(\$29,000)	(\$29,580)	(\$30,172)	
01-8211-0401	Drain Supt Dutton	(\$41,533)	(\$42,000)	(\$42,840)	(\$43,697)	Revenue from Dutton-Dunwich
	Total Revenue	(\$87,600)	(\$77,310)	(\$76,382)	(\$77,861)	
Expenses						
01-8211-1110	Salaries and Wages	\$71,000	\$75,000	\$76,500	\$78,030	
01-8211-1111	Drainage Super Expenses	\$1,000	\$1,000	\$1,020	\$1,040	Phone, conference, safety boots, accom
01-8211-1112	Rds- Wages	\$0	\$0	\$0	\$0	
01-8211-1113	Drain Mtce - Supt. Wages	\$0	\$0	\$0	\$0	
01-8211-1114	Dutton-Dunwich Supt Wages	\$0	\$0	\$0	\$0	Split between DD and Southwold varies year to year,
01-8211-1115	Dutton-Drainage Roads-Wages	\$0	\$0	\$0	\$0	
01-8211-1120	Canada Pension	\$2,749	\$2,898	\$2,956	\$3,015	
01-8211-1130	Employment Insurance	\$1,204	\$1,677	\$1,711	\$1,745	
01-8211-1140	OMERS Pension Plan	\$6,985	\$6,840	\$6,977	\$7,116	
01-8211-1150	Employer Health Tax	\$1,385	\$1,461	\$1,490	\$1,520	
01-8211-1160	Workplace Safety Insuran	\$2,153	\$2,250	\$2,295	\$2,341	
01-8211-1170	Group Insurance	\$4,969	\$4,850	\$4,947	\$5,046	
01-8211-1190	Health Safety	\$0	\$0	\$0	\$0	
01-8211-1200	Travel Mileage	\$500	\$500	\$510	\$520	
01-8211-1220	Employee Training	\$1,000	\$750	\$765	\$780	
01-8211-2140	Drain Stock Charges	\$800	\$800	\$816	\$832	
01-8211-2700	Rds Mach Tm To Drains	\$0	\$0	\$0	\$0	
01-8211-3110	Postage	\$0	\$0	\$0	\$0	
01-8211-3140	Insurance	\$0	\$50	\$51	\$52	
01-8211-3150	Legal	\$0	\$0	\$0	\$0	
01-8211-3161	Equipment Costs	\$0	\$0	\$0	\$0	
01-8211-3170	Memberships Subscription	\$350	\$350	\$357	\$364	LICO, DSAO
01-8211-3300	Outside Contractors-Drain	\$0	\$0	\$0	\$0	
01-8211-6100	Transfer to Reserve	\$0	\$0	\$0	\$0	
01-8211-6400	Debenture Payment Principal	\$20,068	\$4,170	\$2,042	\$2,165	Offset with revenue above
01-8211-6450	Debenture Payment Interest	\$0	\$640	\$390	\$267	
	Total Expenses	\$114,163	\$103,236	\$102,827	\$104,834	
	Net Operating (Revenue)/Expense	\$26,562	\$25,926	\$26,445	\$26,973	
Net Cash and Capital Requirements						
	Drainage	\$25,000	\$70,000	\$74,900	\$80,143	
	Capital Items	\$111,487	\$0	\$0	\$0	
	Total Net Cash and Capital Requirements	\$136,487	\$70,000	\$74,900	\$80,143	
	Total Requirement from Levy	\$163,049	\$95,926	\$101,345	\$107,116	

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Cash and Capital Requirements - Summary

	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast
01-8310-0010	Gas Tax Funding	(\$134,116)	(\$134,116)	(\$140,213)	(\$140,213)
01-8310-0020	Machine Usage	(\$181,573)	(\$212,020)	(\$216,260)	(\$220,586)
01-1111-5555	Transfer to Reserve	\$124,029	\$100,000	\$107,000	\$114,490
01-8310-1010	GG - Working Capital	\$20,000	\$0	\$0	\$0
01-8310-1020	GG - Administration	\$15,000	\$10,000	\$10,700	\$11,449
01-8310-1030	GG - Computers	\$5,000	\$18,500	\$19,795	\$21,181
01-8310-1040	GG - Building Renewal	\$10,000	\$25,000	\$26,750	\$28,623
	GG - Election Reserve	\$5,000	\$5,000	\$5,350	\$5,725
01-8310-2010	Fire - Apparatus	\$122,858	\$90,000	\$96,300	\$103,041
01-8310-2020	Fire - Building Renewal	\$60,000	\$95,000	\$101,650	\$108,766
01-8310-2030	Fire - Major Equipment	\$50,000	\$80,000	\$85,600	\$91,592
01-8310-2040	Fire - Communications	\$0	\$0	\$0	\$0
01-8310-2050	Fire - Funeral	\$1,500	\$1,500	\$1,605	\$1,717
01-8310-2510	Building - Equipment	\$0	\$0	\$0	\$0
01-8310-2520	Building - Fleet	\$0	\$0	\$0	\$0
01-8310-3010	Roads - Building Renewal	\$50,000	\$75,000	\$80,250	\$85,868
01-8310-3020	Roads - Gas Tax	\$134,116	\$134,116	\$143,505	\$153,550
01-8310-3030	Roads - Fleet	\$0	\$0	\$0	\$0
01-8310-3040	Roads - Equipment	\$181,573	\$212,020	\$226,861	\$242,742
01-8310-3050	Roads - Road Construction	\$600,000	\$770,000	\$823,900	\$881,573
01-8310-3070	Roads - Bridges & Culvert	\$193,750	\$100,000	\$107,000	\$114,490
01-8310-3080	Roads - Sidewalks	\$25,000	\$25,000	\$26,750	\$28,623
01-8310-3090	Roads - Street Lights	\$0	\$20,000	\$21,400	\$22,898
01-8310-4010	Health - Building Renewal	\$10,000	\$10,000	\$10,700	\$11,449
01-8310-5010	Parks - Equipment	\$8,000	\$25,000	\$26,750	\$28,623
01-8310-5015	Parks-Renewal	\$0	\$0	\$0	\$0
01-8310-5020	Parks - Building Renewal	\$0	\$0	\$0	\$0
01-8310-6010	Keystone - Building Renew	\$20,000	\$20,000	\$21,400	\$22,898
01-8310-6020	Keystone - Equipment	\$0	\$0	\$0	\$0
01-8310-7010	Library - Building Renewal	\$10,000	\$10,000	\$10,700	\$11,449
01-8310-8010	Planning - Cycling Master Plan	\$0	\$0	\$0	\$0

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	Account	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast
01-8310-8015	Planning - Official Plan and Zoning Review	\$5,000	\$5,000	\$5,350	\$5,725
01-8310-8020	Drains	\$25,000	\$70,000	\$74,900	\$80,143
	Total Cash	\$1,360,137	\$1,555,000	\$1,677,743	\$1,815,813
01-9114-0999	Keystone	\$0	\$0	\$0	\$0
01-9355-0610	Transfer from Reserve for Drains	(\$39,538)	\$0	\$0	\$0
01-9355-1000	Road Portion of New Drains	\$151,025	\$0	\$0	\$0
	Total Capital	\$111,487	\$0	\$0	\$0
	Total Cash and Capital	\$1,471,624	\$1,555,000	\$1,677,743	\$1,815,813

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Summary - Green Lane Requests

Description	2019 Budget	2020 Budget	2021 Forecast	2022 Forecast
Operating Budget				
St. Thomas Recycling Centre- Township Cost	\$15,000	\$16,000	\$19,000	\$20,000
Zero Waste Committee Initiatives		\$2,000		
EA Shedden / Fingal				
Seniors' Committee	\$9,150	\$5,000	\$5,100	\$5,202
Family Day	\$5,000	\$5,000	\$5,160	\$5,323
Communities in Bloom	\$8,000	\$3,000	\$3,060	\$3,121
History Committee	\$2,000	\$2,000	\$2,040	\$2,081
Greening Communities	\$750	\$750	\$765	\$780
Parks - Turf Improvement/Overseeding	\$8,000	\$8,000	\$8,160	\$8,323
Bases - Fingal Ball Park	\$800			
Emergency Management	\$5,000			
Total Operating	\$53,700	\$41,750	\$43,285	\$44,831
Capital Budget				
Keystone - Stage				
Library - Change Table				
Shedden Pumper				
Generator Connections - Fire Halls - Shedden & Talbotville				
Fire Generator	\$20,000			
Fire Signage and Lighting Infrastructure	\$5,000	\$15,000		
Talbotville Firehall	\$100,000	\$500,000	\$500,000	\$500,000
Shedden Open Space Park/Soccer Field	\$400,000	\$194,351		
Keystone Pavilion Kitchen Exhaust		\$10,000		
PW 1 Ton Dump Truck (1/2 total cost)		\$35,000		
Talbotville Park	\$100,000			
Roads Tandem	\$137,500			
Parks Mower	\$17,000			
Parks Trailer	\$3,500			
84" Mower	\$5,000			
Keystone Complex Projectors	\$4,100			
Talbotville Pumper			\$430,450	
Roads 2006 International 50%			\$152,581	
Roads 2011 International 50%			\$152,581	
Roads 2012 Peterbilt 50%				\$157,158
Roads 2002 Caterpillar Graders 50%				\$235,516
Roads 2008 Trackless				\$131,127
Fire Chief Vehicle		\$60,000		
Total Capital	\$792,100	\$814,351	\$1,235,612	\$1,023,801
Total Green Lane Request	\$845,800	\$856,101	\$1,278,897	\$1,068,632

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Capital Projects

Year	Department	Project	Budget Cost	Levy	Reserves	Reserve Name	Other	Other Source	Notes
2020	Administration	Computer Equipment PCs, Network Switch, HDD Storage	\$26,692		\$26,692	Computer Reserve			Replacement of computers, network switch, addl HDD
2020	Administration	Website Update	\$10,000		\$10,000	One-time Efficiency Grant			
2020	Administration	Laserfiche Web Portal	\$16,800		\$16,800	One-time Efficiency Grant			
2020	Administration	Scanning Oversized Documents	\$5,000		\$5,000	One-time Efficiency Grant			
2020	Administration	Hot Water Heater for Office	\$2,000		\$2,000	Administration Building Reserve			Current system does not provide hot water in a timely manner
2020	Administration	Asset Management Software/Services	\$25,000		\$25,000	One-time Efficiency Grant			Software to improve ongoing AMP and comply with AM Reg
	Administration Total		\$85,492	\$0	\$85,492		\$0		
2020	Building	Pickup Truck Replacements	\$41,200		\$41,200	Building Department Fleet Reserve	\$0		Funded from Reserve - no tax levy
	Building Total		\$41,200	\$0	\$41,200		\$0		
2020	Drainage	Municipal Drain Map Update	\$10,000		\$10,000	One-time Efficiency Grant			
2020	Drainage	2020 Drain Construction Costs	\$146,500		\$146,500	Drainage Reserve			Gordon Whalls, Lindsay M. Ext, Williams
2020	Drainage	Drainage Camera Replacement	\$5,000		\$5,000	One-time Efficiency Grant			
2020	Drainage	Stoss Drain	\$50,000				\$50,000	Land Sales	Funded from future land sales
	Drainage Total		\$211,500	\$0	\$161,500		\$50,000		
2020	Fire	Fire Chief Pickup Truck	\$60,000		\$0		\$60,000	Green Lane	Replace car with Pickup
2020	Fire	Bunker gear	\$11,845		\$11,845	Fire Equipment Reserve			
2020	Fire	Shedden Sign - Fire Prevention	\$20,000		\$5,000	Fire Prevention Reserve	\$15,000	Green Lane	
2020	Fire	Cylinders	\$6,180		\$6,180	Fire Equipment Reserve			
2020	Fire	Teetzel Top Soil Relocation	\$40,000		\$20,000	Fire Building Reserve	\$20,000	Land Sales	Funded from future land sales
2020	Fire	Portable Radios & pagers	\$4,000		\$4,000	Fire Communications Reserve			
2020	Fire	Hoses and Applicances	\$5,000		\$5,000	Fire Equipment Reserve			
2020	Fire	SCBA	\$20,000		\$20,000	Fire Equipment Reserve			
2020	Fire	Talbotville Station Replacement	\$350,000				\$500,000	Green Lane	2019 \$100,000 + 2020-2022 \$500,000/yr
	Fire Total		\$517,025	\$0	\$72,025		\$595,000		
2020	Keystone Complex	Stove Replacement	\$5,000		\$5,000	Keystone Complex Reserve			
2020	Keystone Complex	Pavilion Cooking Hood	\$10,000		\$0		\$10,000	Green Lane	
2020	Keystone Complex	Barriers/Bollards Septic System/Playground	\$15,000		\$15,000	Keystone Complex Reserve			
2020	Keystone Complex	Parking Lot Lighting - LED/Photocell	\$4,500		\$4,500	Keystone Complex Reserve			
2020	Keystone Complex	Picnic Tables for Pavilion(10)	\$2,500		\$2,500	Keystone Complex Reserve			
	Keystone Complex Total		\$37,000	\$0	\$27,000		\$10,000		
2020	Municipal Facilities	Village Square Roof/Medical Centre Windows	\$9,000	\$0	\$9,000	Medical Centre Reserve			Med Centre windows \$7,000, Village Salon Repairs \$2,000
	Municipal Facilities Total		\$9,000	\$0	\$9,000		\$0		
2020	Parks	Shedden Open Space - 2020 Items to Complete	\$194,351		\$0	Parkland Reserve	\$194,351	Green Lane	
2020	Parks	Contribution to DD for Iona Park	\$20,000		\$20,000	Playground Equipment Reserve			\$75,000 Total (\$35,000 Fundraising, \$20,000 DD, \$20,000 Southwold)
2020	Parks	Talbotville Park (2020-2021)	\$1,100,000		\$177,591	Parkland Reserve	\$922,409	OTF, ICIP, Donations	OTF \$150,000, Donation \$169,830, ICIP \$602,579
	Parks Total		\$1,314,351	\$0	\$197,591		\$1,116,760		
2020	Planning	Zoning By-law Mapping Update	\$10,000		\$10,000	One-time Efficiency Grant			
	Planning Total		\$10,000	\$0	\$10,000		\$0		
2020	Roads	Edge Repair-annual allocation	\$50,000		\$50,000	Capital Expenditure Reserve			inc. from \$25,000 in 2019
2020	Roads	Major Repairs and Maintenance as per Bridge Study	\$156,045		\$156,045	Bridge & Culvert Reserve			
2020	Roads	Second Line Bridge-engineering	\$35,000		\$35,000	Bridge & Culvert Reserve			Bridge & Culvert Reserve
2020	Roads	Bush Line-Phase I-Culverts	\$50,000		\$50,000	Capital Expenditure Reserve			
2020	Roads	Guardrails	\$50,000		\$50,000	Capital Expenditure Reserve			same as 2019
2020	Roads	Talbot Meadows Subdivision Engineering-Roads	\$25,000		\$25,000	Capital Expenditure Reserve			
2020	Roads	Talbot Gore local sewer to serve Enclave - Roads Portion	\$71,500		\$71,500	Capital Expenditure Reserve			Road Infrastructure Reserve
2020	Roads	Lyndale Subdivision Reconstruction-Roads	\$460,000		\$460,000	Capital Expenditure Reserve			Road Infrastructure Reserve
2020	Roads	Lyndale Subdivision Reconstruction-Storm	\$270,000		\$270,000	Capital Expenditure Reserve			Road Infrastructure Reserve
2020	Roads	Replace P50 2008 Ford F350 4x4	\$55,000		\$55,000	Road Equipment Reserve			
2020	Roads	Replace P51 2010 Ford F250 4x4 Little Dump	\$70,000		\$35,000	Road Equipment Reserve	\$35,000	Green Lane	
2020	Roads	Replace P53 2012 Ford F150	\$45,000		\$45,000	Road Equipment Reserve			
2020	Roads	Additional Street Light	\$25,000		\$25,000	Street Light Reserve			
2020	Roads	Gravel Projects - Various as per AMP	\$250,000		\$250,000	Gas Tax Reserve			inc. from \$175,000 in 2019
2020	Roads	Bush Road	\$250,000		\$250,000	Capital Expenditure Reserve			inc. from \$100,000 in 2019
2020	Roads	Sidewalk Strategy - Engineering Assistance	\$10,000		\$10,000	Sidewalk Reserve			Develop policy around sidewalks (new, replacement and removal)
	Roads Total		\$1,872,545	\$0	\$1,837,545		\$35,000		
	Grand Total		\$4,098,113	\$0	\$2,441,353		\$1,806,760		

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Capital Projects

Year	Department	Sub-Category	Project	Type	Budget Cost	Levy	Reserves	Reserve Name	Other	Other Source	Notes
2021	Administration	Equipment	Phone System Upgrade/Replacement VOIP	Renewal	\$10,000		\$10,000	One-time Efficiency Grant			
2021	Administration	Building	Building Major Maintenance	Renewal	\$25,000		\$25,000	Administration Building Reserve			
	Administration Total				\$35,000	\$0	\$35,000		\$0		
2021	Drainage	Drainage	2021 Drain Construction Costs	Renewal	\$130,000		\$130,000	Drainage Reserve			Barber, McIntosh
	Drainage Total				\$130,000	\$0	\$130,000		\$0		
2021	Fire	Building	Shedden Station - Training area development	Growth	\$25,000		\$25,000	Fire Building Reserve			
2021	Fire	Apparatus	Talbotville Pumper Replacement	Renewal	\$530,450		\$0	Fire Apparatus Reserve	\$100,000	DC	20 years old, use DC for upsizing for growth
2021	Fire	Building	Talbotville Fire Station	Renewal	\$1,400,000	\$0	\$50,000	Fire Building Reserve	\$100,000		grant, donations, fundraising
2021	Fire	Building	Talbotville Fire Station	Renewal		\$0			\$500,000	Green Lane	2019 \$100,000 + 2020-2022 \$500,000/yr
2021	Fire	Equipment	Bunker gear	Renewal	\$10,000	\$0	\$10,000	Fire Equipment Reserve			
2021	Fire	Equipment	Portable Radios & pagers	Renewal	\$3,000	\$0	\$3,000	Fire Communications Reserve			
2021	Fire	Equipment	SCBA	Renewal	\$18,000	\$0	\$18,000	Fire Equipment Reserve			
2021	Fire	Apparatus	Talbotville Pumper Replacement	Renewal	\$0		\$0	Fire Apparatus Reserve	\$430,450	Green Lane	balance not covered by DC
2021	Fire	Equipment	Hoses and Appliances	Renewal	\$5,000		\$5,000	Fire Equipment Reserve			
	Fire Total				\$1,991,450	\$0	\$111,000		\$1,130,450		
2021	Keystone Complex	Equipment	Appliance replacement	Renewal	\$5,000		\$5,000	Keystone Complex Reserve			
2021	Keystone Complex	Equipment	Appliance Replacements	Renewal	\$10,000	\$0	\$10,000	Keystone Complex Reserve			
	Keystone Complex Total				\$15,000	\$0	\$15,000		\$0		
2021	Parks	Park	Talbotville Park (2020-2021)	Growth	\$763,000				\$763,000	ICIP	If ICIP not successful, will need to consider Green Lane or Borrow. \$321,170 already committed from Green Lane, but may not be needed in ICIP approved.
	Parks Total				\$763,000	\$0	\$0		\$763,000		
2021	Roads	Asphalt Projects	Edge Repair-annual allocation	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			same as 2020
2021	Roads	Bridges	Bridge Study	Renewal	\$4,774		\$4,774	Bridge & Culvert Reserve			
2021	Roads	Bridges	Second Line Bridge Replacement	Renewal	\$667,629		\$80,573	Bridge & Culvert Reserve	\$587,056	Grant	ICIP
2021	Roads	Construction	Guardrails	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			same as 2020
2021	Roads	Construction	Talbot Meadows Subdivision Reconstruction-Roads	Renewal	\$485,000		\$485,000	Capital Expenditure Reserve			Road Infrastructure Reserve
2021	Roads	Construction	Talbot Meadows Subdivision Reconstruction-Storm	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			Road Infrastructure Reserve
2021	Roads	Equipment	Replace 2013 Dodge Ram 1500 (Black)	Renewal	\$42,436		\$42,436	Road Equipment Reserve			
2021	Roads	Equipment	Replace 2006 International Dump Truck/Snow Plow	Renewal	\$305,162		\$152,581	Road Equipment Reserve	\$152,581	Green Lane	1/2 Truck Replacement
2021	Roads	Equipment	Replace 2011 International Dump Truck/Snow Plow	Renewal	\$305,162		\$152,581	Road Equipment Reserve	\$152,581	Green Lane	1/2 Truck Replacement
2021	Roads	Gravel Projects	Gravel Projects - Various as per AMP	Renewal	\$300,000		\$300,000	Gas Tax Reserve			inc. from \$250,000 in 2020
2021	Roads	Tar & Chip Resurface	Resurfacing as per AMP	Renewal	\$300,000		\$300,000	Capital Expenditure Reserve			inc. from \$250,000 in 2020
	Roads Total				\$2,560,163	\$0	\$1,667,945		\$892,218		
	Grand Total				\$5,494,613	\$0	\$1,958,945		\$2,785,668		

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Capital Projects

Year	Department	Sub-Category	Project	Type	Budget Cost	Levy	Reserves	Reserve Name	Other	Other Source	Notes
2022	Administration	Equipment	Computer Equipment - PCs, Storage	Renewal	\$8,277		\$8,277	Computer Reserve			
	Administration Total				\$8,277	\$0	\$8,277		\$0		0
2022	Drainage	Drainage	2022 Drain Construction Costs	Renewal	\$100,000		\$100,000	Drainage Reserve			
	Drainage Total				\$100,000	\$0	\$100,000		\$0		0
2022	Fire	Building	Talbotville Fire Station	Renewal		\$0			\$500,000	Green Lane	2019 \$100,000 + 2020-2022 \$500,000/yr
2022	Fire	Equipment	Hoses and Applicances	Renewal	\$5,000		\$5,000	Fire Equipment Reserve			
	Fire Total				\$5,000	\$0	\$5,000		\$500,000		0
2022	Parks	Park	Major Maintenance	Renewal	\$15,000		\$15,000	Parkland Reserve			
	Parks Total				\$15,000	\$0	\$15,000		\$0		0
2022	Roads	Bridges	Small Culverts	Renewal	\$106,090		\$106,090	Bridge & Culvert Reserve			
2022	Roads	Equipment	Replace 2017 Ford F150 (Shadow)	Renewal	\$42,590		\$42,590	Road Equipment Reserve			
2022	Roads	Equipment	Replace 2012 Peterbilt Dump Truck/Snow Plow	Renewal	\$314,316		\$157,158	Road Equipment Reserve	\$157,158	Green Lane	1/2 Truck Replacement
2022	Roads	Equipment	Replace 2002 Caterpillar Grader	Renewal	\$471,032		\$235,516	Road Equipment Reserve	\$235,516	Green Lane	1/2 Replacement
2022	Roads	Equipment	Replace 2008 Trackless	Renewal	\$262,254		\$131,127	Road Equipment Reserve	\$131,127	Green Lane	1/2 Replacement
2022	Roads	Gravel Projects	Gravel Projects - Various as per AMP	Renewal	\$150,000		\$150,000	Gas Tax Reserve			
2022	Roads	Gravel Projects	Gravel Projects - Various as per AMP	Renewal	\$200,000		\$200,000	Capital Expenditure Reserve			inc. from \$300,000 in 2021
2022	Roads	Tar & Chip Resurface	Resurfacing as per AMP	Renewal	\$350,000		\$350,000	Capital Expenditure Reserve			inc. from \$300,000 in 2021
2022	Roads	Construction	Guardrails	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			same as 2021
2022	Roads	Asphalt Projects	Edge Repair-annual allocation	Renewal	\$50,000		\$50,000	Capital Expenditure Reserve			same as 2021
	Roads Total				\$1,996,282	\$0	\$1,472,481		\$523,801		0
	Grand Total				\$2,124,559	\$0	\$1,600,758		\$1,023,801		0